

ARIZONA



DEPARTMENT OF EMERGENCY AND MILITARY AFFAIRS

DEMA



The Adjutant General's 2022 Annual Report

A REPORT ON THE STRENGTH AND CONDITION of the
ARIZONA DEPARTMENT OF EMERGENCY AND MILITARY AFFAIRS and
ARIZONA NATIONAL GUARD

submitted by
THE ADJUTANT GENERAL
MAJOR GENERAL KERRY L. MUEHLENBECK

to the GOVERNOR OF ARIZONA,
the PRESIDENT OF THE ARIZONA STATE SENATE, and the
SPEAKER OF THE ARIZONA HOUSE OF REPRESENTATIVES

1st REGULAR SESSION, 56th LEGISLATURE
SEPTEMBER 2022

TABLE OF CONTENTS

01	INTRODUCTION	
	Deployments	03
05	DEPARTMENT PRIORITIES & STRATEGIC ISSUES	
	Federal Priorities	05
	State Priorities	06
	Expand 161st ARW KC-135 Fleet	07
	Sustain 195th Fighter Squadron, 162nd Wing	08
09	STRENGTH & CONDITION OF THE DEPARTMENT	
15	ARIZONA ARMY NATIONAL GUARD	
	158th Maneuver Enhancement Brigade	21
	198th Regional Support Group	25
	98th Aviation Troop Command	28
	215th Regional Training Institute	33
	Arizona Training Centers	35
	Western Army Aviation Training Site (WAATS)	37
39	ARIZONA AIR NATIONAL GUARD	
	161st Air Refueling Wing	43
	162nd Wing	47
51	JOINT TASK FORCE - ARIZONA	
	Director of Military Support	54
	91st Civil Support Team	55
	Counter Drug Task Force	56
	State Partnership Program - Kazakhstan	57
	Cyber Joint Task Force	58
	Southern Arizona Law Enforcement Support	59
61	DIVISION OF EMERGENCY MANAGEMENT	
73	DIVISION OF ADMINISTRATIVE SERVICES	
83	STATUTORILY REQUIRED REPORTS APPENDIX	
	Governor's Emergency Fund Annual Report	I
	Statutorily Affiliated Commissions & Funds	XI



OUR LEADERSHIP



The Honorable Douglas A. Ducey
Governor and Commander-in-Chief
State of Arizona



Major General Kerry L. Muehlenbeck
DEMA Director & The Adjutant General
Department of Emergency and
Military Affairs (DEMA)



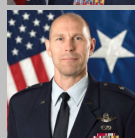
Command Sergeant Major Aaron P. Buelow
Command Senior Enlisted Leader
Arizona National Guard



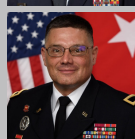
Brigadier General Lonnie J. Branum
Land Component Commander
Arizona Army National Guard



Major General Howard P. Purcell
Air Component Commander
Arizona Air National Guard



Brigadier General Troy T. Daniels
Commander
Joint Task Force - Arizona



Brigadier General Christopher S. Sandison
Deputy Adjutant General
Division of Administrative Services



Allen Clark
Director
Division of Emergency Management

Our Vision

The nation's premier agency capable of responding to local, state, and federal missions.

Our Mission

Provide military and emergency management capabilities to citizens of Arizona and the nation.

Our Values

Ready, Responsive, and
Reliable with Honor
and Integrity.

FOUNDATIONS OF SERVICE



The Arizona Department of Emergency and Military Affairs (DEMA) is a world class organization of more than 8,300 civilians, Airmen, and Soldiers ready to serve the citizens of Arizona and defend American interests around the globe. DEMA is comprised of the Division of Emergency Management (EM) and the Arizona National Guard. FY 2022 followed on the heels of an unprecedented and historic time in our nation's history when mobilizations and domestic missions were at their highest levels since WWII.

Since becoming the DEMA Director, my focus has been to foster a more sustainable work-life balance for our team. At the same time, we continue to promote diversity, equity, inclusion, and resilience. Our people remain the agency's most valuable asset. When we focus on people, the mission succeeds.

The challenges at home over the last few years were plenty— natural events, continued COVID-19 response, civil unrest, and increased transnational crime in our border communities. Meeting the demands of domestic



Major General Kerry Muehlenbeck, Adjutant General for Arizona and Director of the Department of Emergency and Military Affairs, speaks to the Soldiers of the 159th Finance Detachment during their deployment ceremony June 25, 2022. Photo credit Sgt. 1st. Class Brian Barbour / 198th RSG

response required a whole of agency effort. DEMA responded at a moment's notice to triage developing situations in our communities, partnering effectively with local, state and federal entities. In FY22 DEMA protected countless lives and property, conducted numerous rescue missions, fought wildfires in California, battled flooding, and defended local governments from cyber-attacks and disinformation.

As the primary combat reserve for the United States Army and Air Force, the AZNG continued to provide operational and strategic depth. At the request of the DoD, the AZNG provided ten M-113 Armored Personnel Carriers to provide vital security assistance to Ukraine. The Arizona Army National Guard's 158th Maneuverability Enhancement Brigade (MEB) supported the certification of U.S. Army forward-deployed corps in Europe. They also deployed two units for Operation Freedom Sentinel and one unit for Operation Inherent Resolve. The Arizona Air National Guard deployed personnel and KC-135s to support world-wide aerial mobility in Eastern Europe, Africa, the Middle East, and Indo-Pacific regions. In addition, maintaining and strengthening alliances remained essential for DEMA's homeland and warfighting missions. The AZNG's partnership with the Republic of Kazakhstan contributed to our mutual strength and readiness. In FY 22, we executed 27 National Guard State Partnership Program events that directly enhanced interoperability and contributed to U.S. security cooperation efforts in Central Asia.

I continue to be amazed at the local, national, and global impact of our organization. One note rings true— our success begins here at

home with our dedicated civilian, Airmen, and Soldiers, set against the unwavering support of their families, employers and communities. Together, we remain always ready, always there!

Major General Kerry L. Muehlenbeck
THE ADJUTANT GENERAL OF ARIZONA

DEPLOYMENTS



Arizona Army National Guard

2 x Operation Freedom's Sentinel
1 x Operation Inherent Resolve

Upcoming Year:

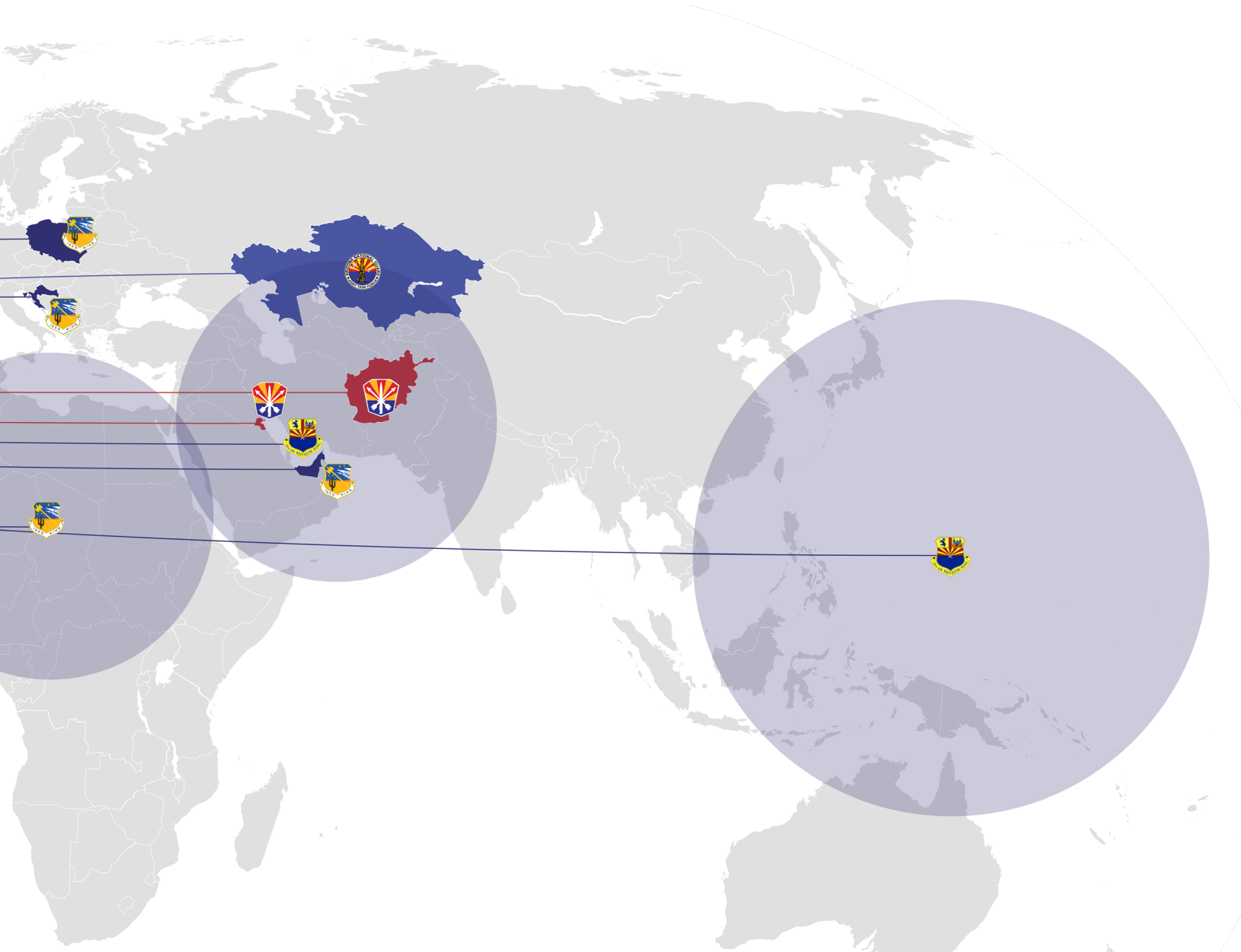
1 x KFOR (Kosovo Force)
1 x Operation Inherent Resolve

Arizona Air National Guard

African Command
Central Command
Indo-Pacific Command
Croatia
Poland
United Arab Emirates

Upcoming Year:

Central Command
Indo-Pacific Command



Joint Task Force - Arizona

Operation COVID-19 Response
California Wildfires (DSCA)
Kazakhstan (SPP)

Emergency Management

In-State For Flooding



ARIZONA DEPARTMENT OF EMERGENCY & MILITARY AFFAIRS

FEDERAL PRIORITIES

DEMA's federal policy objectives for 2023 include:

- Establishment of a Space National Guard and an in-place transfer into the Space National Guard of those Air National Guard units currently performing Space Force missions.
- Capitalize on the Phoenix City Council's unanimous vote to expand Goldwater Air National Guard Base westward and incorporate 40 acres of property currently occupied by cargo operations to allow for an increase from 8 to 12 KC-135 aircraft and posture for the next generation tanker, the KC-46, to better meet refueling demand and enable all Arizona air power.
- Stay in Fighters- Prevent divestiture of the 195th Fighter Squadron that will impact fighter pilot training and degrade 162nd Wing air dominance.
- Grow cyber defense capabilities to respond to emerging cyber threats.
- Grow Army rotary-wing aviation force structure to preserve existing knowledge and experience within the Arizona Army National Guard.
- Seek compatible growth of Arizona Army National Guard force structure. Current force structure under-represents the population growth that has occurred in Arizona over the past two decades and ignores the military training advantages that Arizona provides to the nation.
- Concurrent and proportional fielding of equipment and force structure to the National Guard.
- Increased Army National Guard Full-Time Support and End Strength.



ARIZONA DEPARTMENT OF EMERGENCY & MILITARY AFFAIRS

STATE PRIORITIES

Recognizing that government's number one responsibility is keeping its citizens and homeland safe, DEMA supports Governor Ducey's vision to provide Safe Communities for all Arizonans with the following state priorities for 2023:

- Arizona Legislature passage of the biennial Nuclear Emergency Management Fund appropriation/assessment as required by A.R.S. §§ 26-306.01 and 26-306.02.
- Begin construction of a new State Emergency Operations Center and updated Dispatch Center for the Arizona Department of Forestry and Fire Management to position Arizona with modern facilities able to support the response and coordination needs of the state and our communities during disasters, which was funded in the FY 2023 State Budget.
- Establishing the state statutory and budgetary framework for a hazard mitigation program. Hazard mitigation is any sustainable action that reduces or eliminates long-term risk to people and property from future disasters. Based on a recent study by the National Institute of Building Sciences, every \$1 spent on mitigation offsets or prevents approximately \$13 in disaster damages. Because of this large cost avoidance benefit, the federal government is shifting its focus support mitigation activities as opposed to simple disaster response. FEMA expects states to do the same by providing for additional mitigation grant programs to include the recent BRIC program and STORM Act, and may begin penalizing states who do not support mitigation activities by withholding federal disaster declarations and funding from those states.
- Developing a strategic partnership with the private sector to support growth of Army rotary-wing aviation training in the state and positively contribute to economic development in Pinal and Pima counties.
- Anticipating the state-match requirement for future Army National Guard Readiness Center Construction projects. The State of Arizona went 30 years without investing in DEMA facilities, which must be avoided in the future.



EXPAND 161ST ARW KC-135 FLEET

STRATEGIC ISSUE: For every KC-135 at the 161st ARW, there are 45 potential receiver aircraft within a 30-minute flight radius; more than any other tanker base in the country.

OBJECTIVE: Expand the KC-135 fleet at the 161st Air Refueling Wing (ARW) from eight aircraft to 12 to meet demand.

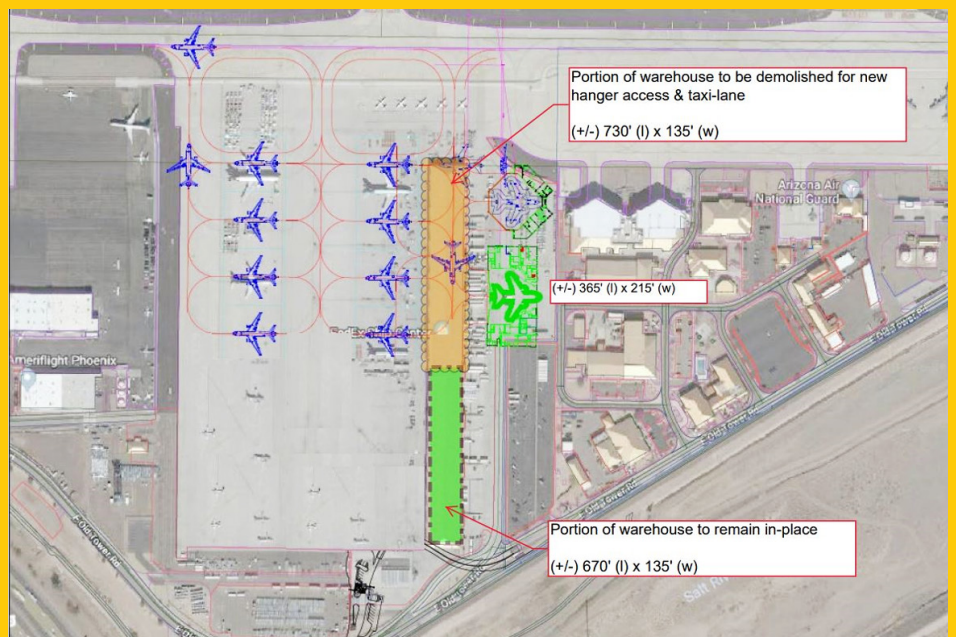
- Goldwater Air National Guard Base has immediate capacity to host additional tankers, and has been approved to acquire 40 additional acres by the recent June 11, 2019, Phoenix City Council vote.
- The larger ramp area makes the base an attractive option for the U.S. Air Force when it selects bases for the bed-down of any larger, next generation refueling aircraft intended to replace the KC-135, and allow for greater support of additional large-scale exercises and the overall National Defense Strategy.



The DoD has projected the bed-down of 232 F-35s in Arizona. This substantial \$21.9B DoD investment in Arizona’s airpower requires aerial refueling support to ensure highest levels of mission readiness. Thus far, no additional investment in Arizona’s tanker fleet has been made despite the increased demand for aerial refueling.

- A 12-aircraft KC-135 tanker wing is the most efficient refueling unit size.
- With the space provided by the 40 additional acres granted to the 161st ARW by the City of Phoenix coupled with local population growth, the 161st can easily expand manning for added tankers - producing a 50% increase in mission for only 12.5% more manning.
- Phoenix is a strategic location for an expanded fleet due to the training activities found in Arizona and its proximity and availability for deployment to Indo-Pacific Command.

Goldwater ANG Base bed-down layout with 40 acre expansion.





SUSTAIN 195TH FIGHTER SQUADRON, 162ND WING

STRATEGIC ISSUE: In July 2021, Air Force leadership approved the discontinuation of funding for the 195th Fighter Squadron, one of the two squadrons within the 162nd Wing, in FY 23 and beyond.

In FY 22, the Arizona Air National Guard delayed the defunding for one year and secured the recapitalization of the 195th's F-16 fleet, among some of the oldest jets in the inventory, from Block 25/32 to Block 30 (still "Pre-Block" aircraft).

The threat of divestment continues in FY 24, and would have a devastating impact to the 162nd Wing and on training commitments to pilots from the U.S. and Foreign Military Sales (FMS) partners.

OBJECTIVE: Recapitalize the 195th Fighter Squadron with Post-Block F-16s already available in existing inventory to sustain the U.S. and FMS training requirements.

- The 195th Fighter Squadron generates tuition funding from FMS partners which offsets its operating costs.
- The F-16 will continue to operate for decades in the U.S. Air Force per the "4+1" future fighter force structure as well as with international partners. The 195FS has trained the 25 nations operating the F-16 today. More could be expected following the invasion of Ukraine.

Morris Air National Guard F-16 Mission by the Numbers

162nd Wing currently operates 54 F-16s:

195th Fighter Squadron	30 x Block 30 F-16s (Pre-Block)
152nd Fighter Squadron	24 x Block 42 F-16s (Post-Block)

Morris ANG Base produces 60 students/B-Course Equivalents (BCE) per FY - one of the highest efficiency training units in the entire U.S. Air Force and Air National Guard. Current Breakout:

- 30 BCE - US Training
- 30 BCE - Foreign Military Sales (FMS) Training

FMS Training Produces \$2M/BCE from training tuition (30 BCE x\$2 = \$60M/FY)

F-16 FMS Training demand is 40+ BCE for the foreseeable future

FY24 Program Objective Memorandum (POM) expectations:

- 195th Fighter Squadron F-16 Pre-Block targeted for divestment
- F-16 FMS training - a free program - will discontinue with no foreseeable options beyond Tucson.

IMPACTS

- More than 30 years' experience in international training would be lost.
- Divestment of the 195FS would go beyond pilot production. The FY22 original divestment proposal cut 697 personnel from the 162WG - 667 from the Wing's Maintenance Group (MXG) alone. Those cuts would leave the MXG a total of 68 personnel and result in the 162WG unable to operate either Fighter Squadron, its Operation NOBLE EAGLE Alert Mission over the southwest, or support the Air National Guard Air Force Reserve Test Center (AATC).
- The Secretary of the Air Force – International Affairs and Air National Guard have consistently raised the impact of this divestiture as it will decrease efficiency and potentially effectiveness of both FMS and US training. Moving International commitments to a remaining US Air Force F-16 training location will be at increased cost and documented less efficiency.
- If cuts need to be made to the Air Force budget, it should be based on metrics.





Strength
&
Condition

8,454 TOTAL

SOLDIERS, AIRMEN, AND CIVILIAN EMPLOYEES

Arizona Army National Guard

5,048 Soldiers 5,113 Authorized

Active Duty	521	Civilian Support:	
Mil-Techs	468	State FTE	177
Drill Status	4,000		



Arizona Air National Guard

2,620 Airmen 2,692 Authorized

Active Duty	563	Civilian Support:	
Mil-Techs	916	State FTE	72
Drill Status	1,141		



Joint Task Force - Arizona

222 Soldiers & Airmen

JFHQ-AZ	35	Counter Drug	150
91st CST	22		
State Partnerships Prg	1		
Cyber JTF	14		



Emergency Management

82 Employees

46 State Employees
36 Reservists



Administrative Services

200+ Employees

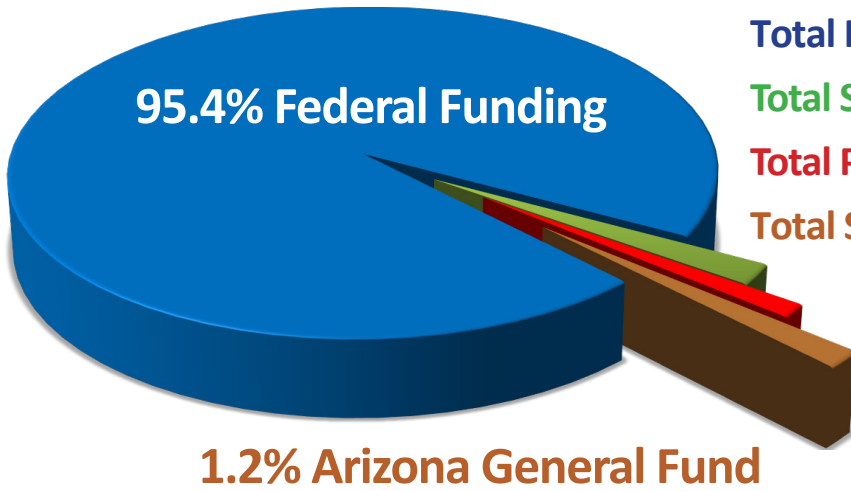
97 State Employees
100+ Guard Members and Federal Employees



ARIZONGUARD.COM/AZ

STRENGTH & CONDITION

Operating Budget



Total Budget: \$610,541,559

Total Federal Funding: \$582,448,416

Total Self-Funded: \$14,325,637

Total Pass-Through Funding: \$6,328,987

Total State General Fund: \$7,438,519

Self-funded programs include the Nuclear Emergency Management Fund and Ordnance Operations at Camp Navajo.

The Division of Emergency Management passes-through state funding in response to declared disasters or approved mitigation projects, and federal funding for emergency management activities and response to state, county, city and tribal governments throughout Arizona.

DEMA Administration

	State	State Match	Federal MCA	Federal	Other Non-Appn	Total
State Pay & Allowance:	\$1,106,860				\$1,229,291	\$2,336,150
Operations & Maintenance:	\$247,039				\$424,559	\$671,598
Total:	\$1,353,898				\$1,653,850	\$3,007,749

Arizona Army National Guard

	State	State Match	Federal MCA	Other Federal	Ordnance Operations	Other Non-Appn	Total
Military Pay & Allowance:				\$67,738,000			\$67,738,000
Federal Civ/MilTech Pay:				\$37,757,000			\$37,757,000
AGR Pay & Allowance:				\$60,823,000			\$60,823,000
State Pay & Allowance:	\$731,774	\$41,986	\$11,528,440		\$5,824,816	\$57,237	\$17,918,781
Operations & Maintenance:	\$496,017	\$1,179,472	\$25,746,985	\$26,703,400	\$7,642,087	\$18,579	\$61,786,541
Other Appropriations:				\$16,756,900			\$16,756,900
COVID-19 Mission:				\$50,522,900			\$50,522,900
Total:	\$1,227,791	\$1,221,457	\$37,009,954	\$260,301,200	\$13,466,903	\$75,816	\$313,303,122

Arizona Air National Guard

	State	State Match	Federal MCA	Federal	Other Non-Appn	Total
Military Pay & Allowance:				\$43,259,012		\$43,259,012
Federal Civ/MilTech Pay:				\$78,004,752		\$78,004,752
AGR Pay & Allowance:				\$66,132,792		\$66,132,792
State Pay & Allowance:		\$226,910	\$4,224,015			\$4,450,925
Operations & Maintenance:	\$5,597	\$351,092	\$4,206,846	\$72,597,872	\$13,490	\$77,174,898
COVID-19 Mission:				\$3,735,531		\$3,735,531
Other Appropriations:				\$4,544,346		\$4,544,346
Total:	\$5,597	\$578,002	\$8,430,861	\$268,274,305	\$13,490	\$277,302,255

Division of Emergency Management

	State	State Match	EMPG	Federal	NEMF	Gov EM Fund	Total
State Pay & Allowance:	\$631,091	\$1,073,582	\$1,584,953	\$441,152	\$650,055	\$440,277	\$4,821,110
Operations & Maintenance:	\$127,014	\$199,044	\$1,043,888	\$3,618,947	\$208,678	\$580,765	\$5,778,337
Pass-Through Grants:			\$3,106,287	\$1,548,325	\$764,025	\$910,350	\$6,328,987
Total:	\$758,106	\$1,272,625	\$5,735,129	\$5,608,423	\$1,622,759	\$1,931,392	\$16,928,434

Available Assets



Emergency Management

- 1 Type 1 Mobile Communications Vehicle
- 1 Type 2 Mobile Communications Vehicle
- 1 Portable Saatelite trailer

Army National Guard

AIRCRAFT:

- 22 UH-60 A/L Blackhawk
- 19 UH-60M Blackhawk
- 18 UH-72A Lakota
- 2 OH-58C Lakota
- 1 C-12 Fixed Wing

TRANSPORTATION:

- 250 Cargo Trucks (2-1/2 ton to 5 ton)
- 106 Palletized Load System Trailers
- 443 Additional trailer flat rack
- 155 Tractor-trailers
- 221 Flat-bed trailers
- 25 Low boy trailers
- 334 HMMWV heavy variant & expanded capacity
- 149 Up-Armored HMMWV & Armored Support Vehicle
- 25 Ambulances

ENGINEER EQUIPMENT:

- 35 Dump trucks
- 14 Dozers
- 7 Graders
- 5 Loaders
- 7 Scrapers
- 8 Excavators

Air National Guard

AIRCRAFT:

- 8 KC-135 Stratotankers
- 73 F-16 Fighting Falcons
- 4 MQ-9 Reapers
- 1 RC-26

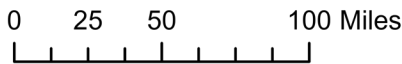
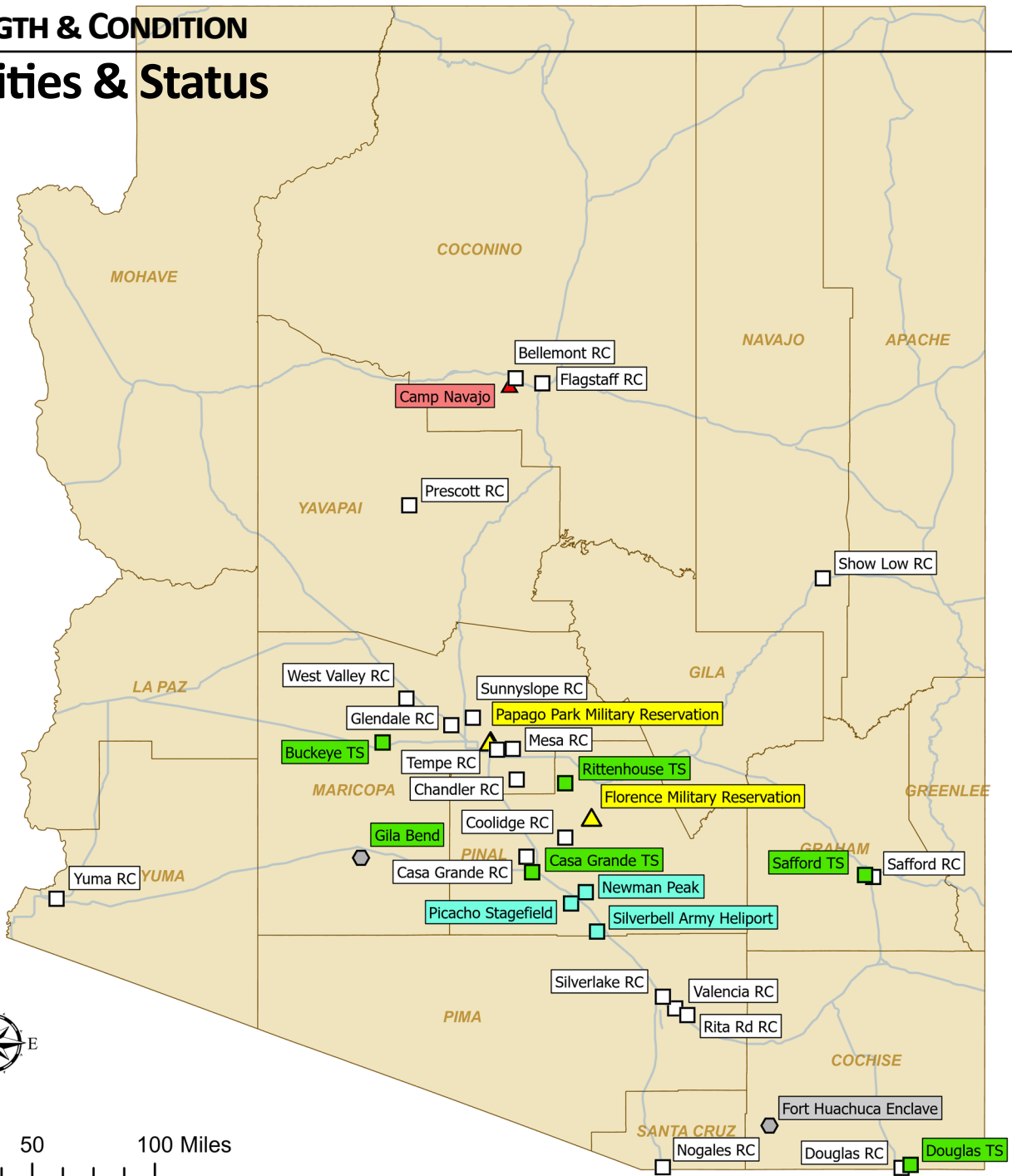
EMERGENCY RESPONSE:

- 1 CBRN Response Trailer



STRENGTH & CONDITION

Facilities & Status



AZARNG FMO P&P GIS 7/26/2021

Installation	Rating	Space	LD	CD	Installation	Rating	Space	LD	CD	Installation	Rating	Space	LD	CD
Bellemont/Camp Navajo					Nogales					West Valley Readiness Center (New)			22	08
Bellemont Readiness Center	■	■	06	01	Nogales Army	—	—	02	03	Prescott	■	■	01	04
Robinson Readiness Center	■	■	06	01	Phoenix Metro Area	■	■	13	03	Prescott Army	■	■	01	04
Casa Grande					Buckeye Training Site	■	■	17	05	Safford	■	—	14	01
Casa Grande Army	■	■	11	01	Chandler Army	■	■	29	07	Safford Army	■	—	14	01
Coolidge					Glendale Army	■	■	25	09	Show Low				
Sgt Elijah Tai Wah Wong R.C.	■	■	08	01	Mesa Army	■	■	24	09	Show Low Army	■	■	06	01
Douglas					PPMR - 52nd Street Army	■	■	24	09	Sierra Vista (Fort Huachuca)				
Douglas Army	■	■	14	02	PPMR - 98th ATC Facilities	■	■	24	09	162d Wing - 214th AG	■	■	14	02
Eloy					PPMR - Allen Readiness Center	■	■	24	09	(Libby Army Air Field)				
Picacho Aviation Training Site	■	—	11	01	PPMR - E FSC	■	■	24	09	Tucson				
Flagstaff					PPMR - Joint Force Headquarters	■	■	24	09	Rita Rd Readiness Center (New)				
Flagstaff Army	■	—	06	01	PPMR - One Stop	■	■	24	09	Silverlake Army	■	■	03	02
Florence					PPMR - Pettycrew Army	■	■	24	09	Valencia Army	■	■	02	02
Browning-Miller Readiness Center	■	■	08	04	PPMR - Rabjohn Readiness Center	■	■	24	09	162d Wing - Det 1 and Det 2	■	■	02	02
Kasson Readiness Center	■	■	08	04	PPMR - State Emergency Ops Ctr	■	■	24	09	(Davis-Monthan AFB)				
Marana (Silverbell Army Heliport)					Sunnyslope Army	■	■	28	09	162d Wing (TUS)	■	■	02	03
Armed Forces Reserve Center	■	■	11	01	Tempe Readiness Center	■	■	26	09	Yuma				
Jordan Army	■	■	11	01	161st ARW (PHX-Sky Harbor)	■	■	27	07	Yuma Readiness Center	■	■	13	04

Ratings current as of July 2021

Economic Impact

In 2017, the Arizona Governor’s Office released an updated *Economic Impact of Arizona's Principal Military Operations* report that shows military installations in the state continue to be major economic drivers, responsible for tens of thousands of jobs and over \$255 million in local and state tax revenue. The report, commissioned by the Arizona Commerce Authority in 2014 and prepared by the Maguire Company, states that Arizona’s six military installations and National Guard operations are responsible for creating over 76,000 direct and indirect jobs and account for nearly \$11.5 billion in annual economic impact.

This is the third study of the Economic Impact of the Military in Arizona. The first study completed in 2002 looked at the activity of federal FY (FY) 2000, the second completed in 2008 studied FY2005, and this study examined FY2014.

Direct employment at the principal military operations in Arizona increased by nearly 10% from FY2000 to FY2005

and by a net 1% from FY2005 to FY2014. Overall statewide employment attributed to those 46,038 positions - direct, indirect and induced employment - declined by slightly more than 20%. During the same period, from FY2000 to FY2014, total economic out from Arizona's military operations more than doubled, and the direct output increased by just less than 57%.

Overall, the study reiterates that the military is an industry that provides substantial, stable employment, supports private commercial enterprises in the state, and is a traditional "base" industry that serves as an important building block to the state's overall economy.

Maintaining these operations and the economic output they support should be a priority of state and local government.

A fourth iteration of this study will be performed over the 2022 federal FY (Oct 2021-Sep 2022), and will be released in early 2023.

The Arizona National Guard has the 4th largest economic impact of the state's military operations.

Installation	Location	Economic Impact	Job Creation
Fort Huachuca	Sierra Vista	\$2.869B	21,327
Davis-Monthan AFB	Tucson	\$2.599B	16,679
Luke AFB	Glendale	\$2.432B	15,070
Arizona National Guard	Statewide	\$1.137B	6,683
Army National Guard	Statewide	\$484.2M	2,545
Silverbell Army Heliport	Marana	\$147.4M	816
161st Air Refueling Wing	Phoenix	\$121.9M	826
162nd Wing	Tucson	\$383.6M	2,496
Yuma Proving Ground	Yuma	\$1.118B	8,089
Marine Corps Air Station	Yuma	\$889M	7,819
Naval Observatory	Flagstaff	\$8.7M	45

¹The Maguire Company, *Economic Impact of Arizona's Principal Military Operations* (Phoenix, AZ: The Maguire Company, 2017).



Arizona Army National Guard

MUSTERED SEPTEMBER 2, 1865





**ALWAYS READY,
ALWAYS THERE.**

Leadership

Arizona Army National Guard



MUSTERED

September 2, 1865



COMMANDER

Brigadier General
Lonnie J. Branum



WARRANT LEADER

State Command Warrant
Officer 5 James Gullett



ENLISTED LEADER

State Command Sergeant
Major Scott M. Flint

HEADQUARTERS

Papago Park Military Reservation

STRENGTH

5,048 Assigned / 5,113 Objective

ALWAYS READY, ALWAYS THERE; our motto continues to exemplify the Soldiers of the Arizona Army National Guard. They stand ready to meet the needs of our people, our communities, our state, and our nation. We are manned, trained, equipped, and organized for war but are prepared to employ military capabilities wherever and however they are needed. Whether we are called on to defeat our nation's enemies, defend our national interests, respond to domestic crisis, or alleviate human suffering, the Arizona Army National Guard is there for our state and nation.

Enduring and emerging national security threats require that we retain focus on preparing for combat. Our Soldiers train for lethal, complex combat operations while they continue to deploy and engage globally in defense of American interests.

Domestically, the Arizona National Guard is continually working to protect and support our communities. Through missions like Task Force Badge, Joint Cyber Task Force and mobilizing Soldiers in response to natural disasters, we rapidly respond when requested.

The military capabilities of the Arizona Army National Guard include Military Police, Rotary Wing Aviation, Medical, Infantry, Engineers, Transportation, Logistical Support, and many others. Our formations are in high demand to meet the domestic needs of our fellow Arizonans, ongoing overseas operational demands, and warfighting requirements posed by emerging threats to our national security. Our Soldiers, their Families, and their Employers continue to sacrifice and serve as we work together to meet the needs of our nation.



Joint Force Headquarters

Papago Park Military Reservation

Mobilizations

During FY2022, the Arizona Army National Guard deployed over 169 Soldiers to the following areas:

- F CO 1-168 -32 Soldiers, Kuwait, Operation Freedom Sentinel
- A CO 422 -88 Soldiers, Kuwait, Operation Inherent Resolve
- 363 EOD- 24 Soldiers, Kuwait, Operation Spartan Shield

- DET 1, C/2-149th AVN- 33 Soldiers
- 160 FIN- 25, Soldiers, Kuwait, Operation Spartan Shield

The Arizona Army National Guard will deploy nearly 284 Soldiers in FY2023 in support of worldwide contingency operations to include Kuwait and Kosovo. The Arizona Army National Guard is poised and ready to respond to any mobilization and carry on our proud traditions, "Always Ready, Always There."

Demobilizations

During FY2022, Arizona welcomed home 133 Soldiers from deployment in support of our Nation's commitment to securing freedom and peace throughout the world:

- F Co 1-168 ATS to Operation Inherent Resolve
- A/422 ESC to Operation Inherent Resolve

Recruiting and Retention Battalion

The Arizona Army National Guard's Recruiting and Retention Battalion is at the forefront of strength management for the State of Arizona, providing a ready force of Citizen Soldiers in over 26 Arizona communities. The RRB has 88 authorized Soldiers to include 44 Recruiting and Retention NCOs who perform recruiting duties in high schools and community colleges in all 15 counties.

Additionally, the RRB includes three Assistant Professors of Military Science who serve in the three Army ROTC programs at the three major universities in Arizona, University of Arizona, Arizona State University and Northern Arizona University. All of our personnel are committed to working with honor and integrity to find great Arizonans who want to serve our State and Nation. Live here. Work here. Serve here.

The Recruit Sustainment Program (RSP) is an integral part of the AZ ARNG's efforts to improve the success of the New Soldier Experience and enabling newly enlisted Warriors to navigate the challenges of going from enlistment through their initial Basic Combat Training and Advanced Individual Training and back to their units in Arizona.

The RSP objectives for FY23 are to maintain a better than 95 percent ship rate for all Soldiers shipping to either BCT or AIT and a training Pipeline Success rate better than 84 percent, meaning that at least 84% of all enlisted

Army Facilities & Maintenance

The Construction and Facilities Management Office builds and maintains facilities which support readiness of AZ ARNG's units for state and federal missions. The CFMO provides the highest quality and mission-enabled facility for every unit within the Arizona Army National Guard. Arizona's 31 state-supported Army National Guard Readiness Centers form the foundation of a training infrastructure spread across a total of 298 facilities, the balance of which are 100 percent federally funded. Without state-match funding to support our readiness centers, the rest of the federally supported training environment would falter. Construction of new Readiness Centers requires only a 25 percent state-match, and maintenance of Readiness

accessions complete their training requirements and arrive prepared at their parent unit. Achieving these objectives will enable the AZ National Guard to remain fully manned to complete its missions at home and abroad.

For FY22 the RRB was missioned to achieve an End Strength Objective of 5,113 Soldiers; 512 Enlisted, 46 Officer and 16 Warrant Officers accessions and retaining 699 current Soldiers. The RRB will continue to strive to achieve better than 20 percent of the market share for all DoD accessions within the State enabling recruiters to meet the force structure needs of the AZ ARNG. Despite the constraints placed on the organization as a result of the ever changing environment caused by COVID-19, the RRB strove to tap into new markets to maintain a healthy pipeline of new recruits. As of June 2022, the AZ ARNG enlisted 337 new Soldiers, assessed 65 new officers, and extended 492 current Soldiers. This year, the RRB's RSP was recognized as a Program of Excellence during an accreditation inspection by NGB and achieved a score of 100 percent as we strive for excellence.

Objectives for the unit are to continue to recruit, train, and retain quality individuals to serve both the state and Nation and to meet the state and National Guard Bureau end-strength objectives and to increase the state end-strength going forward.

Centers require a 25-50 percent state-match, providing the state an incredible return on investment. Below are the Future Years Defense Program Military Construction projects that are funded by Congress and the State of Arizona for replacement of aged Readiness Centers and Long-Range Construction Plans for which federal funding will be sought. The timely appropriation of state-match funds for military construction projects, ensures Arizona stays competitive amongst the 54 states and territories when the federal government funds future projects.

<u>FUTURE YEARS DEFENSE PROGRAM (FYDP)</u>	<u>FUNDING</u>	<u>EXECUTION DATE</u>
Rita Road Readiness Center (Tucson)	\$26.8M (Federal \$20.1M; State \$6.7M)	2022
Surprise Readiness Center (Surprise)	\$15.475M (Fed \$11.6M; State \$3.875M)	2024

Note: Projects on the FYDP have been approved by US Congress and National Guard Bureau, and federal funds are committed pending appropriation of State Match funding no later than two-years prior to year of execution.

<u>LONG RANGE CONSTRUCTION PLAN (LRCP)</u>	<u>FUNDING</u>	<u>EXECUTION DATE</u>
Rita Road Field Maintenance Shop (Tucson)	\$22M (Federal \$22M)	2029

Note: Projects on the LRCP are not yet approved by US Congress and National Guard Bureau, and no federal funds are committed.

READINESS CENTER STATUS

Readiness Center Space & Condition

Over several decades, the AZ ARNG modernized units and equipment to meet local, state, and federal missions. Unfortunately, AZ ARNG facilities due to various constraints, have not kept pace with operational growth. Currently, 23 of 28 rated Readiness Centers fail or poorly meet space requirements resulting in a shortfall of 680,826 square footage. Three Readiness Centers were closed due to deferred maintenance. The Department of the Army directs the AZ ARNG submit an Installation Status Report, essentially a scorecard, of how our facilities meet space requirements and their overall condition. Currently 10 of 30 rated Readiness Centers are in poor or failing condition based on Department of Defense minimum standards. The average age of our Readiness Centers is 38 years, with 11 Readiness Centers built over 50 years ago. These metrics show a direct correlation between age and condition.

Inadequate Readiness Center space affects our ability to accomplish current pre-mobilization tasks. Additionally, poor building conditions result in life-safety hazards for Service members and civilian staff have a negative affect overall on morale and esprit de corps.

Readiness Center Maintenance

DEMA appropriated \$1.7M per year in state match for facility maintenance but requires \$3.37M to meet the annual operations and maintenance expenses. For more details, please see pg. 13 or DEMA's FY2023 Capital Improvement Plan. The AZ ARNG's fire prevention (smoke alarms, fire suppression, and electrical panels), life-cycle replacement (HVAC units and roofs), and preventive maintenance programs focus on improving Readiness Center condition ratings over the next five years through ADOA's Building Renewal Program. Many older readiness centers do not have fire suppression systems which place Soldiers at risk.

TRAINING SITE SHORTFALL

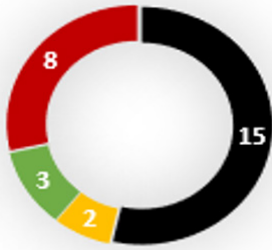
Major training sites are located at Camp Navajo (Bellemont), Florence Military Reservation (Florence), and Silverbell Army Heliport (Marana). The AZ ARNG has a 29,000-acre shortfall among our available training areas. To offset training land shortfall, the AZ ARNG signed two lease agreements with the Arizona State Land Department. The first agreement is an exclusive Commercial Lease of 1,362 acres of state trust land surrounding Florence Military Reservation, that is used for military weapons impact area and buffer zone. The second agreement is a non-exclusive Special Land Use Permit of 10,865 acres of state trust land surrounding Florence Military Reservation, which allows for the utilization of the site for a period not to exceed 30 days each year.

AZ ARNG is considering expanding the use of this land to 365 days per year, which allows great access to a large portion of training land. The Department of Defense and National Guard Bureau will not appropriate federal funds for state land leases, resulting in approximately 10% of DEMA's state military affairs appropriation used to fund those leases.

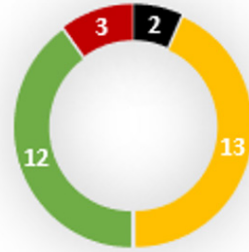
TRAINING SITE ENCROACHMENT; COMPATIBLE LAND USE

In a continuous effort to protect our installations and ensure mission readiness, the AZ ARNG is currently involved in the implementation phase of two Joint Land Use Studies. These studies cover Camp Navajo, Florence Military Reservation, Rittenhouse Training Site, Picacho Peak Staging Field, and Silver Bell Army Heliport and cover topics such as economic impact and public-private partnership opportunities. When finished, the studies will inform our decision on master plan development and address encroachment concerns and mitigation measures. The Arizona Army National Guard Land Manager works with local, state, and federal officials by taking actions such as long-term leases, patents, MOUs, agreements, and land acquisition that ultimately protect our installations from encroachment that adversely impacts mission readiness.

Readiness Center Space Status



Readiness Center Mission Status



■ Failing (Black) ■ Fair (Yellow) ■ Good (Green) ■ Poor (Red) ■ Failing (Black) ■ Fair (Yellow) ■ Good (Green) ■ Poor (Red)



158th MEB

Maneuver Enhancement Brigade



COMMANDER

Lieutenant Colonel
Peter G. Garver

ENLISTED LEADER

Command Sgt Maj.
Sacha D. Gregoire

HEADQUARTERS

Papago Park Military
Reservation

STRENGTH

2,141 Soldiers

The 158th Maneuver Enhancement Brigade “Guardians” is a mission-tailored force specializing in area support operations, maneuver support operations, and support to consequence management activities domestically. The 158th MEB coordinates and supervises the activities of subordinate units to provide protection, freedom of movement, logistics support, and various other response capabilities as needed. The Brigade supports Federal, State, and local agencies by serving as the command and control element for military units responding to domestic incidents. As the largest and most complex brigade formation in the Arizona Army National Guard, 158th MEB provides the State with an operationally diverse capability to respond to any domestic contingency operation. 158th MEB serves as the headquarters for the 1-158th Infantry Regiment, 253rd Engineer Battalion, 850th Military Police Battalion, and 365th Signal Company.

2022 ACCOMPLISHMENTS

- Participated in Warfighter 22-1 as a Brigade Response Cell supporting 34th Infantry Division and V Corps, enabling the capstone certification of the Army’s forward deployed Corps in Europe.
- Provided materiel support and command & control of AZ ARNG-wide force generation efforts on behalf of the Land Component for JTF-AZ’s augmentation of Federal and State-level border security operations.
- Enhanced the Brigade’s interoperability with Army, Joint and Inter-agency partners through multiple equipment modernization efforts ranging from Beyond Line of Sight communications systems to mobility platforms across the formation.



Headquarters and Headquarters Company

Papago Park Military Reservation

2022 ACCOMPLISHMENTS

- Provided support to the Brigade Response Cell during Warfighter 22-1 which allowed for the successful certification of the Army's forward deployed Corps in Europe.
- Provided support to the COVID-19 contact tracing efforts slowing the spread of COVID-19 throughout the ranks.
- Bolstered Southern Arizona Law Enforcement manning numbers to increase the quality of support provided to local law enforcement at the southern border.

2023 OBJECTIVES

- Support the 158th MEB's efforts through Command Post Exercise III and Warfighter Exercise 23-4 at Fort Bliss, Texas in support of 1st Armor Division.
- Remain postured to respond to requests for Defense Support of Civil Authorities.



365th Signal Company

Papago Park Military Reservation

2022 ACCOMPLISHMENTS

- Equipment modernization of three new satellite terminals to enhance signal support throughout the entire brigade in support of wartime and domestic missions.
- Validated command and control nodes capable of providing tactical signal support to the brigade in austere and remote environments.
- Provided advanced equipment and signals training to Soldiers from 98th Aviation Troop Command and 198th Regional Support Group to enhance the Land Component's holistic tactical communications capability across the force.

2023 OBJECTIVES

- Participate in Warfighter 23-4 as part of the 158th MEB to allow signal services with the 1st Armored Division and 3rd Armored Corps Headquarters.
- Bolster unit readiness to provide signal support as part of the State's National Guard Reaction Force.



1-158th Infantry Regiment "Bushmasters"

Papago Park Military Reservation, Buckeye, Florence, Prescott, and Tucson

The 1st Battalion, 158th Infantry Regiment "Bushmasters" is the largest battalion in the Arizona Army National Guard.

It is the higher headquarters for seven geographically dispersed units.

Headquarters and Headquarters Company in Phoenix, Company A in Tucson, Company B in Florence, Company C in Prescott, Company D in Buckeye, Company G, 29th Brigade Support Battalion in Phoenix, and Detachment 1, 1st Battalion, 487th Field Artillery in Phoenix.

2022 ACCOMPLISHMENTS

- The Battalion conducted combined-arms training with 2-285th AHB and 996th ASMC during platoon-level air assault operations in preparation for its annual training.

- Participated in exportable Combat Training Center rotation 22-04 at Camp Roberst, CA to validate squad and platoon-level gates to enable progression to company tables next year.
- The Battalion staff also utilized the Mission Command Training Support Program to build individual and collective staff readiness and increase digital tactical systems proficiencies.

2023 OBJECTIVES

- Will conduct heavy-weapons qualification and convoy live fire exercises for D/1-158 IN and G/29 BSB.
- JRTC 23-08.5 in support of 79th Infantry Brigade Combat Brigade.



1-158th Infantry Regiment infantrymen provide perimeter security during air assault training in Florence, AZ. Photo by Staff Sgt. Jacob Dunlap, 123rd Mobile Public Affairs Detachment



253rd Engineer Battalion "Essayons"

Florence Military Reservation

The 253rd Engineer Battalion is the higher headquarters for the 257th Engineer Team (Water Well Drilling), the 258th Engineer Construction Company, the 259th Quarry Platoon (Rock Crushing), the 819th Sapper Company, the 253rd Forward Support Company, and the 253rd Headquarters and Headquarters Company. Additionally, the 253rd Engineer Battalion is preparing to activate the 262nd Asphalt Detachment and 263rd Concrete Detachment in the upcoming year.

2022 ACCOMPLISHMENTS

- The 253rd Headquarters and Headquarters Company trained heavily on staff and mission command operations in order to establish a technical baseline and validated its Tactical Operations Center layout for future command and control requirements.
- The 253rd Forward Support Company focused its training activities on bulk fueling operations and equipment maintenance, logging over 4,000 cumulative miles across the State of Arizona with convoys, fuel missions, and heavy equipment transportation to various sites.
- The 257th Engineer Team completed the second 1,000 foot well for Luke Air Force Base, and has focused this year's efforts on building individual technical expertise within the Team.
- Two Soldiers graduated from the demanding Navy Well Drilling Course in China Lake, California.

- The 259th Quarry Platoon crushed approximately 125 tons of aggregate for application to support ongoing Florence Military Reservation road sustainment and improvement projects conducted by the 258th Engineer Company.
- The 258th Engineer Construction Company supported Coconino County with an urgent flood support request in July 2021. The 258th sent a specialized team with equipment and vehicles to various areas of Coconino County to conduct flood mitigation, shoring operations, berm construction, and water conveyance from Mt. Eldon Estates to Flagstaff. Additionally, the 258th is preparing for an upcoming Federal Mobilization.
- The 819th Sapper Company conducted high tempo, demanding, and rigorous situational training exercises in Camp Navajo, Ariz. and progressed from squad tactics to platoon breaching operations, and executed an air movement into their tactical assembly areas. Simultaneously supporting both the 258th Engineer Construction Company's upcoming mobilization.

2023 OBJECTIVES

- Modernize the 253rd Engineer Battalion with force re-stationing, optimization, and activation of additional units.
- Focus on the individual and team fundamentals across the wide spectrum of the Engineer Corps while continuing to pursue a consistent stream of engineer projects through civil and military support relationships.



Soldiers with the 253rd Engineer Battalion's, 819th Engineer Company(Sappers) set up defensive obstacles at Camp Navajo, Bellemont, Ariz. June 8, 2022, during their annual training . Photo by Staff Sgt. Adrian Borunda



850th Military Police Battalion "Diamondbacks"

Papago Park Military Reservation, Bellemont, Phoenix, Prescott, Tucson, Yuma

The 850th Military Police Battalion "Diamondbacks" is the higher headquarters for the Headquarters and Headquarters Detachment, the 850th Military Police Battalion, the 855th Military Police Company, the 856th Military Police Company and the 860th Military Police Company. All combat support military police companies conduct support to mobility operations, security operations, police operations, defense support to civil authorities, and detention operations.

2022 ACCOMPLISHMENTS

- The 850th Military Police Battalion staff conducted their Mission Essential Tasks: Coordinate Support to Mobility, Coordinate Support to Security, Coordinate Police Operations, and Conduct Expeditionary Deployment Operations at the Battalion Level. Battalion Staff utilized the Mission Command Training Support Program to build individual and collective staff readiness and increase digital tactical systems proficiencies.
- The 860th Military Police Company conducted JRTC at Fort Polk, LA in support of the 79th ID JRTC rotation in training year 2022.
- The 855th Military Police Company is currently designated as a Tier 3 enabler for the Mobilization Support Force in the first quarter of training year 2023 to support Camp Shelby, Miss. The MSF designation requires 855th Military Police Company to participate in tabletop

exercises in support of a Large-Scale Ground Combat Operations Army mobilization and must be ready to arrive at Camp Shelby within 3-5 days of notification.

2023 OBJECTIVES

- National Guard Reaction Force changeover.
- STAFF Table training culminating with a table VI certification at annual training.
- Establishing the 855th Military Police Company as the Mobilization Support Force, in support of the Arizona Guard FY 2022 Contingency Posture Planning for Early Deployer units, while remaining postured to respond to requests for Defense Support of Civil Authorities. MSF is to prepare, posture, rapidly deploy to ensure mobilization, and deployment of early deploying units.
- Continue to build readiness in preparation for future 856th MP CO Customs and Border missions by strengthening relationships with the battalion and community partners.
- Supporting 860th FWD deployment to CENTCOM.
- The Battalion has maximized available training time, and will be on stand by critical site security at the Superbowl, deployment of the 860th MP CO, and future deployments of the 855th and 856th MP Companies.



A military police Soldier with the 860th military police company scans his security sector during a dismounted patrol at Camp Roberts, California. The 860th took part in a training exercise that was comprised of multiple National Guard units from different states. Photo by Staff Sgt. Adrian Borunda

198th RSG

Regional Support Group



COMMANDER

Colonel
Chad M. Abts

ENLISTED LEADER

Command Sgt Maj.
Graydon B. Griffin

HEADQUARTERS

Papago Park Military
Reservation

STRENGTH

935 Soldiers

The 198th Regional Support Group deploys to provide contingency and expeditionary base operations support, with responsibilities for managing facilities, providing administrative and logistical support of soldier services, and ensuring the security of personnel and facilities on a base camp. The RSG provides command and control of assigned units during homeland security, homeland defense, and civil support missions within the United States, to include managing the reception, staging, onward movement, and integration of supporting forces. When not deployed, the RSG provides command and control for training, readiness, and mobilization oversight of assigned forces. The 198th RSG is the headquarters for the 158th Combat Sustainment Support Battalion, 153rd Combat Sustainment Support Battalion and subordinate companies and detachments that include finance, maintenance, medical, explosive ordnance disposal, and signal. Their Unit motto is "Victory From Support."

2022 ACCOMPLISHMENTS

- Participated in a multi-state exercise at Camp Shelby, Miss. in support of mobilizing the 447th Military Police Company.

- Spearheaded feeding operations for the state with two Quartermaster Field Feeding Platoons.
- Continued to provide support to its two subordinate battalions including redeployment of A/422 Signal Company and deployment of 363 EOD and 160 FMDS.
- Soldiers and staff also continued to volunteer for various State Active Duty missions throughout the year to include missions supporting southern Arizona law enforcement.

2023 OBJECTIVES

- Devoting resources to ensure effective pre-deployment training and preparation for those units within the RSG that are scheduled for deployment in 2023 and 2024.
- Focus on the mission essential tasks of conducting the operations process for command and control and provide support to tenant units for a regional support group.



Arizona Army National Guard Soldiers from 2-285th Assault Helicopter Battalion and 996th Area Support Medical Company transfer a simulated casualty to an M997A3 ambulance truck from a UH-60L Black Hawk helicopter during a joint medevac exercise at Florence Military Reservation, April 23, 2022, in Florence. Once loaded, the high-fidelity human simulator provided by the HonorHeath Military Support Program, will be assessed and treated for wounds by 996th ASMC medical personnel at a Role 2 medical facility. photo by Sgt. 1st Class Brian A. Barbour



153rd Combat Sustainment Support Battalion "Renegades"

Papago Park Military Reservation, Tempe

The 153rd CSSB provides mission command of attached units, synchronizes and controls execution of logistics operations. The 153rd CSSB provides command and control of five subordinate companies including HHC, the 1348th Support Maintenance Company, the 996th Medical Company Area Support, the 159th Financial Management Support Detachment, and the 905th Quartermaster Platoon. The 153rd CSSB wears the state unit patch, has its own distinguished unit insignia consisting of four horses, a unit motto of "Support the Fight" and answers the call sign "Renegade."

2022 ACCOMPLISHMENTS

- The FY 2022 training year consisted of mission command operations and the Military Decision Making Process to prepared to be a contingency response force unit in FY 2024.
- The 153rd CSSB provided command and oversight of five subordinate companies including the new 905th Quartermaster platoon that provides food service support to over 300 Soldiers across the state every month.

- The 996th MCAS conducted a patient evacuation exercise with the 1-158th Infantry Regiment in order to exercise evacuation procedures and responses from both 1-158th and 996th MCAS medical personnel.
- The 153rd CSSB conducted annual training at Camp Navajo with four of its five assigned units to exercise command post operations that included establishing and maintaining a tactical operations center and mission command of its subordinate companies.

2023 OBJECTIVES

- Continue to train the staff on the military decision making process and mission command operations throughout the year and attends annual training at Camp Dodge, Iowa, in order to get an external evaluation on Mission Command operations in preparation for possible deployment in FY 2024.



Senior leaders, family members, and guests said farewell to deploying Soldiers of the 160th Financial Management Support Detachment during a departure ceremony at Papago Park Military Reservation in Phoenix. *photo by Sgt. 1st Class Brian A. Barbour*



158th Combat Sustainment Support Battalion "Provide & Defend"

Marana, Buckeye, Coolidge, Phoenix

The 158 CSSB is a multi-functional logistics headquarters with a proud history of providing logistical support to warfighters abroad and to civil authorities domestically. The 158th CSSB supports echelons above brigade units, multi functional brigades, functional support brigades, and brigade combat teams to enable operational reach, ensure freedom of action, and to prolong endurance of Army forces conducting decisive action and other assigned missions. The 158th CSSB is a modular battalion, capable of plugging in numerous units under its task organization in order to accomplish their assigned mission. Currently, the 158th CSSB has six assigned units including HHC. The 160th Financial Management Support Detachment; the 363rd Ordnance Company (EOD), which will be reorganized to the 157th OD BN on 1 August 2022; the 3666th Support Maintenance Company; ADCON of Alpha Company, 422nd Expeditionary Support Battalion from Nevada Army National Guard; and the newest unit 913rd Quartermaster Field Feeding Platoon.

2022 ACCOMPLISHMENTS

- Successfully mobilized 160th FMSD tasked to provide theater pay and finance operations in support of Operation Spartan Shield.
- Successfully mobilized the 363rd EOD tasked to provide explosive ordnance disposal and counter IED support

throughout the theater of operations in support of Operation Spartan Shield.

- Successfully redeployed Alpha Company, 422nd ESB from their deployment to CENTCOM supporting Combined Joint Task Force for Operation Inherent Resolve. They distinguished themselves by actively supporting 12 different missions spanning across four countries within the CENTCOM area of responsibility.
- 3666th SMC provided exemplary maintenance support completing 1,159 work orders, 262 of those work orders for units around the state for 2,100 work hours.
- 913th QM PLT was activated on 1 October 2021 to provide echelons above brigade field feeding support. In their first year of activation, the 913 QM Platoon successfully served over 10,000 meals at five different locations supporting 24 customer units in a seven month time span.

2023 ACCOMPLISHMENTS

- Successfully redeploy and reintegrate the 160th FMSD after the conclusion of their deployment. Due to the every dynamic Operational Environment and the operations tempo of mobilizing units. The 158 CSSB will continue to emphasize realistic training for the headquarters and subordinate units in order to prepare for logistics missions both domestically and abroad.



Sgt. Kevin Braun sets up a piece of equipment called a Percussion Actuated Neutralizer (PAN) used to neutralize a simulated explosive threat during training as part of an EOD team leader qualification, Nov. 6, 2021, at Florence Training Site in. photo by Sgt. 1st Class Brian A. Barbour

98th ATC

Aviation Troop Command



COMMANDER

Colonel
Paul (Greg) Harrell

ENLISTED LEADER

Command Sgt Maj.
Michael S. Arnold

HEADQUARTERS

Papago Park Military
Reservation

STRENGTH

1,178 Soldiers

The 98th Aviation Troop Command provided operational Command and Control to assigned units to provide trained, ready, and equipped forces to support Arizona Army National Guard federal and state missions, including Defense Support to Civil Authorities and Foreign Military Sales Security cooperations agreements. The 98th ATC serves as higher headquarters and provides training and readiness assistance for the 2-285th Assault Helicopter Battalion and

1120th Transportation Battalion, and to two direct support units: F Company, 1-168th Air Traffic Services, and Detachment 4, A Company-641st Aviation Regiment.

Additionally, the 98th serves as the higher headquarters for Peace Vanguard, a Foreign Military Sales program providing support and training to our coalition partners in the Singapore Air Force.



An Arizona Army National Guard UH-60L Black Hawk Helicopter with the 2-285th Assault Helicopter Battalion based in Phoenix, lands at Florence Military Reservation during a medevac exercise, April 23, 2022, in Florence.

Photo by Sgt. 1st Class Brian A. Barbour



2-285th Aviation Regiment “Redhawks”

Papago Park Military Reservation, Marana

The 2-285th Aviation Regiment “Redhawks” is an Assault Helicopter Battalion that fulfills its wartime mission by providing forces with maneuver overmatch by ways of vertical envelopment and tactical rotary-wing employment (air assault and air movement). 2-285th AHB offers commanders extended operational reach capable of providing command and control of multifunctional rotary-wing operations, and tactical dexterity through its ability to operate autonomously and easily pivot its operational focus between its wartime and state-side mission sets. At home station, 2-285th AHB rapidly alerts and mobilizes army aviation forces to provide requesting state, and regional civil emergency coordinators with military support in response to domestic operations and defense support to civil authorities.

Divisionally aligned with the 40th Combat Aviation Brigade and 40th Infantry Division, 2-285th AHB is headquartered in Phoenix with subordinate companies dispersed between Silverbell Army Heliport and Bismarck, North Dakota. Operating a mixed fleet of UH-60L and UH-60M Black Hawk helicopters. The 2-285th AHB retains administrative and operational control of two forward support medical platoons (Detachments 1 & 2), an intermediate-level aviation maintenance element (Detachment 1, B/640TH ASB), and a Security and Support Company (B/3-140th S&S).

2022 ACCOMPLISHMENTS

- The year started with the activation of an Aviation Task Force under an Emergency Management Assistance Compact (EMAC) to support the California Department of Forestry and Fire Protection. While the Task Force’s deployment was brief, the continued relationship with

CALFIRE and the California National Guard is a true reflection of our core values as Guardsmen to be “Always Ready, Always There”. Further supporting our emergency response partners in Pinal County, the unit rescued a stranded hiker in the Superstition Mountains by executing a technical two-wheel landing.

- The battalion also took advantage of the US Army Special Operation Command’s invitation to participate in its flagship series of combined/joint task force exercise, Sage Eagle. The Redhawks deployed a small contingent of assault aircraft and Detachment 1, C/2-149th to support this initiative. The training executed during this was invaluable as Detachment 1, C/2-149th prepares for their Title 10 deployment to the European Area of Responsibility. Additionally, the battalion continued to build readiness for their wartime mission, they conducted a multi-battalion collective training exercise with the 1-158th Infantry Regiment “Bushmasters.”

2023 OBJECTIVES

- 2-285th AHB will continue to build on their collective training accomplished in 2022 and will conduct numerous multi-battalion training exercises. Our focus will remain on Detachment 1, C/2-149th general support aviation battalion as they deploy and redeploy during the next year. The Redhawks will continue to build relationships and proficiency as it relates to our emergency response inside the state while also applying those fundamentals to our wartime mission.



2-285th supporting the 819th Engineer Company (Sappers) 2022 at Camp Navajo. Photo by Staff Sgt. Adrian Borunda, 158 MEB



1120th Transportation Battalion “Let’s Roll!”

Glendale, Bellemont, Douglas, Florence, Show Low, and Tucson

The 1120th Transportation Battalion supports the movement of various bulk items including water, ammunition, vehicles, palletized items, and cargo containers. Its Transportation Companies (TC) are capable of delivering materiel long distances as well as to remote locations over difficult terrain. The 1120th is comprised of the Headquarters and Headquarters Detachment and three medium truck companies: the 222nd TC, 2220th TC, and 1404th TC.

2022 ACCOMPLISHMENTS

- In April 2022, 1404th and 2220th TCs conducted joint training during Operation Gila Monster with the U.S. Air Force at Barry Goldwater Range, Gila Bend, Ariz. In its second year of execution, Operation Gila Monster was comprised of close air support operations with F-35 and F-16 sorties from 56th Fighter Wing, aero medical evacuations from the C/2-149th GSAB Forward Support Medical Platoon, joint fires observers from the 1-487 Field Artillery Detachment, and joint tactical air controller operations. Over the four day Field Training Exercise, the 1404th and 2220th executed 31 missions transporting shipping containers through ranges of simulated contested terrain while reacting to small arms attacks, IED blasts and simulated injuries with casualty evacuation.
- In May 2022, the 222nd TC participated in Operation Patriot Press, a joint munitions command operation involving distribution of ammunition from munitions depots across the nation. On May 3, 222nd departed home station of Florence with 40 M915 Line Haul Tractors, and convoyed to Tooele Army Depot (TEAD), Utah. At TEAD, 222nd was loaded with 40 TEUs (twenty-foot equivalent unit containers) of military ammunition.

From TEAD, 222nd convoyed across country to Bluegrass Army Depot, Ky. where it was offloaded. From BGAD, 222nd convoyed to Crane Army Ammunition Activity, Indiana where it was loaded with another 40 TEUs. From Crane, the 222nd transported the additional 40 TEUs of ammunition back to TEAD in Utah. 222nd TC’s participation in OPP this year resulted in 80 TEUs being transported across 10 states and over 5,260 miles. 222nd saved JMC millions of dollars in shipping costs and provided invaluable distribution assistance to the DoD.

2023 OBJECTIVES

- In August 2022, the Headquarters and Headquarters Detachment traveled to Camp Dodge, Iowa, to participate in a Command Post Exercise at the installation’s Maneuver Training Complex. Over 10 days, HHD participated in extensive military decision making process training resulting in the publishing of a battalion operations order and conducting a CPX in a simulated large scale combat operations environment. This exercise validated the processes the headquarters staff use to direct the operations of subordinate units and maintain an accurate operational picture during complex missions.
- The 1120th will focus on building proficiency for 2220th and 1404th as they prepare to move into their mission year. 2220th is the priority effort for the battalion in preparation for a Joint Readiness Training Center rotation in July 2023.
- The 1120th will emphasize deployability and standards of the command deployment discipline program.



F Company 1-168th Air Traffic Service

Pinal Air Park

F Company 1-168th Air Traffic Service (ATS) provides tactical air traffic services, terminal and enroute navigational aids, in-flight assistance, precision, and non-precision approaches, flight following, division airfields airspace, and Army Airspace Command and Control in support of any theater of operations anywhere in the world.

F Company supports company level training for their organic unit as well as E Company, Detachment 5, 1-168th General Support Aviation Battalion, and the 260th Engineer Detachment. The combination of these resources under one command allows for dynamic support in the deployment of our Soldiers to austere locations across the country and worldwide. The 1-168 GSAB is headquartered within the Washington Army National Guard.

2022 ACCOMPLISHMENTS

- F Company deployed to the Middle East in support of Operation Spartan Shield and Operation Inherent Resolve this year. F Company stood up the first tower liaison mission at the Erbil International Air Traffic Control Tower in Erbil, Iraq. F Company successfully contributed to over 35,800 incident free aviation movements and more than 140 radar controlled precision approaches.

2023 OBJECTIVES

- F Company will focus on maintaining proficiency and cross-leveling skills gained on deployment utilizing organic air traffic control equipment and the available facilities at Picacho Stagefield, Ariz.



A Co./2-641st Aviation Regiment DET 4 / DET 31 OSA-A Falcon Field Mesa

A Company, 2-641st Aviation Regiment Detachment 4 operates a C-12, twin engine Turbo-Prop Beachcraft 200 in support of Non-Executive airlift support moving passengers, cargo, and/or information within and outside the continental United States on an on-demand schedule. DET 4 is militarily aligned to the 2-641st Aviation Regiment, Washington Army Guard as part of its wartime mission. While home the Detachment operates directly for Operational Support Airlift Agency, Washington, D.C., as DET 31.

2022 ACCOMPLISHMENTS

- The fully manned unit passed the Aviation Resource Management Survey, and relocated from Sky Harbor to Falcon Field Mesa, Ariz.
- Maintained readiness and availability to support OSA-A operations around the United States. A/2-641st responded to missions transporting VIP's and cargo to support peacetime operations and the needs of the National Guard.

2023 OBJECTIVES

- Unit will field and train on the C-26 Metroliner for future mission of VIP transport CONUS and Horn of Africa OCONUS support.

260th Engineer Detachment Firefighting Team Silverbell Army Heliport

The 260th Engineer Detachment is an engine company that operates a HEMTT M977 Firefighting Truck and M1142 Tactical Water Truck to provide structural fire prevention/protection; aircraft crash/rescue, wildland firefighting, and EMS response capabilities to the state and within a theater of operations to the Ground Forces Commander.

2022 ACCOMPLISHMENTS

- The 260th ENG Det returned from mobilization to Romania in 2021 at a high state of readiness and significant levels of experience across all unit assigned firefighting systems. The unit utilized this experience to train new Soldiers throughout 2022, conduct on site drills during military training periods, and conduct a full two-week training period in combination with the U.S. Air force at Davis-Monthan Air Force Base without incident.

2023 OBJECTIVES

- Maintain unit readiness through joint training with the U.S. Air Force as well as focus on individual readiness by attending Civilian EMT, Drivers Training, HazMat, and Fire Officer courses throughout the coming year.



PEACE VANGUARD

U.S. Flight Training Detachment

Established in 2001, Peace Vanguard Detachment is a Republic of Singapore Air Force training detachment. The detachment taps on the expertise of Arizona Army National Guard personnel to provide value-added AH-64D Apache helicopter training and maintenance support at Silverbell Army Heliport through the United States Army Flight Training Detachment (USAFTD). USAFTD furthers the operational training of the Republic of Singapore Air Force's Apache Squadron by providing the operational and maintenance expertise of Arizona Army National Guard soldiers to facilitate continuation training, joint operations, and strengthening ties between Singapore and the United States via the Arizona National Guard.

2022 ACCOMPLISHMENTS

- Participated in Exercise Red Flag Rescue 22-1 in May 2022, a Personnel Recovery exercise conducted in Davis Monthan Air Force Base.
- Conducted collaborative training with 2-285th Assault Helicopter Battalion for a Joint Air Assault mission and with Dutch Joint Terminal Attack Controllers for Close Air Support training.

2023 OBJECTIVES

- Peace Vanguard will continue to deploy to Orchard Combat Training Center, Idaho for Crimson Talon Deployment 23. In addition, Peace Vanguard will participate in Exercise Forging Sabre 23, which is a Singapore Armed Forces integrated strike exercise conducted at Mountain Home Air Force Base, Idaho.
- Conducted Crimson Talon Deployment 22 in August 2022. This deployment is the annual gunnery qualification exercise for our AH-64D pilots and is conducted at Orchard Combat Training Center, Idaho.



215th RTI

Regional Training Institute



COMMANDER

Colonel
William P. Fay

ENLISTED LEADER

Sergeant Major
Saul Garcia

HEADQUARTERS

Papago Park Military
Reservation

STRENGTH

70 Soldiers

The 215th Regiment - Regional Training Institute (215th RTI) trains Soldiers in the Officer Candidate School, Warrant Officer Candidate School, Military Police career field, and Common Faculty Development Instructor Course in order to build and maintain a ready and capable operational force in support of the Total Army.

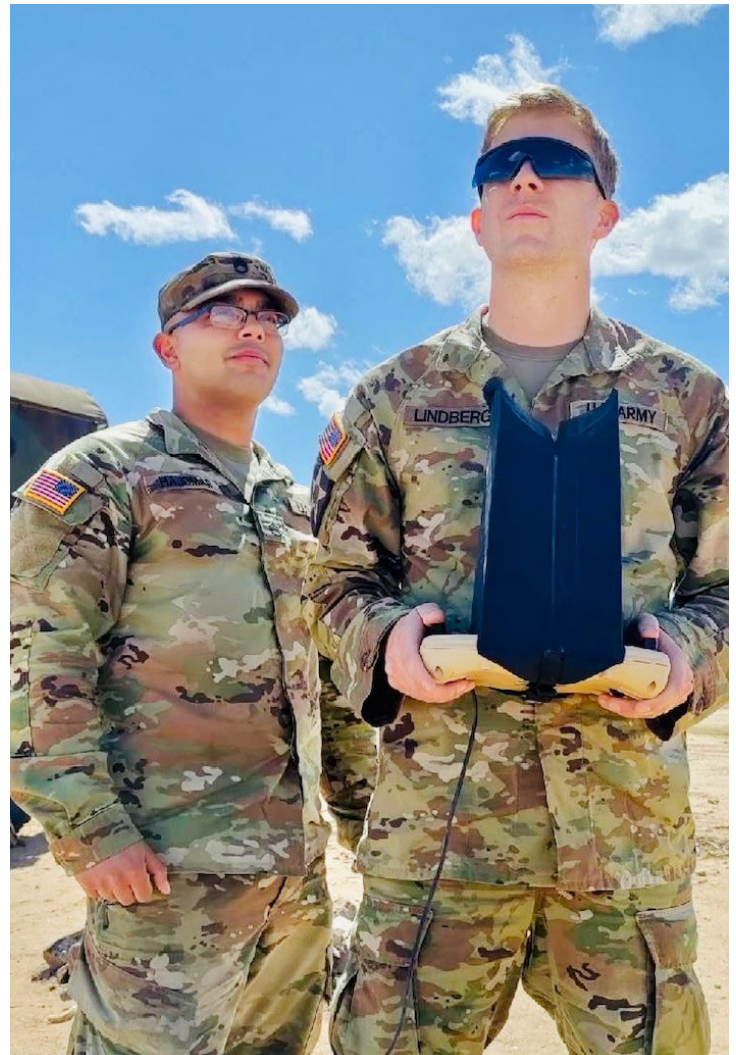
The 215th RTI is a quality-focused organization, and plays a vital role in meeting the nation's war-fighting requirements. Courses taught at the 215th RTI meet all United States Army Training and Doctrine Command accreditation requirements. The 215th RTI stands ready to build Arizona warrior leaders committed to providing skilled Soldiers and leaders required by federal and state missions approved by The Adjutant General. The 215th RTI stands ready to build Arizona warrior leaders, "Train to Lead!"

2022 ACCOMPLISHMENTS

- The 215th RTI Commissioned 11 Army Second Lieutenants. It also held and conducted the following classes:
 - Maneuver tactics foundation - 5 Soldiers Graduated
 - Tac qualification course - 5 Soldiers Graduated
 - Small unmanned aircraft system operator - 9 Soldiers qualified
 - Common faculty development instructor course - 45 Soldiers qualified
 - Company level pre-command - 40 Soldiers validated for pre-command
 - Basic military police - 34 Soldiers qualified
- In addition, the Military Police Training Company improved Arizona's 31B non military occupational specialty qualified rate by over 40 percent during FY 2022. MPTC also improved evaluation criteria to include four written exams, 27 hands-on evaluations and adopted the U. S. Army law enforcement M-17 qualification. MPTC was also the first national guard RTI in the country to conduct Oleoresin Capsicum (pepper spray) and Taser certification.

2023 OBJECTIVES

- Continue to improve the support of the Total Army School System, work with partner units on equipment training and proficiency, and modernization of classroom instruction and infrastructure.
- Will sustain efforts to provide the most experienced and professional cadre in order to provide top tier training for tomorrow's agile and adaptive leaders.



Officer Candidate School

The 215th RTI conducts Phase 0 (Pre-OCS) and Phase II instruction to prepare candidates to lead Soldiers in the Arizona Army National Guard. Proponent is the U.S. Army Infantry School, Fort Benning, Georgia. Trains, develops, and commissions second lieutenants to meet the needs of the Arizona Army National Guard.

Warrant Officer Candidate School

The 215th RTI conducts Phase I of WOCS. The proponent is the U.S. Army Warrant Officer Career College, Fort Rucker, Alabama. Trains qualified applicants to serve as technical or aviation warrant officers in the Army National Guard and the U. S. Army Reserve.

Military Police Qualification

The 215th RTI conducts Phase I and Phase II training for Soldiers in all three components. Trains qualified Soldiers to serve as military police. Proponent is the US Army Military Police School, Fort Leonard Wood, Missouri.

Modular Training Section

Provides Common Faculty Development Instructor Course training at least twice per year, and facilitates the Company Level Pre-Command Course annually. Proponent is the US Army Training and Doctrine Command, Fort Monroe, Va.



AZTC

Arizona Training Center



COMMANDER

Colonel
Joseph A. Haro

ENLISTED LEADER

Command Sgt Maj.
Michael G. Lamme

HEADQUARTERS

Papago Park Military
Reservation

STRENGTH

101 Soldiers

Arizona Training Center conducts range and training area sustainment operations year-round at Camp Navajo, Papago Park Military Reservation, Florence Military Reservation, and Buckeye Training Area in support of readiness generation of the Arizona Army National Guard and other regionally located Department of Defense military units. AZTC provides training, engineering, logistics, and administrative

resources in addition to operating a multitude of live fire weapons ranges and training areas. Arizona Training Center includes a Brigade Headquarters and Range Operations sections at Camp Navajo and Florence Military Reservation. The brigade provides mission command to the Camp Navajo Fire Department, and Security Forces at Papago Park Military Reservation, Silverbell Heliport and Camp Navajo.

Papago Park Military Reservation

Phoenix

Papago Park Military Reservation was established as a training range for the Arizona Army National Guard on April 21, 1930 and serves as the location for the headquarters of the Arizona Department of Emergency Military Affairs.

Buckeye Training Site

Buckeye

Buckeye Training Site was created in 1910 for use by the Arizona Army National Guard as a maneuver and training area. The site includes a single range encompassing 1,480 acres and remains a joint maneuver and training area for light forces from both the Arizona Army National Guard and U.S. Army Reserve.



Florence Military Reservation

Florence

Florence Military Reservation is the second largest AZ ARNG training location at 18,616 acres, of which 12,227 is leased State Trust Land. Florence is a desert training environment with pleasant weather during the fall to early spring. Fifteen live-fire ranges providing training and qualifications for pistol, rifle, light-medium-heavy machine gun, grenades, anti-tank rockets, mortars, and artillery. Military restricted air space up to 30,000 ft for indirect fire weapons systems with a compatible impact area One Helicopter Landing Zone Virtual Training Systems for weapons and operations support facilities to include classrooms, tents, administrative offices, billeting for 200 personnel, computer labs, dining facilities, and maintenance facilities Non-live fire training, including forward operating base operations area, military operation in urban terrain site, driver's course, land navigation, IED-defeat lanes, practice hand-grenades, mine-detection course, individual movement and training lanes, obstacle courses, bivouac sites, and dismounted/mounted training areas.

Camp Navajo

Bellefont

Camp Navajo is the largest Arizona Guard training location encompassing over 28,000 acres. At approximately 7,300 feet in elevation, Camp Navajo offers a high altitude and winter training environment. Camp Navajo features three live-fire ranges for pistol, rifle, light-medium machine gun, and launched grenades as well as Virtual Training Systems for weapons and operations. Support facilities include billeting for 600 personnel, classrooms, computer labs, dining facilities, three loading ramps, rail-load capability, with 24/7 fire department and security. Non live-fire training opportunities, include a military operation in urban terrain site, driver's course, land navigation, IED-defeat lanes, munitions ranges, practice hand-grenade range, obstacle courses, bivouac sites, and dismounted and mounted training areas. Camp Navajo also has two Certified Drop Zones supporting HALO (High altitude low opening) parachute operations, multiple helicopter landing zones to support administrative and tactical training, and forward arming and refueling point sites.



WAATS

Western Army National Guard Aviation Training Site



COMMANDER

Colonel
Jeremy G. Pfeifer

ENLISTED LEADER

Command Sgt Maj.
Lyle O. Bringham

HEADQUARTERS

SILVERBELL ARMY NATIONAL
GUARD HELIPORT

STRENGTH

160 Soldiers

Located at Silverbell Army Heliport in Red Rock, the Western Army National Guard Aviation Training Site (WAATS) is a TRADOC accredited institution. Entrusted to the State of Arizona, the WAATS was established in 1986 to train professional Army Aviators.

The WAATS mission is to enhance Army Aviation force structure through basic and graduate level training. In addition to aviation training, the WAATS supports Non-Commissioned Officer professional development and military occupational specialty qualifications.

These courses strengthen the U.S. Army's Aviation Enterprise as directed by Headquarters, Department of the Army (HQDA), U.S. Army Training and Doctrine Command (TRADOC), National Guard Bureau (NGB), and the Arizona National Guard Joint Forces Headquarters.

2022 ACCOMPLISHMENTS

- WAATS is forecasted to graduate over 1,130 students

with over 520 trained to date.

- WAATS is forecasted to execute over 6,000 flight hours in support of the schoolhouse mission with over 3,100 flown to date.
- Installed new Astro-turf Army Combat Fitness Test (ACFT) field and equipment for student and cadre use, enabling all WAATS NCO Professional Development System (NCOPDS) students to graduate with a level I ACFT certification.
- Received UH-72A Parts Task Trainers and UH-60A/L Cockpit Trainers, enabling students to hone their craft more effectively, greater strengthen the Army Aviation Enterprise.
- WAATS Troop Medical Clinic Staff provided Periodic Health Assessments, flight physicals, and urgent care for over 3,800 patients.
- Silverbell Fire Department responded to 310 calls for emergency assistance and 32 mutual aid requests from our municipal partners.

2023 OBJECTIVES

- Posture for organizational growth in mission by the addition of programs of instruction and innovative training aids.
- Continue to provide dedicated instructors and training to students of all components, facilitating military aviation demands.
- Continue to modernize and update infrastructure.
- Continue to build upon relationships with foreign military allies and develop training specific to their needs.
- Continue to engage with and build relationships within the local community and State.







Arizona Air National Guard

MUSTERED DECEMBER 12, 1946





**INTEGRITY FIRST,
SERVICE BEFORE SELF,
EXCELLENCE IN ALL WE DO!**

Leadership

Arizona Air National Guard



MUSTERED

December 12, 1946



COMMANDER

Major General
Howard P. Purcell

HEADQUARTERS

Papago Park Military Reservation



ENLISTED LEADER

State Command Chief Master Sergeant
Rachel L. Landegent

STRENGTH

2,620 Assigned / 2,692 Authorized

The Arizona Air National Guard is trained and ready to serve. When called to State Active Duty by the Governor, The Adjutant General, Air Component Commander, and Airmen support their fellow citizens and local communities. When called to federal active duty they pivot to support the President of the United States. The Airmen that make up the three major components of Arizona's Air National Guard are dedicated men and women who embody the Air Force Core Values - **Integrity First, Service Before Self, and Excellence in All We Do!**

The Arizona Air National Guard reports to Governor Doug Ducey as Commander-in-Chief and provides protection of life and property, and preserves peace, order, and public safety. These missions are accomplished through emergency relief support during natural disasters; search and rescue operations; Defense Support to Civil Authorities; maintenance of vital public services; and counter-drug operations.

The Arizona Air National Guard's federal mission is to maintain well-trained, well-equipped units available for

prompt mobilization during war and provide assistance during national emergencies such as natural or human-caused disasters.

During peacetime, the combat-ready units and support units are assigned to U.S. Air Force major commands to carry out missions compatible with training, mobilization readiness, humanitarian, and contingency operations. Our Airmen serve in finest tradition of the 156-year heritage of the Arizona National Guard.

Air Outlook

This year, the Arizona Air National Guard continued four key lines of effort (goals) that are critical to meeting both federal and state missions:

- a. Inspire service to fill the formation and meet current and future mission capabilities.
- b. Grow tanker fleet to increase refueling capabilities.
- c. Modernize training and grow combat capabilities for fighters and remotely piloted aircraft.

- d. Provide forces supporting community safety and security through cyber assurance, border sovereignty, counter drug, and anti-terrorism.

Success in each line of effort is required for the Arizona Air Guard to remain the enduring choice as the most effective and lethal Air fighting force for the state and the nation. We strive to help every Airmen understand their role, provide an inclusive environment, and empower them to make positive and innovative changes throughout the organization.



Joint Force Headquarters

Papago Park Military Reservation

Mobilizations

161st ARW Deployments

Since 11 September 2001:	2,989 personnel
Between July 2020 – June 2021:	109, to include:
• Central Command	50
• Indo-Pacific Command	59
2023 Deployments:	105
• Projected Deployments to Central Command	

162nd WG Deployments

Since 11 September 2001:	2,075 personnel
Between July 2020 – June 2021:	98, to include:
• Central Command	10
• Africa Command	88
• Military Training Team Deployments:	
Croatia, Poland, United Arab Emirates	
2023 Deployments: Projected to Central Command	

Air Facilities & Maintenance

161st ARW Facilities & Property

The Joint Use Agreement (AJUA) with Phoenix Sky Harbor International Airport is updated with an annual payment increase from \$10,525 to \$101,400. Additionally, the City of Phoenix agreed to a 10 year extension to the current base lease, guaranteeing operations to continue at Goldwater Air National Guard Base until 2058.

In June 2019, the Phoenix City Council included the expansion of Goldwater Air National Guard Base from its current 60 acres to 100 acres as part of its 20-year Com-

162nd WG Facilities & Property

The Joint Use Agreement with Tucson Airport Authority has been renewed through 30 Sep 2021. The annual payment is \$427,457. Negotiations for a new ten-year agreement are ongoing.

- Base Entry Complex Land Acquisition: The project provides the land for a new entrance access to meet anti-terrorism standards and enhanced security measures. The project budget is \$10 million and replicates an existing TAA hangar offsite.

- New Base Entry Complex: The project provides a new entrance access to meet anti-terrorism standards and enhanced security measures. Project budget is \$10.8 million and is currently at 100 percent design, with a separate \$10 million project required for land acquisition from the TAA in FY 2023 budget, House bill and Senate Markup.

- New Munitions Storage Area: 162nd is working with U. S. Air Force, National Guard Bureau, Raytheon Missile Systems, Pima County, and TAA to develop an Aerospace & Defense Corridor that will include a new MSA for the 162nd for explosive class 1.3 munitions used for student pilot training. The facility will replace the current MSA located in the middle of Morris Base, limiting explosive weight capacity and creating an unnecessary danger. The new MSA will improve the efficiency, effectiveness, safety, and security. The project budget is \$28 million, with a sep-

prehensive Asset Management Plan (CAMP), enabling increased mission opportunities. With this Wing expansion opportunity, current cargo facilities utilized by civilian cargo operations could be reconfigured to support future military operational needs to support a mixed fleet of current and next generation air refueler aircraft and various maintenance support sections. The support of the base expansion enables DEMA to remain competitive in future mission and aircraft basing considerations.

arate project required for land acquisition of \$1.9M which will be completed in FY22.

- Existing Runway BAK 12/14 Aircraft Arresting Systems: Runway 3-21 was previously covered by a cable chain AAS that did not meet U.S. Air Force AAS standards. This AAS has been removed and requires replacement with an updated system to support aircraft flying operations. The project to install the new BAK 12-14 AAS on 3-21, funded by NGB through the larger Tucson Airport Authority (TAA) Airspace Safety Enhancement program, is underway with a completion date of Dec. 2022.

- New Runway Aircraft Arresting Systems: The 162d must replicate existing AAS on the new parallel runway constructed as part of the TAA ASE program. This requires the construction of two BAK 12/14 AAS and one overrun textile brake barrier.

- New Civil Engineer Complex. Base Civil Engineer functions are in facilities that are inadequate, with infrastructure systems that are beyond their expected useful life. The new BCE Administrative and Emergency Management facility (to include a new Wing Emergency Operations Center) and a separate BCE Maintenance Facility will add operational efficiencies by housing like functions in one area. The project budget is \$10M funded through two separate projects.

161st ARW Air Refueling Wing



COMMANDER

Colonel
Jessica L. Hastings

ENLISTED LEADER

Command Chief Master Sergeant
Wes Hudgins

HEADQUARTERS

Goldwater Air National Guard
Base

STRENGTH

850+ Airmen

Goldwater Air National Guard Base at Sky Harbor International Airport is home to the 161st Air Refueling Wing, known around the world as the Copperheads. The base is named in honor of one of the Arizona Air National Guard's founding members. On December 12, 1946, Barry M. Goldwater and a handful of World War II veterans successfully activated the 197th Fighter Squadron at Luke Field under the direction of then Governor Sidney Preston Osborn. Equipped with F-51D Mustangs, these 13 officers and 40 enlisted men were the first members of the Arizona Air National Guard – the first of many to follow. In 1952, the squadron moved to Sky Harbor Airport, due south of the terminal, and eventually grew to become the air refueling wing it is today.

Today, Arizona's KC-135 Stratotanker unit performs its operational mission with over 850 Airmen and eight permanently assigned refueling aircraft and one additional "borrowed" refueler for a total of nine. The 161st is a recognized powerhouse for mobility operations and a primary source of air refueling support in the Southwest.



Federal Mission

The wing's federal mission is to organize, train, and equip Airmen and units who are ready to meet worldwide requirements in support of the U.S. Air Force's Global Reach mission. It is a combat force multiplier for nuclear deterrence, rapid mobilization, worldwide deployment, airlift, aeromedical evacuation, and sustained aerial refueling operations for the United States and partner nation air forces.

State Mission

As a component of DEMA, the Wing's state mission is to protect life and property, and preserve peace, order, and public safety. These missions are accomplished through emergency relief support during natural and human-caused disasters, search and rescue operations, defense support to civil authorities, maintenance of vital public services, and counter-drug operations.

Mission Elements

The 161st has a number of mission sets it satisfies, including alert commitment for nuclear deterrence, air refueling support to local pilot training missions, world-wide deployments, world-wide mobility, airlift, and evacuation, crashed, damaged, disabled aircraft recovery, and defense support to civil authorities.



2022 ACCOMPLISHMENTS

Deployments and Activations

The 161st continued its deployed operations with more than 104 Copperheads supporting Operation Enduring Sentinel and Operation Spartan Shield. In addition, the 161st provided aircraft, aircrew, force assembly areas, and personnel to domestic response throughout the state including the counterdrug program, and natural disaster response activations.

Air Refueling Never Stops

In FY2022, the 161st flew 1,473 sorties and 1,805 flying hours to deliver 1.4 million gallons of fuel to 1,401 receivers worldwide.

Mission Capability Exercises

In the fall of 2021, the 161st Air Refueling Wing completed its nuclear operational readiness inspection, successfully demonstrating the organization's ability to support the U.S. Air Force's nuclear deterrence mission. Additionally, Goldwater ANG Base hosted multiple exercises, to include aircraft mishap and anti-terrorism exercises, which included coordinated responses from local, state, and federal stakeholders to include the City of Phoenix Police and Fire Departments, Sky Harbor International Airport, and Luke Air Force Base.

Goldwater 75 and the Century of the Copperheads

On Dec 12, 2021, the 161st and the Arizona Air National Guard entered into its 75th year of service to the state of Arizona and the nation. Throughout the year the 161st hosted over 300 local, state and national level elected officials, civic and industry leaders, and community representatives during five separate events on Goldwater Air National Guard Base showcasing the Copperheads 75-year legacy of service and 25 years into the future.

Allied Nation and Foreign Military Sales Port

The 161st has become a convenient and efficient port of embarkation for limited cargo and airlift efforts supporting worldwide allies. In 2021, the wing entered into its third year of support supporting embarkation services to allied nations during the continuing acquisitions of AH-64 Apache helicopters..

State Partnership Program

The 161st deepened the roots of cultural and professional exchange with the armed forces of Kazakhstan. The 161 ARW continues to support engagements members of the Kazakhstan military and security cooperation working group with focus areas on maintenance and medical operations.

CHALLENGES TO ADDRESS

Aging Fleet and Parts Availability

Given the aging KC-135 fleet across the services, parts availability becomes a challenge. Most airframes date to the late 1950s and 1960s and have outlived their manufacturers, thereby losing the supply chain availability that once existed. Procuring new replacement parts has become a battle of acquisitions and proprietary rights against fleet needs.

Installation Resilience and Innovation

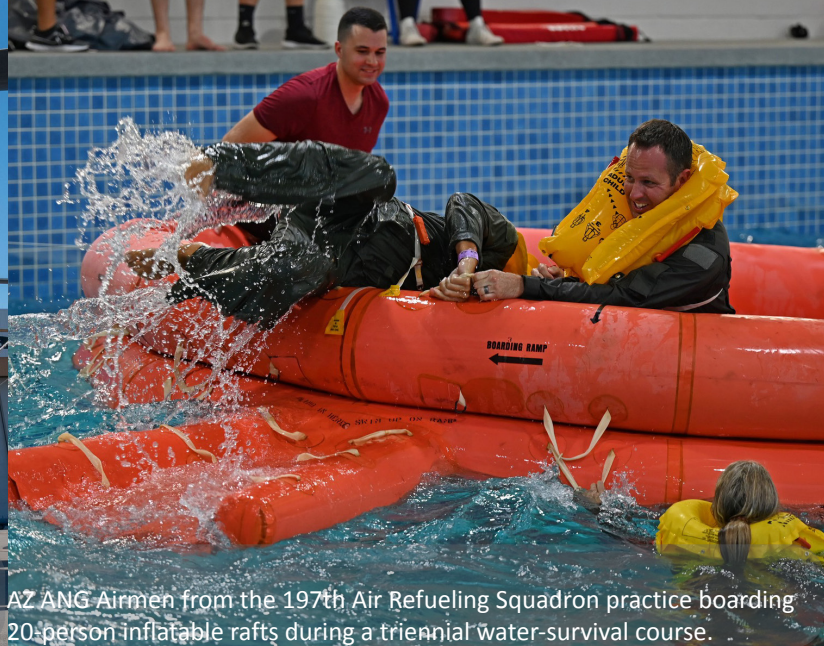
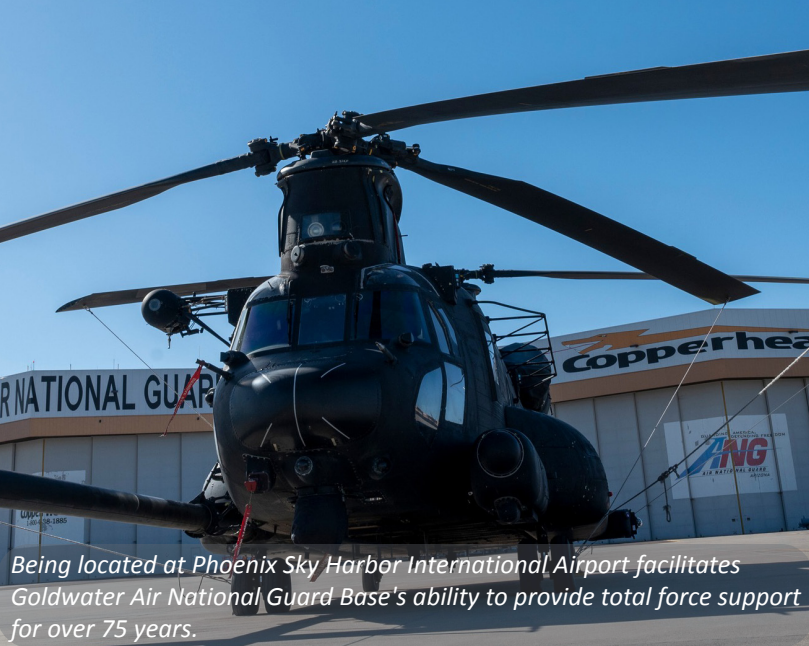
Informed by recent exercises focused on installation agility and flexibility, the 161st is working to bolster all security formats, from physical to cyber, through off-the shelf innovation. The 161st continues investing in infrastructure solutions that equate to installation survivability, scalable energy independence, and operations portability. In essence, the 161st will meet the challenge of 21st century warfare to 'fight where we live.'



Airman 1st Class Dylan Pattee, 161st Civil Engineer Squadron, structures apprentice, utilizes a metal inert gas welder during training in New London, N.C., Aug. 3, 2021. Photo by Master Sgt. Michael Matkin



Tech. Sgt. Roger Levine with the 161st Air Refueling Wing prepares the boom prior to a air refueling, May 14, 2022 over Arizona. Photo by Staff Sgt. James A. Richardson Jr.



Being located at Phoenix Sky Harbor International Airport facilitates Goldwater Air National Guard Base's ability to provide total force support for over 75 years.

AZ ANG Airmen from the 197th Air Refueling Squadron practice boarding 20-person inflatable rafts during a triennial water-survival course.

2023 OBJECTIVES

Attract Enhancing Mission Sets

Given the Wing's comfort with steady operations tempo, a large, available recruiting source in Phoenix, and the variety of professions from which to draw, the 161st seeks to attract mission sets that enhance its existing Air Refueling mission, complement its elevated level of readiness, and provide the nation and state greater utility by its placement at the 161st.

Recruit to Expand

The 161st exceeded its previous recruiting and retention goals with 106% end-strength and receiving over a 94% favorability rating during a recent command climate survey. The Wing continues to recruit beyond its mandate from the medical, law enforcement, commu-

nications/information technology, and engineering and aviation professionals that call Arizona home. The wealth and diversity of professions across the city and state, paired with the consistently high rating in moral and end-strength numbers, demonstrate the Wing's potential as a prime location for expanded mission sets.

Grow the Fleet

Increase unit end strength to 12 PAA and beyond in order to meet the hefty and growing demand for refueling in the southwestern United States as well as sustain continuous operations tempo worldwide. Efforts continue to obtain additional KC-135 aircraft to the current fleet and compete for future basing decisions for the Air Force's next generation air refueling aircraft.



An AZ Air Guard F-16 Fighting Falcon with the 162nd Wing refuels from a KC-135 Stratotanker from the 161st ARW during a local sortie May 14, 2022 over Arizona. Photo by Staff Sgt. James A. Richardson Jr.

Staff Sgt. Erica Stanton, 161st non-destructive inspection technician, inspects a batch of aircraft bolts in the NDI Lab at Goldwater Air National Guard Base Photo by Tech. Sgt. Dillon Davis

162nd WG Wing



COMMANDER

Brig. Gen.
Jeffrey L. Butler

ENLISTED LEADER

Command Chief Master Sergeant
Terry L. Oliver

HEADQUARTERS

Morris Air National
Guard Base

STRENGTH

1,800 Airmen

SUBORDINATE COMMANDS

148th

Fighter Squadron



152nd

Fighter Squadron



195th

Fighter Squadron



214th

Attack Group



Tech. Sgt. Justin St. Thomas inspects the liner of an F-16 jet engine at Morris Air National Guard Base.



Federal Mission

The Wing's federal mission is to promptly mobilize during war and federal contingency operations, to include defense of North American airspace. The 162nd Wing deploys its members as part of the Air and Space Expeditionary Force to provide combat forces in support of U.S. Air Force missions.

State Mission

When not mobilized under federal control, the 162d Wing reports to the Adjutant General. Under state law, the Wing provides protection of life and property and preserves peace, order, and public safety.

Mission Elements

The 162nd Wing has a number of mission elements critical to National Defense, including the F-16 Fighter Pilot Training, 214th Attack Group, and Homeland Defense 24/7 Alert Detachment.

Morris Air National Guard Base at Tucson International Airport is home to the Air National Guard's premier F-16 fighter pilot training unit - the 162d Wing. The 162d Wing has more than 50 years' experience in fighter training and more than 30 years' experience in international military training. The Wing will continue to modernize fighter-training operations for the U.S. Air Force, Total Force, and international air forces; defend the homeland; provide trained personnel for the Air and Space Expeditionary Force; and fulfill its constitutional state role.

The Wing manages a fleet of more than 70 F-16 C/D and Mid-Life Update (MLU) Fighting Falcons and commands the steady-state combat and homeland defense role of the 214th Attack Group (214 ATKG). In 2021, the 214 ATKG expanded operations with the activation of the 214th Aircraft Maintenance Squadron (AMXS) located at Fort Huachuca, AZ. In total, the 162d Wing has a military force of more than 1,700 members with more than 900 full-time employees, making the 162d Wing the 41st largest employer in Southern Arizona, injecting \$384 million in the local economy. Since its activation in 1956 the Wing has fulfilled its dual mission, a provision of the U.S. Constitution that results in each Guardsman holding membership in the Arizona Air National Guard and National Guard of the United States. Federally, the 162d Wing maintains F-16 aircraft and qualified instructors for training personnel in support of U.S. and partner nation requirements; provides persistent, armed MQ-9 Intelligence, Surveillance, and Reconnaissance and precision attack support overseas and local Incident Awareness and Assessment (IAA) capabilities to sustain national and state interests; and supports NORAD Aerospace Control Alert directives with 24/7 immediate response aircraft in the defense of North America. When not mobilized under federal control, the 162d Wing reports to the Governor and stands ready to provide for the protection of life and property and preservation of peace, order, and public safety.

162d Operations Group / F-16 Fighter Training

The 162d OG houses three F-16 Squadrons that perform advanced domestic and international F-16 Training: the 148th, 152nd, and 195th Fighter Squadrons. In FY 22, the 162d OG supported:

- 9,798 sorties resulting in 12,249 flying hours
- 73 Assigned F-16 Aircraft, 31 F-16 flying training classes using 10 different syllabi
- 13 international simulator only courses
- 13 countries trained, 59 Students graduated

162d Alert Detachment

The 162d OG along with the 162d MXG operates an Aerospace Control Alert Detachment that maintains a 24/7 alert posture as part of Operation NOBLE EAGLE, providing alert F-16s to support NORAD Commander Directives and assuring continuous and immediate response in the defense of the United States and Canada. In FY 2022, the 162d ADET:

- Flew 54 sorties totaling over 121 hours
- Was instrumental in the conversion of 29 Block 25/32 F-16s to Block 30 aircraft
- Participated in Combat Archer 2022 at Hill Air Force Base, Utah
- Participated in Northern Lightning 2022 at Volk Field, Wisconsin
- Supported 1st AF and AFNORTH as members of the AFNORTH IG Assessment Team

214th Attack Group

The 214th provides superior armed reconnaissance capabilities in support of overseas contingency operations and incident awareness and assessment capabilities to support state and federal agencies. The 214th operates both the remotely piloted MQ-9 and manned RC-26 that are capable of supporting both worldwide deployments in support of contingency operations as well as defense support to civil authorities. The 214th has been called upon to support several agencies to include: federal emergency management agency, national interagency fire center, U.S. Department of Homeland Security, and various law enforcement agencies at both the state to federal levels. In FY 2022, the 214th flew:

- Domestic operations: Guardian Support, Counter-Drug, SW Border Mission
- MQ-9: 145 sorties resulting in 535 flying hours
- RC-26: 202 sorties resulting in 520 flying hours

- Recon leading to seizure & arrests totals: 56K lbs marijuana, 85kg fentanyl, 80kg methamphetamine, 95 firearms and 37 arrests
- Combat operations: Juniper Garrett, Freedom's Sentinel
 - MQ-9: 351 sorties resulting in 6,546 flying hours
 - Total Strikes: 3 x AGM-114 Hellfire employments, 2 x GBU-38 employments

162d Maintenance Group

The 162d currently maintains 73 aircraft and associated equipment to successfully execute the Wing's flying mission. In 2022, the 162nd Wing's training squadrons executed 9,798 sorties and 12,249 flight hours in support of student production for the U. S. Air Force, the Air Guard, and numerous international partners.

These numbers are unprecedented due to the aging fleet of aircraft that includes the oldest in the USAF inventory, increased depot and depot field team tempo for sustainment and modernization, and an increasing demand for pilot production worldwide. The skill of the 162d was recognized with the 2019 Maintenance Effectiveness Award for the entire Air National Guard.

The group also supports flying operations for the 162d Alert Detachment and the Air National Guard/Air Force Reserve Test Center. On average, the maintenance group executes 6 to 7 aircraft deployments in support of off-station student training and 6 to 11 AATC deployments supporting aircraft hardware/software testing requirements.

The 162d also manages the 162d Wing's Air Force Repair Enhancement Program, which helps to increase mission readiness by repairing certain unserviceable aircraft parts and placing them into the supply system, thereby serving as an alternate source of supply for Wing aircraft. In FY2022, AFREP provided the 162d Wing with more than \$461,000 in savings.

Additional critical 162d Wing mission elements include:

- 162d Mission Support Group provides personnel and logistics support for all resources assigned or attached to the 162d Wing, including the AATC, international assigned flying units from the Netherlands and Iraq, and geographically separated units located at Davis-Monthan AFB and Fort Huachuca.
- 162d Medical Group provides comprehensive medical service to ensure a fit, deployable force in support of the Wing's wartime, homeland security, and pilot training mission.

- Defense Support to Civil Authorities (DSCA) maintains Force Packages (FP) for domestic emergency response capabilities, including the Joint Reception, Staging, Onward Movement, and Integration FP, Fatality Search and Recovery Team FP, and two 13-Airman Security Force Domestic Response Teams.
- 162d Weather Flight provides mission-tailored forecasts and tactical decision aids to maximize the effectiveness of contingency operations and training exercises to both Air National Guard fighter squadrons and Army National Guard units.

FACE OF THE USAF TO THE WORLD

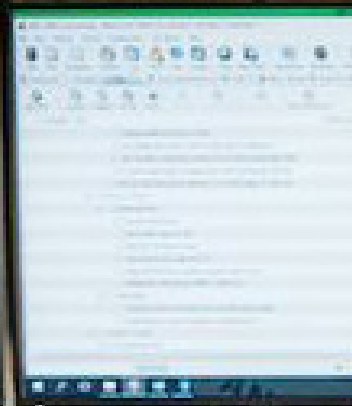
33 Nations Trained Past and Present:

Norway / Jordan / Poland / Singapore / Oman / Bahrain / Italy / Netherlands / UAE / Greece / Turkey Taiwan / Japan / Portugal / Belgium / Thailand / Denmark / Chile / Morocco / Colombia / Pakistan/Iraq / South Korea / Indonesia / Israel / Romania / Venezuela / Egypt / Saudi Arabia / United Kingdom Canada / Slovak Republic / Bulgaria / US Military Students: USAF / ANG / NAVY F-16





Joint Task Force Arizona





Leadership

Joint Task Force - Arizona



COMMANDER

Brigadier General
Troy Daniels

Headquarters
Papago Park Military Reservation

ELEMENTS

Military Support to Civil Authorities
91st Civil Support Team - WMD
Counter Drug Task Force
State Partnership Program
Cyber Joint Task Force

ON-GOING (2021-PRESENT)

Southern Arizona Law Enforcement Mission
Task Force Badge

COMPLETED (2020-2022)

COVID-19 RESPONSE MISSION

Task Force Logistics
Task Force Medical
Task Force Aviation

The mission of Joint Task force – Arizona (JTF-AZ) is to lead the Department of Emergency and Military Affairs' domestic response efforts and build interagency, intergovernmental, and multi-national partnerships in order to enhance unity of effort across a wide spectrum of operational missions and training events. The JTF-AZ consists of its core staff element and four enduring mission elements which include the 91st Civil Support Team (CST), Counter Drug Task Force (CDTF), State Partnership program (SPP) with Kazakhstan, and the Cyber Joint Task Force (CJTF). The JTF-AZ has provided support for the Southern Arizona Law Enforcement Mission and completed support for the COVID-19 Response Mission in March 2022.

JTF-AZ synchronizes joint efforts within its core staff element components of the Arizona Air and Army National Guard (AZNG) and the Division of Emergency Management (EM). This is accomplished through the combined efforts of the seven JTF-AZ directorates and the Director of Military Support (DOMS). Each directorate is organized around a particular military function: Manpower and Personnel (J1), Intelligence (J2), Operations (J3), Logistics (J4), Policy and Training (J5/J7), Communications (J6), and Finance/Budget (J8). JTF-AZ core staff element is composed of 35 Arizona Army National Guard Soldiers, Arizona Air National Guard Airmen, and civilians. The JTF-AZ is manned by a combined effort of full-time staff and JTF-AZ Drill Status Guardsmen,

and, if additional assistance is required, JTF-AZ can be augmented by the AZNG Adaptive Battle Staff (ABS). The JTF-AZ is always on a ready status to coordinate and direct any military response within Arizona or contribute toward efforts outside the state.

In 2022, JTF-AZ completed support for the COVID-19 response mission and continues to support the Southern Arizona Law Enforcement (SALE) Mission, in response to the Governor's Emergency Declaration signed April 20th 2021.

Mobilizations

During FY22, Joint Task force – Arizona Mobilized over 345 Citizen-Soldiers and Airmen in support of the following:

Operation COVID-19: 30 Personnel (Completed March 2022)

TF-Badge (SALE): 276 Personnel

Wildland Fire Support: 34 Personnel

City Cyber Support Mission: 5 Personnel

Strength & Condition

JTF-AZ is comprised of five independently funded and operated programs or activities. Although each program or activity maintains its individual budgets, overall fiscal authority resides with the JTF-AZ Commander. Staff oversight by JTF-AZ of the programs or activities ensures adherence to fiscal law and good stewardship of appropriated funds.

<u>Task Force End-Strength (Soldiers/Airmen)</u>		<u>Program/Activity</u>	<u>Budget</u>
JTF-AZ Core Staff Element	35	JTF-AZ Core Staff	\$25,700
Counter Drug Task Force	150	Counter Drug Task Force	\$12,167,289
91st Civil Support Team	22	91st Civil Support Team	\$445,400
State Partnership Program	2	State Partnership Program	\$392,000
Cyber Joint Task Force	14	Cyber Joint Task Force	\$495,000



Director of Military Support (DOMS)

The Director of Military Support (DOMS) plans, coordinates, and facilitates support to requests with the Core Staff Element from Emergency Management and other entities throughout the state and nation. Requests for National Guard Civil Support (NGCS) and Defense Support of Civil Authorities (DSCA) are aimed at reducing the impacts and enhancing the recovery of persons and property due to natural disasters, special security events, and/or human-caused incidents within the state of Arizona and throughout the other states and territories to include the District of Columbia.

As a facilitator of information and authority to start execution of missions, the DOMS continues to receive an unprecedented amount of requests for support to state, tribal and local authorities. The completed COVID-19 pandemic response effort is one example of how instrumental the DOMS mission support is to the state. The COVID-19 mission support consisted of the following to local, county, state and tribal partners: Staff augmentation to SEOC/County EOCs; logistics distribution support; food bank; PPE distribution/training; aviation support; alternate care site Support on Navajo Nation; testing support; traffic control; medical consultation on testing sites/PPE; contact mapping. Additionally, the Joint Task Force Cyber (CJTF) Element continues to assist the State of Arizona, following multiple months of cyber-attacks. CJTF aided multiple municipalities in restoring the connectivity of critical infrastructure, continues to assist various organizations with vulnerability scans and assessments, and continues to develop updated defenses against future cyber-attacks.

Lastly, the AZNG continues to support State and local authorities during the wildland fire season with aviation resources. The AZNG provides UH-60 Blackhawk force packages to support fire suppression efforts in both Arizona and other fire vulnerable states. In Arizona, the

AZNG supported the Presumido Peak Fire in southern Arizona with UH-60s providing fire suppression; dropping over 10,000 gallons of water. The AZNG supported the Walnut Fire, in Cochise County, with one UH-60 providing fire suppression; dropping over 19,000 gallons of water. In the state of California, the AZNG supported wildland fire support to CAL-FIRE and the California National Guard with a mission package consisting of mission command, logistics and aircraft capabilities. They supported the CAL-FIRE training event by successfully integrating with California National Guard fire crews.

Moving forward, JTF-AZ will use the lessons learned from the COVID-19 pandemic response mission in order to strengthen our framework and ability to synchronize operations with our federal, state, and local partners in the future. It is imperative that any national discussions at NGB nest with State and local discussions so that all levels of government can be efficiently synchronized for any future domestic response requests.





91st Civil Support Team

The 91st CST mission is to support civil authorities at domestic incident sites during specified events in the U.S. that result, or could result, in the catastrophic loss of life or property as a result of: 1) Use or threatened use of WMD; 2) A terrorist attack or threatened terrorist attack; 3) The intentional or unintentional release of nuclear, biological, radiological, or toxic poisonous chemical materials; and 4) Natural or man-made disasters. The 91st CST provides support by identifying hazards, assessing current and projected consequences, advising on response measures, and assisting with appropriate requests for additional support. The CST's sophisticated detection, analytical, and protective equipment allows for operations to take place in hazardous environments in order to provide field confirmatory identification of chemical, biological, radiological, and nuclear (CBRN) agents, and determine life safety recommendations to civil authorities.

During July 2021 through June 2022, the 91st CST completed two collective lanes training events with U.S. Army North (USARNORTH), leading into their Training Proficiency Evaluation with USARNORTH that re-certified the team for WMD/CBRN Response. The 91st CST supported both the active-duty U.S. Army's 20th Chemical, Biological, Radiological, Nuclear, and Explosives Command and Camp Navajo Range Operations with CBRN support for response operations conducted at the Camp Navajo Range. The 91st CST continued to enhance both their inter-agency and inter-service partnerships during C-17 Globemaster static load joint training with the United States Air Force Reserve from March Air Reserve Base, California to improve and sustain readiness requirements. The team supported the Department of Emergency and Military Affairs with Palo Verde Nuclear Generation Station radiation emergency assistance team response training and exercises. Additionally, the 91st CST expanded inter-agency partnerships through providing numerous CST capabilities briefings to local/state/federal response partners, participation in table-top exercises, and a multi-agency exercise focused on Super Bowl 57 preparation. The 91st CST is currently conducting ongoing collaboration and planning with local, state, federal and regional partners in preparation for the upcoming 2023 Arizona hosted Super Bowl 57 and surrounding events.

2022 SUPPORTED EVENTS

- Army National Best Warrior Competition
- Eight Arizona State University Football Games
- Eight University of Arizona Football Games
- National Association for Stock Car Auto Racing Races
- Phoenix Waste Management Open Golf Tournament
- Rock 'N' Roll Marathon
- Mesa Marathon
- Pat Tillman Run





Counter Drug Task Force

The Arizona Counterdrug Task Force (AZ CDTF) is a full-time, joint Army and Air National Guard program providing analysis, ground and aerial reconnaissance, transportation, and drug prevention support to 51 entities comprised of local, tribal, state, and federal agencies. AZ CDTF focuses efforts on joint-fusion centers, law enforcement agencies and community-based organizations within the State to reduce the demand and supply of illicit drugs.



2022 ACCOMPLISHMENTS

- AZ CDTF expanded their footprint reaching Flagstaff with analyst support as well as creating a partnership with the United States Postal Inspection Service (USPIS). The continued support to law enforcement agencies who maintain a stronger focus on reducing drug trafficking in the State resulted in CDTF service members enabling law enforcement agencies to seize \$31M in value, ranging from drugs, currency, and assets used in the conduct of narcotics crime. Because of the unique skills and capabilities of the task force, AZ CDTF was specifically requested by the governor to act as a force multiplier in order to help detect and reduce smuggling activity within the Welton area of responsibility.

2023 OBJECTIVES

- By building community-based law enforcement partnerships, AZ CDTF DDRO continues to focus prevention efforts on communities with the highest needs based off the Arizona Department of Health Services overdose map and the AZ HIDTA weekly overdose report. AZ CDTF also continues to strengthen relationships with LEAs who focus on drug networks in order to disrupt and dismantle drug trafficking organizations.



AZ CDTF Drug Demand Reduction Outreach (DDRO) developed cutting edge training focusing on Snapchat.

Social Media's Newest Drug Dealing Trends. This training was presented to approximately 300 prevention specialists as well as over 600 individuals within the communities. DDRO support to different state agencies such as Department of Child Services and the Arizona Health Care Cost Containment System helped these agencies receive grants and funds worth over \$8M, focused on substance abuse and prevention.

Given AZ CDTF's statewide scope and large number of agencies that we support, the Task Force is meeting the goals of the 5-year strategic plan. The strategic plan, combined with a focus on areas of highest overdose deaths, helps law enforcement agencies focus their efforts on areas with the highest need to reduce illicit drugs and bolster state agencies and coalitions to decrease drug demand across Arizona.





State Partnership Program

The Arizona National Guard's partnership with the Republic of Kazakhstan was among the first established in 1993.

This year marks the 29th year, making it the most mature relationship between a U.S. state and a Central Asian country. The mutually beneficial relationship covers a variety of topics from logistics and human resource management to air mobility and medical. Arizona National Guard Members participate on average in more than 30 events every year.

The State Partnership Program supports U.S. Central Command (USCENTCOM) and U.S. State Department security cooperation objectives. Participating Soldiers and Airmen gain knowledge and experience in skill sets that surpass traditional domestic training. As an organization, the Arizona National Guard interacts with a vast array of U.S. and non-U.S. organizations to enhance state relationships and polish our reputation across the globe. The lasting relationship with Kazakhstan yields a sense of purpose and identity, increases morale, esprit de corps, and aids in retention of quality Arizona National Guard Members.

2022 ACCOMPLISHMENTS

The occurrence of the COVID-19 pandemic significantly impacted the execution of the planned security cooperation events for the first half of 2021 FY. Despite this the program executed 27 successful events supporting Army Central Command, Air Force Central Command, as well as other agencies. Some key events included Arizona hosting two conferences in support of US Central Command's combined joint Exercise Regional Cooperation 2022 and Arizona National Guard Soldiers and Airmen traveling to Dushanbe, Tajikistan for a Command Post exercise.



REPUBLIC OF KAZAKHSTAN

Kazakhstan, a central Asian country and former Soviet Republic, extends from the Caspian Sea in the west to the Altai Mountains at its eastern border with China and Russia. Roughly four times the size of Texas, it is the world's largest landlocked country. Kazakhstan shares 7644 km of its 13,364 kilometer boundary with the Russian Federation and 1765 km with China.

Ethnic Kazakhs, a mix of Turkic and Mongol nomadic tribes who migrated to the region by the 13th century, were rarely united as a single nation. The area was conquered by Russia in the 18th century, and Kazakhstan became a Soviet Republic in 1936. Soviet policies reduced the number of ethnic Kazakhs in the 1930s and enabled non-ethnic Kazakhs to outnumber natives. Non-Muslim ethnic minorities departed Kazakhstan in large numbers from the mid-1990s through the mid-2000s and a national program has repatriated about a million ethnic Kazakhs back to Kazakhstan. These trends have allowed Kazakhs to become the majority again.

Kazakhstan's economy is larger than those of all the other Central Asian states largely due to the country's vast natural resources. It has major deposits of petroleum, natural gas, coal, and iron ore. Current Kazakh issues include: expanding the development of the country's vast energy resources and exporting them to world markets, diversifying the economy, and enhancing Kazakhstan's economic competitiveness. The demarcation of the Kazakh-Uzbek borders is ongoing as is the ongoing demarcation with Russia which began in 2007.

(Source: CIA Factbook)





Cyber Joint Task Force

The Arizona National Guard, Cyber Joint Task Force (AZ-CJTF) is comprised of Arizona Army and Air National Guard professionals, with continuing efforts to grow and enhance the team strength and knowledge with “Cyber Reservists.” The responsibility of the CJTF is to reduce vulnerabilities to state and local agency networks, and critical infrastructure, by providing ongoing assistance with training, vulnerability assessments, and defensive strategy development and implementation. Additionally, the CJTF provides incident response, forensic analysis, and recovery assistance for all state and local agencies, as a force multiplier. It is the vision of CJTF to become “the trusted cyber resource for enhancement of cyber security posture...” for state, county, local, and city agencies through training and assessments. The CJTF continues to train and participate in joint exercises with federal and state partners. These exercises increase the knowledge and skills of each team member, and the readiness of the team for future incidents.

2022 ACCOMPLISHMENTS

- The CJTF participated in Cyber Shield in July 2021, a Federal Cyber exercise hosted by NGB and led by COL Rhodes (CO-CJTF). Additional participants included interns from ASU and members of the Arizona Department

ment of Homeland Security (AZ-DoHS).

- Cyber JTF co-hosted an exercise with AZ-CISA and Arizona Department of Homeland Security in november 2021. The primary audience for this exercise were local agencies including Department of Public Safety, Department of Economic Security, Yuma County, Maricopa County, Department of Revenue, Department of Administration, Chandler Police Department, and many other agencies from around the state.
- CJTF is on track to complete Vulnerability Assessments for 17 agencies. Currently, CJTF has scanned over 25,700 endpoints and 22 web applications. That is an approximate \$5,000,000 savings to the taxpayers of Arizona.
- In April 2022, CJTF was invited to participate in a exercise being hosted by the Arizona Secretary of State’s Office, Department of Elections. CJTF was asked to present to the eight counties election offices in attendance and various other security agencies as the state prepares for mid-term elections.
- CJTF has also responded to five requests for incident response. The most significant compromise resulted in a joint response between members of the CJTF, AZ-DoHS, and IT teams from two other organizations.



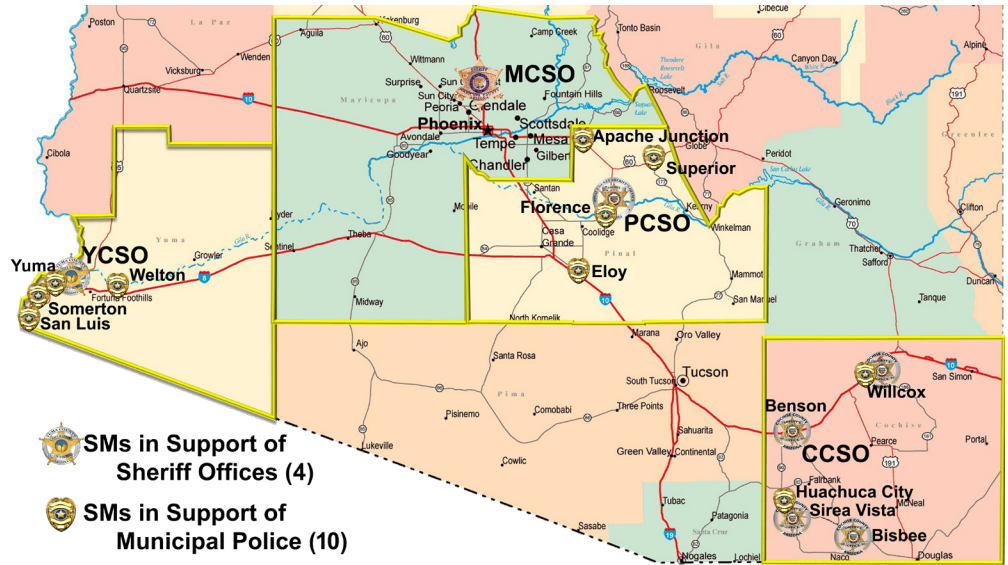


Southern Arizona Law Enforcement (SALE) Mission

In the Governor's Emergency Declaration signed April 20th, 2021 for the "2021 Border Crisis", Arizona Governor Doug Ducey authorized the Arizona National Guard an allocation of up to 250 Service Members to support county and municipality law enforcement agencies under State Active Duty (SAD) orders through an undetermined date. Task Force Badge was created and was given the mission to provide National Guard Civil Support (NGCS) to augment law enforcement capabilities in response to the increase in migrant population. On June 30th, 2021, Governor Ducey signed Arizona's FY 2022 state budget that dedicated \$25 million dollars to the mission. On August 18th, 2021, Governor Ducey authorized the extension of the mission for another year. This mission is referred to as Operation SALE.

Task Force Badge is tasked with providing support to six southern Arizona counties (Maricopa, Cochise, Pima, Pinal, Santa Cruz and Yuma), the municipal police departments located within those counties, and the Arizona State Police. There are 274 SMs on SAD, with 232 in the field directly supporting the Department of Public Safety, four county sheriff offices (Maricopa, Cochise, Pinal, and Yuma), and 14 police departments (Apache Junction, Eloy, Florence, Hayden-Winkelman, Huachuca City, Mammoth, San Luis, Sierra Vista, Somerton, Superior, Tombstone, Wellton, Willcox, and Yuma).

The SALE mission helps put badged officers back on the streets and making them more effective. Because SMs are not deputized, they do not perform law enforcement or correction officer duties. They work primarily in administrative and support roles, enabling county and municipal agencies to focus on improving situational awareness with-



in their jurisdictions and build capacity while they recruit, train, and deploy additional staff and agents into the field. SMs have been provided by six major commands and both Air Wings in Arizona.

Cochise, Pinal, and Yuma Counties have requested the majority of the support from Task Force Badge, and Arizona Guardsmen have augmented the number of badge personnel significantly.

Service members volunteering for the mission are assigned a variety of supporting roles including:

- Analyst
- Camera Operator
- Construction/Engineering
- Detention Center Support
- Data/Administrative/Supply Clerk
- Dispatcher
- Maintenance (Camera/Facility/Vehicle)
- Medic (Facility/Ground/Land)
- Observation Post



198

Unit SM Contributions to Misison

Total SMs = 387



158



198



98



162



161



AZ



JF



MED



SEARCH AND RESCUE

TF Badge medics serving with MCSO's airborne Search and Rescue (S&R) unit have been on 214 flights; 29 of which were medical and 115 were law enforcement response flights. Recently, medics serving with MCSO's Lake Patrol have been on 46 calls so far, 13 of which have been emergency medical calls.

SEARCH AND RESCUE

TF Badge horizontal engineers, using city owned heavy construction equipment, improved three miles of rural roadways for the Wellton PD, moving 60,160 tons of earth, increasing the road width to 24' and raising the road grade between 4" to 36" along the length of the project.

TF Badge vertical engineers, retrofitted the Arizona Western College Law Enforcement Training Academy, doubling the capacity of the academy, now allowing for two classes of 24 students each. They also constructed office and storage shelters for the PCSO Air S&R team at the Coolidge Airport and constructed a shoot house for PCSO in Florence.

CONTRIBUTIONS FY22:

- 365 Days
- 66 Mission Sets
- 387 Service Members (up to 232 at a time)
- 312,818 Hours Worked (not including C2)
- \$15,543,857 Cost (including C2)

ACHIEVEMENTS FY22:

- 111,227 Additional Badge Hours in the field
- \$2,258,119 Saved Overtime & Costs
- \$890,841 Saved Construction and Flight Cost
- 277,639 Reports Scanned
- 13,156 Disposed Surplus Items
- 63 Vehicles Auctioned
- 1,810 Vehicle Services Completed
- 3,679 Calls dispatched to Officers
- 114,126 Calls taken from the Public
- 8 Lives Saved (3 Foreign Nationals)
- 46 People Rescued (4 Foreign Nationals)
- 7 Body Recoveries (1 Foreign Nationals)
- 16 Felons Arrested (Support) (5 Foreign Nationals)
- 3,162 miles hiked
- 14 Cameras Installed
- 337 Cameras serviced
- 59,320 Smugglers Detected (w/Cameras)





Division of Emergency Management

FOUNDED MARCH 28, 1951





Leadership Emergency Management



Director
Allen Clark

Headquarters

Papago Park Military Reservation

Strength

46 State Employees
36 State Reservists



Partnership, a term that is often used and sounds straight forward but it is rather complex. Without a doubt, my team relies on partners from multiple jurisdictions and disciplines to help us succeed. We preach that both relationships and partnerships should be built prior to a disaster but there are times when that is not reality, and they are established during the chaos. To develop a true “partnership”, one must humble themselves and recognize that they do not have all the answers.

The past year has brought us many “firsts.” For example, we received \$55M dollars from our state legislature to address illegal immigration at our Southern Border, combat human smuggling, and address the myriad of criminal activities associated with the unprecedented number of Mexico/U.S. border crossings. Our task was to distribute all money to a variety of agencies and organizations in the most efficient way.

In the spring and summer of 2021, we witnessed severe devastation caused by wildfires and floods. As a state, we surpassed our highest record number of declarations and received assistance from the Federal Emergency Management Agency (FEMA) to declare a federal disaster related to flooding in the northern part of our State.

So, how did we deal with all of this in addition to the myriad of other assignments that we were asked to perform? It began with the engagement from our highly dedicated emergency management staff, supported by leadership, and ultimately topped off by our partners to include, but not limited to, non-governmental organizations, private and public sector agencies, and our 15 and twenty two 22 counties and tribal nations. Our organizational tenets drive us through those weekends, holidays, overnight hours in austere conditions for Arizona. We did not deter from or halt our missions.



Tenet 1: Enhance Whole Community involvement and readiness: Major fires and mass flooding are prime examples of how the community came together to address a community problem. Volunteers and paid staff from a variety of disciplines, companies, and organizations assembled to support and care for people and their pets when they had nowhere to turn.

Tenet 2: Capitalize on unprecedented lessons and create opportunities for additional resilience: As mentioned, Arizona saw unprecedented disasters in 2021. We learned, if we already did not know, that “resilience” is included in every position description in emergency management and beyond. We often use the term “pivot” to describe how we change from one path to another with little or no notice. Our division has mastered the art of pivoting which makes us a more resilient agency.

Tenet 3: Develop a ready state of technology and other resources to manage catastrophic incidents: Technology is everywhere and will remain forever. We are getting better at understanding how technology is used as a force multiplier, but we must also understand how it will be used against us if not effectively managed. Technology, unmanaged, can be more detrimental than the lack of.

Tenet 4: Engage of stakeholders to enhance our processes: The Arizona Department of Administration, the Arizona Department of Forestry and Fire Management, the National Sheriffs Association, Casas Alitas, The Center for

Border Health, The International Rescue Center, along with our federal partners from the Federal Emergency Management Agency, Customs and Border Patrol, County and Tribal Emergency Management, and others helped us get through this past year. And though many of these partnerships were pre-established, others were built on the fly. I personally extend our gratitude to everyone that made this year a resounding success!





Operations & Coordination Section

The Operation Section incorporates the functional areas of incident support, operational coordination, recovery, mitigation, logistics, tech hazards program, and field operations. The Operations Section provides direct coordination and support to county sheriffs for search and rescue operations, logistical support critical to emergency response and recovery, and provides leadership to the State Emergency Operations Center (SEOC) by coordinating emergency support from federal, state, non-profit, and private sector partners. The technological hazards branch as tasked by state statute and federal regulations has the primary responsibility to lead the offsite emergency preparedness program to support the safe operation of the Palo Verde Generating Station (PVGS), as well as the planning efforts for state-level energy assurance, improvised nuclear devices, radiological dispersion devices (dirty bombs), and all other things nuclear or radiological. Field operation personnel reside in three regions, South, Central and, North to support all counties, tribes, and stakeholders with planning, grant management, training, exercises, mitigation, recovery, and incident support.

2022 ACCOMPLISHMENTS

- Search, Rescue, and Warning Coordinator completed over 715 missions, including 32 missions that were directly supported by DEMA.
- Fully integrated Department of Emergency and Military Affairs Emergency Management Terrorism Liaison Officer into Arizona Counter Terrorism Information Center, City of Phoenix Police Department, Maricopa County Sheriff's Office and other law enforcement agencies to ensure full transparency for operations and coordination for Law Enforcement activities.
- Logistics Branch in conjunction with senior leadership at DEMA and the Arizona Department of Forestry and Fire Management continued to coordinate the Post Fire Mitigation and Support fund which supported 4 counties and other eligible agencies for a total of 22 approved requests which provided over three million dollars for post fire flooding mitigation projects.
- Logistics Branch sustains resource management for the Arizona National Guard in support of law enforcement agencies including commodities, equipment, lodging and vehicle support for the Southern Arizona Law Enforcement Support Mission (SALE).
- Logistics Branch works with the Arizona Civil Air Patrol and the Arizona Air National Guard providing aerial reconnaissance utilizing fixed wing and UAS digital photography and video to assist with search and rescue, post fire flooding assessment, damage assessment and other response and recovery activities to support affected areas across the state utilizing the Team Awareness Kit (TAK) platform.
- Operations and Logistics Branch and the Arizona and California Forestry and Fire coordinated and consolidated UH-60 Helicopter Bambi Bucket Wildland Fire training requirements to ensure effective and timely deployment between the two states during wildland aerial operations.
- Communications Unit in conjunction with Maricopa County Emergency Management completed a life cycle review of the State Emergency Alert System plan which is pending final approvals.
- Operations in conjunction with state, county, and tribal stakeholders established the Arizona Qualification System (AQS) which will enable the state, county and tribal jurisdictions to universally train and credential emergency management staff to support both interstate and intrastate emergency for response and recovery activities.
- Operations and Logistics received donations from multiple jurisdictions across the state including tribal nations to support the Ukrainian defense efforts including 17 pallets of tactical equipment to include ballistic helmets, vests, shields, and clothing. Additionally, we coordinated food and additional supplies with Samaritan's Purse, a non-profit organization that received and shipped the equipment and supplies to the Ukrainian Territorial Defense Forces.
- Operations and Logistics has completed 70% of the Debris Removal Plan and Distribution Management Plan to support a catastrophic event(s) such as wildfire, flooding or other incident or disaster that cascade to the State or Federal level.
- Operations and Logistics provided support to prepare for wildland fire season. In addition, they provide field support to law enforcement agencies, National Guard, non-governmental organizations, and others for border missions.
- Field Operations assumed the coordination of tribal liaison responsibilities. Technical Hazards Branch assumed duties from the Arizona Department of Health Services and fully integrated Offsite Responsibilities for Palo Verde Generating Station including a complete rewrite of the PVGS Offsite Operating Plan.

- Technical Hazards Branch completed the Annual PVGS Full Scale Plume Exercise in March 2022 along with several other drills and exercises throughout 2022 with no significant findings.
- Technical Hazards Branch provides PVGS Offsite Response Organizations (ORO) targeted training and guidance with the support of federal partners in accordance with Radiological Emergency Preparedness Program (REPP) requirements as outlined in federal policy and guidance.
- Technical Hazards Branch implemented Palo Verde field monitoring operations with the Arizona National Guard 91st Civil Support Team to support ORO Protective Action Recommendations (PARs) and decision making in accordance with current federal policy and guidance.
- Technical Hazards Branch, in conjunction with Maricopa County Emergency Management, has facilitated a Memorandum of Understanding for the Securing the Cities Program that provides emergency radiological response training and equipment to the surrounding jurisdictions of the Palo Verde Generating Station (PVGS).

2023 OBJECTIVES

- Complete life cycle review of the Arizona Mutual Aid Compact (AZMAC) and implement recommended changes for full implementation.
- Fully implement the WebEOC Resource Inventory Deployment (RID) board for statewide implementation for emergency response resource ordering.
- Finalize and approve the State Debris Removal, Mass Search and Rescue and Distribution Management plans.





Recovery Branch

The Recovery Section coordinates state and federal actions with local jurisdictions to assist impacted communities in recovering from and mitigating the effects of disasters. Through our various programs and activities, the Recovery Section as a whole works to reduce human suffering and impact to jurisdictions before, during, and after disasters. The Recovery Section consists of the Infrastructure, Human Services, and Mitigation groups.

Infrastructure Group's primary objectives are to administer the State's Public Assistance Program, provide customer service to political subdivisions of the state, and administer the Governor's Emergency Fund and Federal Emergency Management Agency grants to eligible public entities for the repair and restoration of damaged public facilities within a declared disaster area.

Human Services Group supports the response and recovery process for individuals and businesses through several key areas. These include Emergency Support Function 6: Mass Care, Voluntary Agency Liaison, Private Sector Liaison, Disability and Access & Functional Needs Coordination, Recovery Individual Assistance, and other Federal Assistance.

The Mitigation Group administers federal Hazard Mitigation Assistance grants to support the state and local jurisdictions in efforts to reduce or eliminate long-term risk to people and property from natural hazards and their effects. This includes the following grants: Building Re-

silient Infrastructure and Communities, Flood Mitigation Assistance, legacy projects under Pre-Disaster Mitigation, Hazard Mitigation Grant Program, and HMGP Post Fire.

2022 ACCOMPLISHMENTS

Infrastructure:

- Provided support and management of state response and recovery efforts of 1 new and 6 continuing Federal Declarations.
- Provided support and management of state response and recovery efforts of 9 new and 14 continuing State Emergency Declarations.
- Provided support for 3 new and 6 continuing State Emergency Declarations for the Arizona Department of Transportation.
- Provided outreach, training, and educational classes to counties and political subdivisions in support of Recovery Programs.

Mitigation:

- Obligated nineteen (19) sub-awards with a federal cost-share totaling \$13,270,813.64 between June 2021 and June 2022 through Hazard Mitigation Grant Program (HMGP) Post-Fire and Pre-Disaster Mitigation (PDM) grants.
- Mitigation currently administers 38 sub-awards with a federal cost share totaling \$18,573,794.43, with an additional 32 applications under review with FEMA



for potential award which may total to \$37 million in federal funds.

Human Services:

- Coordinated with Emergency Support Functions (ESF) 6 Mass Care partners to support provision of mass care, sheltering, feeding, and other unmet needs services to local and tribal communities, including the return to pre-pandemic operational plans.
- Building and maintaining relationships with state and local Voluntary Organizations Active in Disaster (VOAD), Community Organizations Active in Disaster (COAD), and other non-governmental organizations.
- Coordinated with VOAD partners, faith-based organizations, and other NGOs to support sheltering, Afghan refugee resettlement, and other needs for border migration/asylum seekers.
- Plan to host the next “Whole Community Summit” in October 2022.
- Provide support to the Access and Functional Needs Task Force (AFNTF) on the development and implementation of disability integration into all disaster programs and processes by providing an updated AFN demographic planning tool for local and tribal emergency management use.
- Assist counties and citizens with information related to Small Business Administration (SBA) grant opportunities.
- Support Arizona counties with requests and data

reports for COVID-19 Non-Congregate Sheltering as a reimbursable cost under FEMA Public Assistance (PA) for the purpose of providing isolation and quarantine to vulnerable populations to mitigate the spread of COVID-19.

- Support and coordinate with state and federal administering agencies for Federal Individual Assistance (IA) programs under the COVID-19 declaration to support Arizonans' recovery from the pandemic. These IA programs included the Funeral Assistance, and the Lost Wages Assistance supplemental unemployment under the Individuals and Households Program - Other Needs Assistance.
- FEMA has approved a total \$35,317,748 in COVID-19 Funeral Assistance funds as of June 21, 2022.

2023 OBJECTIVES

- Cultivate new and existing relationships with the private sector and voluntary agencies to assist Arizona communities in preparing for, responding to, and recovering from all-hazards emergencies and disasters.
- Support counties and tribal nations with disaster assessment teams when requested.
- Educate State, County, and local partners on PA programs to include, but not limited to, requirements for debris removal.





Preparedness Section

The Preparedness staff is dedicated to training, planning, exercising, and response coordination of the emergency services community and non-governmental agencies to proactively ensure the safety of the residents of Arizona, prevent tragic impacts when possible, and to move toward swift recovery in the wake of an actual event. This Section is comprised of four Branches, each with a specific mission.

- Planning Branch develops, maintains, and supports a variety of plans and planning guidance documents; and provides technical planning assistance to our local, county, tribal, and state partners.
- Training Branch is responsible for coordinating training and education for first responders, emergency managers and other members of the whole community with knowledge, skills and abilities needed to help people before, during and after disasters. Training efforts primarily focus on best practices in:
 - o Emergency Management
 - o Hazardous Materials
 - o Homeland Security
- Exercise Branch builds preparedness for threats and hazards by providing a low-risk, cost-effective environment to:
 - o Test and validate plans, policies, procedures, and capabilities.
 - o Identify resource requirements, capability gaps, strengths, areas for improvement, and potential best practices.
- Situation Unit compiles, analyzes, and maintains location intelligence information, developing situational awareness and a common operating picture during emergency events and incidents.

2022 ACCOMPLISHMENTS

- Worked with eight primary agencies, encompassing 15 Emergency Support Functions, in a State Emergency Response and Recovery Plan (SERRP) seminar to raise awareness of their roles and responsibilities during an emergency event or incident.
- Hosted two continuity of operations Workshops to provide standardized training and educational support for state agency COOP planners.
- DEMA supported nine counties and two Tribal Nations in Hazard Mitigation planning efforts.
- Delivered 91 external training courses with a total of 1,747 students trained.
- Delivered nine internal training sessions for DEMA staff.
- Sixty-eight Adjunct Instructors attended the DEMA Instructor Workshop to review policy, procedures, and requirements for the contracted positions.
- Expanded training partnership with Arizona Counter Terrorism Information Center (ACTIC) to assist them with eligibility verification and attendance tracking for their suite of terrorism courses delivered across the state.
- Six university interns gained hands-on emergency management experience by participating in various projects and programs that expanded all the phases of emergency management.
- Conducted a State Integrated Preparedness and Planning Workshop that identified and addressed priorities, after action reports, and improvement planning efforts.
- Conducted or supported 22 exercises with approximately 1,000 participants.
- Supported the first-ever Repatriation Full-Scale Exercise hosted by the Department of Economic Security.
- The Geospatial Hub was created and launched to provide situational awareness on statewide essential elements of information.
- Migrated on-premises, Crisis Management System and GIS environments to cloud-based services.
- Initiated a continuous process improvement plan using a phased approach for the Crisis Management System.

2022 by the Numbers

**22 Exercises
with 1,000 participating agencies**

**91 external training
courses with 1,747
students trained**

2023 OBJECTIVES

- Strengthen statewide training efforts by increasing adjunct instructor staffing levels, expanding training capabilities, and improving efficiency in administrative processes.
- Strengthen DEMA's State emergency plans utilizing a standardized planning approach to update, train, exercise, and implement planning efforts.
- Implement recommendations from the Process Architecture Review (PAR) into the Crisis Management System.



A dramatic photograph of a helicopter dropping a bucket of water on a wildfire. The scene is set against a bright orange and yellow sunset sky. The helicopter is silhouetted against the light, and a bright lightning bolt strikes the ground to the left. The wildfire below is intense, with thick smoke and flames rising from a line of trees.

2022 STATE EMERGENCY OPERATIONS CENTER (SEOC) ACTIVATION / SUPPORT HIGHLIGHTS

- SEOC Level two (virtual) activation for most of the calendar year for flooding, southwest border support, civil unrest, and other events.
- SEOC monitoring, support, and coordination of over 874 wildfires throughout the state including the Tunnel, Crooks, San Rafael, Pipeline, Haywire and Contreras fires of which three of those fires were Type I and the other Type II which required multiple federal resources to respond to for containment.
- SEOC successfully completed the PVGS Non-Evaluated Full Scale Plume Exercise along with several other supporting exercises and drills which resulted in Arizona receiving their Annual Letter of Certification for the Emergency Planning Zone surrounding the Palo Verde Generating Station and the FEMA Comprehensive Plan Review.



Grants Administration Section

The Grant Administration Section oversees the administration of several state and federal grants the Division receives to enhance emergency management capabilities throughout the state. The grants cover a wide range of activities, including training, exercises, planning, mitigation projects, infrastructure repairs, and emergency response and recovery efforts. As part of the administration of these grants we offer information, technical assistance, and guidance on the grant processes, as well as develop policy for state-specific application, reporting, and reimbursement policies. The Grant Administration Section works extensively with the programmatic areas throughout the Division to ensure programs are delivered and reimbursed efficiently and effectively.

The Grant Administration Section works with the following Branches to support the administration of these grants:

- Training Branch to ensure the contracting and reimbursement of instructors for statewide delivery of emergency management, homeland security, and hazardous material training courses.
- Infrastructure Branch is fiscally responsible for tracking payments and timely reimbursing all eligible applicants under open state and federal disasters, as outlined in the included Governor's Emergency Fund Report.
- Mitigation Branch on statewide mitigation projects through the Hazard Mitigation Grant Program, Flood Management Assistance Grant, and Pre-Disaster Mitigation grant programs.
- Operations Section in the reimbursement to County Sheriffs of approximately \$106,231.78 under the Search and Rescue Contingency fund for 392 missions completed by county officials during FY 2022.

2022 ACCOMPLISHMENTS

- In FY 2021, the Governor declared an emergency in response to the ongoing border crisis, continuing through FY 2022 an allocation of \$55,000,000 was given to the AZ Department of Emergency and Military Affairs to support the ongoing border crisis. A portion

of the funds, \$25,000,000, was allocated for the Arizona National Guard State Active-Duty Soldiers to augment and support state and local law enforcement. Since the Grant Administration Office has experience in managing multiple grants, we have been asked to assist the DEMA-Finance Office in processing purchase orders and making payments for lodging facilities, rental vehicles, motor pool and supplies of over \$4,240,000 in expenditures. We have processed a total of 975 travel expense reports for over \$3,730,500 in travel related expenses to 240 Soldiers associated with this event. Additionally, we have also assisted the DEMA-Finance office in processing over \$12,000,000 in payroll expenses.

- The remaining funds, \$30,000,000, was provided to establish four separate programs - Human Trafficking Pilot Program, AZ Border Region Enforcement Equipment Program, Prosecution and Imprisonment Program and special allocations were given to two southern local sheriff's offices to respond to border related crimes and prevention of human trafficking. The Grant Administration Office is responsible for ensuring program compliance, collecting of quarterly programmatic and financial reports, and reimbursement of eligible expenses to state, county and local jurisdictions that have applied for and received awards under this program.

2023 OBJECTIVES

- Create a Disaster Financial Management Plan for the Division to include the Public Assistance, Human Services, Mitigation and other state programs as it relates to Arizona.
- Streamlining the financial portion of multiple programs like the Search and Rescue Program, Hazard Mitigation and Public Assistance to better provide customer service to program managers and applicants.
- Implementation and maintenance of new and continuing State and Federal funded programs.





Division of Administrative Services



Leadership Administrative Services



DEPUTY ADJUTANT GENERAL

Brigadier General Christopher S. Sandison

COMMAND CHIEF OF STAFF

Colonel David J. Ciesielski

STRENGTH

200 State & Federal Employees within:

- Federal & State Human Resources
- Equal Employment Office
- Sexual Assault Prevention & Response
- State Judge Advocate & General Counsel
- Office of the Inspector General
- Information Technology
- Legislative and Tribal Liaison Office
- Public Affairs & Information Office
- Ordnance Operations Depot
- U.S. Property and Fiscal Office
- State Resource Management Office

The Division of Administrative Services (DAS) is home to the special staff that supports the Guard force and civilian state employees in specific areas that range from legal services to public engagement and finance. Our vision is to set the standard of excellence in supporting the Department of Emergency and Military Affairs and the citizens of Arizona by remaining true to our values - ethical, moral, and fiscally responsible.

Human Resources – Federal

As key Arizona National Guard mission enabler, the Federal Human Resources Office (HRO) provides the full range of personnel support for Army and Air National Guard personnel. This office administers personnel programs and systems to manage the careers of 1,849 Active Guard Reserve (AGR) and federal civil service personnel, which includes dual status Title 32 Excepted Service (Military Technicians) employees, Title 5 Excepted Service employees, and Title 5 Competitive Service employees.

This office provides guidance and oversight of the hiring, staffing, employee benefits, labor relations, and other human resource policies development. The office is also responsible for the management and execution of the Army National Guard's \$45 million federal employee budget supporting technician pay, travel, training, awards and incentives, and Active Guard Reserve travel.

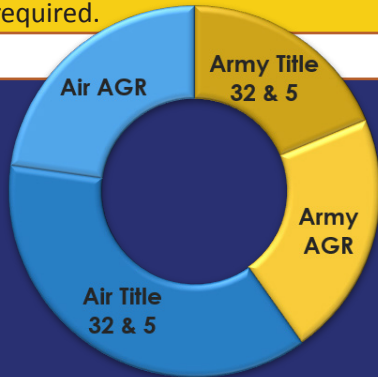
2022 ACCOMPLISHMENTS

- Directed and executed Congressionally Required reduction and conversion of 275 temporary and indefinite tenured Dual-Status Air National Guard technicians,

- Over 100 indefinite tenured technicians converted to permanent or conditional with the ability to become permanent after successful completion of trial period. No impact to Army National Guard technicians. Overall gain of permanent tenured technicians increased stability of force, predictability of career, and protection from RI.
- Increased training for federal employee supervisors to develop CBA awareness and technician rights under Federal Service Labor Management Relations Statues.
- Successfully negotiated both the Reasonable Accommodations and Environmental Duty Pay and Hazardous Duty Pay Policies with the Association of Civilian Technicians.
- Coordinated with SJA, Wings, ARNG to create local Covid 19 mitigation procedures and vaccination declination protocols.
- Collaborated with State Army Aviation Office (SAAO) to secure funding and resources for 7 T5 Air Traffic Controllers.

2023 OBJECTIVES

- Continue providing custom human resources solutions that attract, support, develop, and retain Soldiers, Airmen and civil servants to meet National Guard objectives.
- Conduct review of all HRO policies and updates as required.
- Improve federal employee annual appraisal processes by developing monthly progress reports to help components monitor appraisal progress and provide appraisal training for supervisors and managers.



DEMA Federal Employees by Component:

COMPONENT & SOURCE

Army Civilian (Title 5) and Military Technician (Title 32)
 Air Civilian (Title 5) and Military Technician (Title 32)
 Army Active Guard Reserve (AGR)
 Air Active Guard Reserve (AGR)

PERSONNEL

463 authorized
 916 authorized
 531 authorized
 563 authorized

Human Resources – State

The DEMA State Human Resources Office manages per-sonnel and risk management activities for DEMA's approx-imately 455 state employees that support agency adminis-tration, Emergency Management, and the state and federal missions of the Arizona National Guard (AZNG).

The State Human Resources Office supports and advances the overall mission of DEMA by providing services that attract, retain, support, and reward competent, efficient, and dedicated staff who share a commitment to the core values of excellence in providing unique military and emer-gency management capabilities and services to the citizens of Arizona. The Human Resources Office provides manag-ers and employees with innovative solutions to organiza-tional and human resources issues by providing leadership and guidance in the development, implemen-tation, and equitable administration of policies and pro-cedures, and a commitment to fostering a positive and collaborative work environment.

DEMA state employees support AZNG programs and personnel. In an effort to support an integrated approach and enhance diversity and inclusion throughout the agency, the State Human Resources Office collaborates with the

AZNG Human Resources Office to successfully implement and administer these programs.

2022 ACCOMPLISHMENTS

- Provided services in support of the agency's mission-to respond to the COVID-19 pandemic. This included assisting employees with DEMA's transition to a mostly virtual office environment and providing guidance on navigating personnel issues related to COVID-19.
- Continued engagement with hiring managers during therecruitment process in an effort to recruit individ-ualsfrom underrepresented groups and expand the agency's diverse workforce.

2023 OBJECTIVES

- Continue to engage in the agency's COVID-19 recov-eryefforts and assist employees and managers as the agency returns to pre-pandemic operations.
- Continue efforts to improve efficiencies to better serveour customers and provide training and informationon risk assessments and safety within the workplace toprovide a safe and healthy work environment.

DEMA State Employees by Component:

COMPONENT	PERSONNEL	SOURCE
Administrative Services	30	State General Fund
Ordnance Operations	59	Self-funded
Emergency Management	87	50% State/50% FEMA-EMPG match
Army National Guard	162	MCA with US. Army/Defense
Air National Guard	62	MCA with US. Air Force/Defense
Joint Task Force - AZ	2	MCA with US. Army/Defense



Equal Employment Office

The Office of Equity, Diversity, and Inclusion (OEDI) fosters a culture focused on valuing and empowering DEMA personnel to participate and contribute their fullest potential to achieve the DEMA mission!

The Office of Equity, Diversity and Inclusion staff include a full-time Equal Employment Manager, Equal Employment Specialist, and an Equal Opportunity Advisor. Additionally, a part-time military staff consisting of one Army Human Resource Equal Opportunity (HREO) officer, 12 Army Equal Opportunity Advisors, 60+ Army Equal Opportunity Leaders (EOL), two Air Equal Opportunity Directors, four enlisted Air Equal Opportunity Advisors (EOA), two Air Human Resource Advisors (HRA), positions throughout Arizona works during unit training assemblies.

2022 ACCOMPLISHMENTS

- Revitalized DEMA Diversity Council – established quarterly meetings and updating vision and strategic plan to recruit and retain a highly talented force.
- Increased interest in the Special Emphasis Program – appointed volunteers to represent DoD approved cultural observances and awareness and secured training to support representatives.
- Secured appointments for 100% of Equal Opportunity Advisors (EOA) and 92% Equal Opportunity Leaders (EOL) through Commanders despite losses due to attrition.

- Conducted three Equal Opportunity Leader Courses (EOLC); graduated 57+ volunteers to support Soldiers in the prevention of discriminatory and harassing behavior through education and assistance, from units in Arizona, Washington, Idaho, and Puerto Rico.
- Provided four Equal Opportunity refresher courses to assure EOLs remain proficient to perform assigned duties.
- Partnered with military community events to educate Soldiers and Airmen and support leaders with greater understanding of resources available through OEDI.

2023 OBJECTIVES

- Sustain EOA/EOL staffing throughout the Arizona Air and Army National Guard and send qualified members to required certification courses.
- Sustain recertification programs for Equal Opportunity Leaders and refresher training for Equal Opportunity Advisors to assure program continuity.
- Sustain leadership and staff training programs to increase communication and mentoring skills while striving to reduce and eliminate unlawful discrimination and sexual harassment.
- Improve agency-wide outreach programs to increase cultural awareness and appreciation.

Sexual Assault Prevention and Response Office

The Sexual Assault Prevention and Response Office (SAPRO) is responsible for the oversight of the Arizona National Guard (AZNG) sexual assault policy. The Office establishes sexual assault training and awareness programs to educate Soldiers and Airmen to foster a safe environment for all our military members. The SAPRO further ensures the organization's leaders understand the correct application of updated reporting procedures for sexual assault, are trained to explain how to prevent retaliation, reprisal, ostracism, and maltreatment in a unit after a report of an alleged sexual assault.

In 2022, the SAPRO continued initiatives to enhance the AZNG prevention capabilities by taking immediate steps to counter sexual assault and other corrosive behaviors by assessing compliance with policy, create an environment that encourages victims to report incidents of sexual assault through their chain of command, and provide continuous oversight and tracking on 100% of all alleged sexual assault cases. The SAPRO will build on its current progress in 2023 by increasing the number of professionally credentialled

victim advocates across the agency. Furthermore, the office will leverage available community services to increase support to victims of sexual assault.

2022 ACCOMPLISHMENTS

- We were able to fill all (100%) SAPR manning requirements at each brigade and battalion. Past years, this was challenging, and we always were below 70% ARNG organization level.

2023 OBJECTIVES

- To further reduce harmful behaviors, bolster prevention activities and increase attention to building an organization where sexual assault or violence does not happen in the first place by integrating and mitigating risk and protective factors for multiple harmful behaviors using shared data-driven solutions.

State Judge Advocate Office

The Governor of Arizona, Douglas A. Ducey, appointed Colonel John A. Conley as State Judge Advocate, on October 25, 2017, pursuant to A.R.S. 26-1006. The State Judge Advocate advises The Adjutant General on all executive matters concerning military law, administrative/civil law, contract/fiscal law, criminal law, labor employment law, international and operational law, and professional responsibility, by making frequent inspections of the administration of military justice and legal policy.

Continuing from 2020, the Arizona National Guard conducted multiple missions throughout the year by order of the Governor to assist Arizona communities (including local, county, tribal, and statewide) with the impact of the COVID-19 pandemic. The Arizona National Guard provided transportation, emergency assistance, security, medical support and equipment, logistics assistance, vaccine administration, and more. Members of the JAGC team supported commanders in the aforementioned areas of law, and managed commanders' military justice programs to maintain discipline and equal treatment across the ranks for the duration of the mission.

This year the State Judge Advocate's Office provided legal support to the Arizona National Guard and the Arizona Division of Emergency Management as they continued to provide support to law enforcement via the Southern Arizona Law Enforcement assistance mission. Also, this year, the legal office helped facilitate DEMA's gift acceptance of the Purple Resolve Program which will better enable Arizona National Guard service members and other DEMA employees to be more resilient and productive public servants. The State Judge Advocate Office's goal next year is to continue to provide efficient and expedient legal advice throughout the Arizona Army and Air National Guard, and the Arizona Division of Emergency Management.



Inspector General Office

The Inspector General (IG) enhances mission accomplishment of units and organizations within the command by identifying root causes of and recommending solutions to performance inhibitors and resolving requests for assistance from Soldiers, Airmen, Civilians, and Family members of assigned or attached organizations and units.

The purpose of the IG is to perform the four IG functions—inspection, assistance, investigation, and teaching and training—for the specific purpose of enhancing the command's readiness and warfighting capability. The IG is an independent fact finder and confidential advisor for the commander who works through and with the chain of command. The IG remains neutral and does not advocate for either the chain of command or individuals.

The Office of the Inspector General stands ready to assist anyone—including our community partners—in contacting appropriate authorities to render assistance, resolve matters, and improve readiness, efficiency, and effectiveness or deter fraud, waste, and abuse.

2022 ACCOMPLISHMENTS

- Participated and helped facilitate the Department of Army Inspector General New Soldier Experience Inspection that contacted over 282 Soldiers in AZ, providing a compressive look of the Army's ability to transform civilian volunteers into professional Soldiers.
- Inspected the Arizona Army National Guard's Command Maintenance Discipline Program providing valuable insights for command to improve the Army's maintenance readiness following a taxing COVID response mission.
- Assisted more than 120 Soldiers and 30 Airmen with issues and concerns brought forth and addressed them in a timely manner resulting in service members knowing their concerns matter.

2023 OBJECTIVES

- Conduct targeted inspections that will enhance the readiness of the AZ National Guard and foster a climate that increases retention within the force.
- Bolster and reinforce use of the communication within the chain of command—building trust in the chain of command to act properly within standards.

Legislative and Tribal Liaison Office

In 2022, the intergovernmental engagement activities formerly divided into state/federal and tribal spheres were combined under a singular, dedicated position to support The Adjutant General's intent to unify government to government policy engagement and consultation with our partners across all levels of government. DEMA's combined Legislative and Tribal Liaison Office is the central point of contact for all Legislative, Congressional, and Tribal engagement. In addition to monitoring and advocating for state and federal legislation that supports sound public policy in regards to our state's military forces and emergency management capabilities, the position is also responsible to ensure regular consultation with the Tribes in Arizona to support DEMA's responsibilities to our Tribal partners from both the military and emergency management perspective as required by Sections 106 and 110 of the National Historic Preservation Act (NHPA).

As part of that effort, DEMA strives to maintain credibility regarding those issues and the respect of our policy makers and their staffs by providing accurate, timely information that supports their decision-making process and provides opportunities to engage that furthers their familiarization with the Arizona National Guard, Emergency Management, and our unique missions. This collaboration with our State, Federal, and Tribal partners contributes to increasing the safety and well-being of the citizens throughout Arizona. This position meets the requirements of E.O. 2006-14 and A.R.S. § 41-2051(C) to have a dedicated position for Tribal Relations and ensures compliance with DEMA Policy 10.20 "Tribal Consultation Policy".

2022 ACCOMPLISHMENTS

- Updated enabling statutes of the Arizona National Guard to reflect the current responsibilities of The Adjutant General, support retention incentives of Ar's Citizen-Soldiers and Airmen, and continue parity between Guardsmen actively serving in a State Active Duty status with our Federal Active Duty counterparts.
- Increased state appropriation to sufficiently match federal grants for the annual costs to operate and maintain Arizona Army National Guard Readiness Centers.

- State appropriation to sufficiently match federal master cooperative agreements for the operation and maintenance of Arizona Army National Guard Readiness Centers.
- Received state funding for critical capital improvement projects to address deferred maintenance across all of our Army National Guard Readiness Centers.
- Requested and received inclusion of a Congressional military construction grant for the 162nd Wing's New Main Gate in the federal FY2023 defense budget and National Defense Authorization Act bills.
- Launched numerous efforts to connect Tribes with Emergency Management and Homeland Security resources, to include AZDOHS Cyber Bulletins and direct coordination for training opportunities with Tribes and organizations that serve Tribes such as the Inter Tribal Council of Arizona and AHCCCS's Tribal Community Health Representatives program.

2023 OBJECTIVES

- Arizona Legislature passage of the biennial Nuclear Emergency Management Fund appropriation/assessment as required by A.R.S. §§ 26-306.01 and 26-306.02.
- Establish the state statutory and budgetary framework for a hazard mitigation program. Hazard mitigation is any sustainable action that reduces or eliminates long-term risk to people and property from future disasters.
- Develop a strategic partnership with the private sector to support growth of Army rotary-wing aviation training in the state and positively contribute to economic development in Pinal and Pima counties.
- Continue tribal consultation to further develop a government-to-government relationship between DEMA and the Tribal nations within Arizona and further integrate Tribal Emergency Management Offices with our counterparts in DEMA-Emergency Management to allow for seamless coordination and collaboration during an emergency.

Ordnance Operations

Ordnance Operations Directorate (OOD) at Camp Navajo is a state enterprise that operates as a tenant of Camp Navajo. OOD uses legacy infrastructure to provide specialized customer support through storage, handling, and transportation services which supports our national defense strategy as well as meeting federal, state, and local customer needs. OOD also supports the TAG and Arizona National Guard missions through annual allotments of \$1 million from revenues generated. Ordnance Operations continues to meet primary mission requirements in providing critical explosive and inert material storage, handling, and at times transporting ordnance commodities in support of Department of Defense customers and various missions they have in support of national defense.

Continuing operations include storage of ballistic rocket motors for both the U.S. Navy and U.S. Air Force, as well as conventional munitions storage and handling for DoD associated agencies such as the Program Manager for Combat Ammunitions Systems, Integrated Fires / Rapid Capabilities Office (IF/RCO), F-35 Joint Strike Fighter Program, Republic of Singapore Air Force's Peace Vanguard Partnership, Northrop Grumman, and Space and Missile Defense Command in example. In accordance with A.R.S. § 26-152, proceeds from Ordnance Operations are reinvested in the infrastructure at Arizona National Guard installations to support military training missions. Monies from the Camp Navajo Fund support projects at Camp Navajo to sustain and repair mission-critical infrastructure, ensure ordnance operation's long-term viability, and are expected to contribute to National Guard readiness across the state. Total operating revenues were \$11.7 million. Operating expenses were \$10.8 million. \$1.0 million net operating proceeds were made available to the Arizona National Guard for mission enhancement and future mission activities.

2022 ACCOMPLISHMENTS

- Negotiated and renewed nine of the 11 current customer contracts.
- Revised, reviewed, and published all technical publications associated with ordnance operations IAW AMC-R 700-107 standards.
- Transitioned Learning Management System to the Talent Learner system, continuing the organization's best practices in training and qualification management for all employees.
- Completed over 50 ordnance handling and storage missions. This remains a reduction from previous years due to continuing effects of COVID-19, transportation shortages, and customer requirements. This includes shipping, receiving, and storage of commodities for all customers.
- Conducted over 15 individual and collective inventories with zero deficiencies rating and 100% accountability.

2023 OBJECTIVES

- Continue to coordinate with past and current inquiries into expanded use of infrastructure and lands at Camp Navajo that fall within the Ammunition Storage and Buffer Area boundaries. These inquiries offer significant opportunities for expanded revenue generation and economic development in northern Arizona. In light of these opportunities, DEMA continues to focus and centralize efforts to support private-public partnership and business development prospects. Continued federal legislative efforts show promising movement towards these goals.



Communications Team - Public Affairs Office & Public Information Office

The Arizona Department of Emergency and Military Affairs communication team strives to provide timely and accurate information to internal and external audiences through multiple communication strategies to tell the stories of the more 8,300 Citizen-Soldiers, Citizen-Airmen, and Civilian employees statewide. This team includes two offices that provide specialized strategic communication support to The Adjutant General, her staff, Emergency Management, Administrative Services, the components of the National Guard.

DEMA COMMUNICATIONS TEAM

- CPT Erin Hannigan, AZ Guard Communications Director
- Judy Kioski, Emergency Management Communications Director
- David Nunn, AZ Guard Deputy Communications Director
- SFC Michael Zahnow, AZ Guard Community Relations Manager
- Maegan Pardue, Public Information Officer
- Nenetta C. Alfonte, Marketing Program Specialist
- Adrian Borunda, Public Affairs Specialist

CONTACT US

- Phone: (602) 267-2555
- Submit Community Relations request at:
NG.AZ.AZ ARNG.MBX.AZNG-PAO@MAIL.MIL

State Resource Management

The State Resource Management Office and the United States Property and Fiscal Officer (USPFO) for the Army and Air National Guard components execute state and federal appropriations for the agency. Additionally, both offices manage multiple cooperative agreements with local, state, and federal entities. A recap of DEMA's five-year state appropriation history is on the following page.

AUDITING

[Per A.R.S. 26-102(C)(4)]

The State Program Compliance Auditing department performs agency audits to ensure internal compliance and accountability to the taxpayers, including Emergency Management disaster recovery applicant audits. The following areas were examined and documented during the past FY:

- Governor's Emergency Fund quarterly audits
- Personal Protective Equipment (PPE) audits
- Mitigation audits
- Arizona Wildfire Suppression audits

- DEMA procurement and contracting office
- Internal controls as they pertain to fixed assets and stewardship items
- Sale Mission travel expenses audit
- Termination audits
- P Card Audit
- Cooperative Agreements audit

STATE PURCHASING AND CONTRACTING OFFICE

[Per A.R.S. 26-102(C)(10)(B)]

The DEMA State Purchasing and Contracting Office (PCO) is responsible for, but not limited to, the procuring of equipment and supplies, contracting for professional services, and intergovernmental and interagency agreements for DEMA.

During FY2022, the PCO issued and executed 45 formal solicitations and processed 1,957 purchase transactions for a total of \$54,624,310.46.

U. S. Property and Fiscal Office

The mission of the United States Property and Fiscal Office (USPFO) is to receive and account for all Federal funds and property of the United States Government in the possession of the Arizona National Guard (32 U.S.C. 708). The USPFO for Arizona advises and assists The Adjutant General, Army and Air National Guard and Joint Task Force leadership on Federal Resource Management within the State to ensure Federal property is used in accordance with applicable Department of the Army or Air Force directives as implemented by the Chief of the National Guard Bureau.

The USPFO also provides fiscal, property, and real property authority to the Air National Guard Wings through six Assistant USPFOs, the Army National Guard Assistant USPFO for Real Property, and supervisory control of the Army National Guard centrally managed USPFO installation operations to include the Deputy USPFO, Grants Officer Representative (liaison for all Cooperative and Support Agreements), the Federal Internal Review Office, and supporting federal audit reviews throughout the Arizona National Guard enterprise. The USPFO Army National Guard Operations, led by the Deputy USPFO, consists of the federal Army National Guard Financial Management, Contracting, Data Processing Integration, and Supply, Services, and Transportation Divisions.

The USPFO Army National Guard Financial Management Office processes military and travel payments for over 5,300 Guardsmen, civilian pay for over 600 Title 32 Military Technicians and Title 5 employees, and all budgetary/accounting transactions for over \$100 million in funding.

The USPFO Purchasing and Contracting Office oversees all AZNG contracting activities to include the statewide Federal Government Purchase Card Program, Air National Guard Base Contracting Offices, and performs contracting actions for the Army National Guard – averaging \$38M and 400 transactions per year for the state.

The USPFO Data Processing Integration manages and protects all the vital Federal financial and personnel records databases for the Army National Guard, and hosts the Title 10, Army Domain, and DEMA database servers. USPFO Supply, Services and Transportation Division supports the readiness, deployment, and training needs of the Army National Guard Command to include munitions storage across three locations, over \$15M in clothing/equipment and warehouse inventory, and commercial transportation/movement for the majority of ARNG annual training and mobility requirements. Additionally, provides oversight of the Army National Guard Property Book Management and Arizona Historical Museum Artifacts.

2022 ACCOMPLISHMENTS

- Supported the Arizona National Guard with multiple deployments.
- Continued support to the Arizona National Guard COVID-19 response. The FEMA-funded mission provided an additional \$7.29 million for pay, operations, and matériel in FY 2022.

State Appropriation History

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY2023
FTE's Authorized	70.6	70.6	70.6	70.6	72.6	72.6
FTE's Funded	32.5	32.5	32.5	32.5	32.5	32.5
State Appropriation						
Administration/Operating Lump Sum	\$1,830,500	\$1,663,500	\$1,797,600	\$1,858,100	\$1,858,100	\$2,558,000
Military Affairs/Airport/Installation Fund	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
Administration Total	\$1,920,500	\$1,753,500	\$1,887,600	\$1,948,100	\$1,948,100	\$2,648,000
Military Affairs Operating Lump Sum	\$1,339,800	\$1,339,800	\$1,339,800	\$1,367,600	\$2,083,300	\$2,108,300
AZNG Facilities Matching Funds	\$1,700,000	\$1,700,000	\$1,700,000	\$1,712,800	\$1,701,100	\$3,370,000
AZNG Federal MCA State Match						\$759,200
AZNG One-Time Maintenance Backfill						\$13,300,000
AZNG Tuition Reimbursement	-	-	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Military Affairs Total	\$3,039,800	\$3,039,800	\$4,039,800	\$4,080,400	\$4,784,400	\$20,537,500
Emergency Management Lump Sum	\$737,100	\$730,900	\$730,900	\$754,200	\$754,200	\$876,800
Emergency Management Matching Funds	\$1,540,900	\$1,540,900	\$1,543,300	\$1,590,300	\$1,544,900	\$1,544,900
Nuclear Emergency Management Fund	\$1,438,400	\$1,461,602	\$1,458,700	\$1,506,100	\$1,930,417	\$1,987,423
Emergency Management Total	\$3,716,400	\$3,733,402	\$3,732,900	\$3,850,600	\$4,229,517	\$4,409,123
TOTAL APPROPRIATION	\$8,676,700	\$8,526,702	\$9,660,300	\$9,879,100	\$10,962,017	\$27,594,623
Border Security Fund				\$55,000,000		\$544,205,000
Governor's Emergency Fund	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000
	\$12,676,700	\$12,526,702	\$13,660,300	\$68,879,100	\$14,962,017	\$575,799,623



GOVERNOR'S EMERGENCY FUND ANNUAL REPORT

[A.R.S. § 35-192(E)]

In compliance with section Arizona Revised Statutes § 35-192(E), the following report is a summary of obligations, allocations, and expenditures of state funds under the authority granted by the State Legislature in A.R.S. § 35-192. The report represents the actions taken by the Governor and the Arizona State Emergency Council (Council) in response to Arizona's emergency needs from July 1, 2021, through June 30, 2022.

I. GUBERNATORIAL PROCLAMATIONS DECLARED

As a result of emergency situations which were beyond the capability and resources of local government, twelve gubernatorial proclamations were declared during FY2022:

A. **July 2021 Coconino Flooding (SD2201);** Declared: July 16, 2021

- In July 2019, a wildfire designated as the Museum Fire burned acreage near Elden Mountain in the eastern portion of the City of Flagstaff, resulting in significant burn scars in the area.
- Starting on July 13, 2021, rainfall over the Museum Fire burn scar began to fall.
- On July 14, 2021, the National Weather Service reported that approximately one inch of rain fell in an hour, on already-saturated ground, in the burn scar area.
- July 14, 2021, the National Weather Service reported that between 2.17 inches and 2.72 inches of rain fell on already-saturated ground, in approximately one hour in the area south of Elden Mountain.
- Flood water and debris flows impacted roads resulting in road closures.
- Additional flash flooding was expected in Mt. Elden Estates, Paradise, Grandview, and Sunnyside neighborhoods.
- Severe post-fire flood impacts to local communities occurred due to this rainfall event, including, but not limited to, damages to private property, roadways and drainage systems.

B. **July 2021 Northern Monsoonal Flooding (SD2202/4620-DR);** Declared: August 6, 2021

- July 22-23, 2021, a series of monsoonal storms produced unusual amounts of heavy rainfall in Apache, Coconino and Navajo Counties.
- During the period of July 22-23, 2021, the National Weather Service reported amounts in excess of two inches in some areas of the watersheds.
- During the period of July 22-24, 2021, flood water and debris flows impacted roads resulting in road closures.
- Severe flood impacts to local communities occurred due to this multi-day rainfall event, including, but not limited to, damages to private property, public facilities and infrastructure, water treatment facilities, roadways and drainage systems.
- Apache, Coconino, and Navajo Counties activated their Emergency Operations Centers to plan, respond, and coordinate resources and support for this event.
- Presidential Declaration was declared on September 13, 2021; FEMA-4620-DR-AZ

C. **July 2021 Miami Flooding (SD2203);** Declared: August 6, 2021

- June and July of 2021, a wildfire, designated as the Telegraph Fire, burned acreage near the Town of Miami, in Gila County, resulting in significant burn scars in the area.
- On July 29, 2021, the National Weather Service reported that up to four inches of rain fell in approximately two hours on the burn scar and in the surrounding areas.
- On July 29-30, 2021, the Town of Miami experienced severe debris flows and flooding along Hwy 60 and the surrounding streets.
- Flood water and debris flows impacted roads resulting in road closures.
- Severe post-fire flood impacts to local communities occurred including, but not limited to, damages to private property, public buildings and facilities, roadways and drainage systems.
- Gila County activated their Emergency Operations Center to plan, respond, and coordinate resources and support for this event.

D. **July 2021 Pinal County Flooding (SD2204);** Declared: August 6, 2021

- On July 22-25, 2021, the National Weather Service reported that a series of monsoon storms affected southeastern Arizona.

- On July 22-23, 2021, the National Weather Service reported up to 2.5 inches of rain fell across the Arivaipa Canyon watershed, with some areas of the watersheds receiving up to nine inches of rain.
- On July 22-25, 2021, the National Weather Service reported up to 3-5 inches of rain fell across the Santa Cruz River and San Pedro River watersheds, impacting the Pinnacle Fire burn scar.
- The unusual amounts of rain deposited onto the watersheds caused high sheet flows throughout the rivers and washes both inside and outside of the Pinal County borders, and beyond the rainfall dates.
- July 25-26, 2021, the National Weather Service reported heavy flows in the Santa Cruz River, in excess of fifteen feet.
- The unusually heavy flows of the various rivers within Pinal County did not ease until after July 27, 2021.
- Flood impacts to local communities occurred including, but not limited to, damages to private property, public facilities, roadways and drainage systems.
- Pinal County activated their Emergency Operations Center to plan, respond, and coordinate resources and support for this event.

E. Gila Bend Flooding (SD2205); Declared: August 6, 2021

- On August 13-14, 2021, a monsoon storm affected the Town of Gila Bend, located within Maricopa County, Arizona.
- On August 13-14, 2021, the National Weather Service reported up to 1.5 inches of rain fell across the Town of Gila Bend and up to 2.5 inches of rain in areas of Maricopa County.
- The unusual amounts of rain deposited onto the watersheds caused high sheet flows throughout the rivers and washes.
- Flood impacts to local communities occurred including, but not limited to, damages to private property, power outages, roadways, and drainage systems.
- Flood impacts caused local agencies to initiate emergency protective measures, including but not limited to, road closures, helicopter-rescues of residents stranded on roof tops, and swift-water rescues of trapped drivers in flooded areas.
- Search and Rescue teams searched for missing individuals. The flooding resulted in at least one known fatality.
- The American Red Cross established a shelter for impacted residents.
- Maricopa County activated their Emergency Operations Center to plan, respond, and coordinate resources and support for this event.

F. August 2021 Coconino Flooding (SD2206); Declared: August 24, 2021

- During the period July 13-16, 2021, Coconino County, and the City of Flagstaff, suffered significant flooding, resulting in a State Declaration of Emergency.
- During the period July 22-24, 2021, Coconino County, and the City of Flagstaff, again suffered significant flooding, resulting in a second State Declaration of Emergency (SD2202).
- On August 17, 2021, the National Weather Service reported that up to 3.3 inches of rain fell on the Museum Fire burn scar and surrounding areas.
- Flood water and debris flows impacted roads resulting in road closures.
- Severe post-fire flood impacts to local communities occurred due to this rainfall event, including, but not limited to, damages to private property, public buildings and infrastructure, roadways and drainage systems.
- The City of Flagstaff and Coconino County activated their Joint Emergency Operations Center and an Incident Management Team to plan, respond, and coordinate resources and support for this event.

G. Cattle Tank Road Flooding (SD2207); Declared: September 8, 2021

- During the period July 22 - 27, 2021, Pinal County suffered significant flooding, which resulted in a State Declaration of Emergency (SD2204).
- On August 16 - 17, 2021, the National Weather Service reported that up to two inches of additional rain fell in Pinal County, most of which fell within an hour.
- The high rainfall caused flash flooding and heavy debris flow, which caused damage in numerous areas along Cattle Tank Road in Picacho, Arizona, resulting in road closures.
- Pinal County activated their Emergency Operations Center to manage response efforts and coordinate debris removal operations.

H. ADOT July 2021 Monsoonal Roads (SD2208); Declared: September 28, 2021

- Between July 13, 2021, and August 01, 2021, the National Weather Service (NWS) issued multiple storm advisories throughout Arizona, forecasted to cause flash flooding with potential heavy debris flows, specifically over previous wildfire burn scar areas.
- Between July 13, 2021, and August 01, 2021, the NWS reported that Arizona received an above average amount of rainfall, more than eleven inches above normal.
- Flooding and debris from the storms caused damage to U.S. Highways, State Routes, and roads within Apache, Coconino, Gila, Mohave, Navajo, Pinal, Yavapai, and Yuma Counties.
- The Arizona Department of Transportation (ADOT) established and maintained temporary road closures to numerous locations throughout the affected counties.
- Site assessments conducted by ADOT personnel resulted in the identification of severe damages to roads, including, but not limited to, US-60, US-89, US-89A, US- 93, US-95, SR-87, SR-61, SR-260, SR-163, SR-89, and SR-89A.
- The severity and magnitude of damage to highway infrastructure exceeded ADOT’s capabilities, requiring the support of the Federal Highway Administration.
- To receive assistance under the Federal Highway Administration’s Emergency Relief Program, it was necessary for the Governor to declare a State of Emergency for the event.

I. ADOT August 2021 Monsoonal Roads (SD2209); Declared: September 28, 2021

- Beginning August 13, 2021, the National Weather Service issued multiple advisories of scattered and widespread coverage of showers, thunderstorms, and increased risk of flash flooding/debris flows advisories on or near recent fire scars throughout the State.
- The series of storms spanned over several days, with the greatest impacts occurring August 17 and 18, 2021, damaging areas in Coconino, Gila, Greenlee, and Pinal Counties.
- Several flood locations were a direct impact from previous wildfire burn scars from the Museum Fire in Flagstaff, the Salt/Griffin Fires near Lake Roosevelt along State Route-288, the Bear Fire along US-191, and the Mescal/Telegraph Fires in the Globe/Miami areas.
- The Arizona Department of Transportation (ADOT) established and maintained temporary road closures to numerous locations throughout the affected counties.
- Site assessments conducted by ADOT personnel resulted in the identification of severe damages to, but not limited to, US-191, US-60, SR-188, SR-288, SR-77, and several roads in Flagstaff and Pinal Counties.
- The severity and magnitude of damage to highway infrastructure has exceeded ADOT’s capabilities, requiring the support of the Federal Highway Administration (FHWA).
- To receive assistance under the FHWA’s Emergency Relief Program, it was necessary for the Governor to declare a State of Emergency for the event.

J. Tunnel Fire (SD2210); Declared: April 21, 2022

- On April 17, 2022, a wildfire, subsequently named the Tunnel Fire, started within Coconino County, approximately fourteen miles northeast of Flagstaff.
- The fire burned more than 19,000 acres.
- Strong wind conditions caused very active fire behavior and limited the use of air resources.
- Firefighters are protecting values in Timberline Estates and Wupatki Trail subdivisions.
- The fire caused the evacuation of more than 750 households in the area and resulted in the loss of approximately twenty-five structures.
- The fire resulted in a Fire Management Assistance Grant declaration on April 19, 2022. A Southwest Area Type 1 Incident Management Team was requested and took responsibility for the fire on April 22, 2022.
- The Red Cross set up a shelter at Sinagua Middle School in Flagstaff.
- Coconino County Emergency Management activated their Emergency Operations Center.

K. ADOT US60 Water Main Break (SD2211); Declared: June 3, 2022

- On May 07, 2022, a 24-inch high-pressure waterline break occurred along US-60 adjacent to the westbound McClintock Drive off ramp in Maricopa County.
- The waterline break released a significant amount of water over a period of three days, which resulted in flooding along both directions of US-60 near McClintock Drive.
- Arizona Department of Transportation (ADOT) personnel responded to the area to close US-60 Eastbound from I-10 to McClintock Drive and Westbound from L-101 to McClintock Drive, and detoured freeway traffic to L-101, I-10, and L-202 respectively.
- After performing a site assessment, it was determined that the water caused damage to the US-60 transportation infrastructure, near McClintock Drive, to both the east and westbound travel lanes, and cracks in the McClintock bridge structure.
- As a result, critical transportation infrastructure was compromised that required the ongoing closure of US-60 and temporary closure of McClintock Drive Bridge.
- ADOT established and maintained multiple temporary closures along US-60, which forced critical emergency traffic and local traffic to detour, increasing both emergency response times and local travel times.
- The severity and magnitude of damages to these roadway features, including the initial Street Transportation response efforts and traffic control, has exceeded the capacity of the City of Tempe.
- The severity and magnitude of damage to highway infrastructure has exceeded ADOT's capabilities, requiring the support of the Federal Highway Administration (FHWA).
- To receive assistance under the FHWA's Emergency Relief Program, it is necessary for the Governor to declare a State of Emergency for the event.

L. Pipeline Fire (SD2212); Declared: June 16, 2022

- On June 12, 2022, a human-caused wildfire, subsequently named the Pipeline Fire, started within Coconino County, approximately six miles north of Flagstaff.
- The fire has burned more than 22,000 acres and continues to burn.
- Warm and windy conditions have caused very active fire behavior.
- The fire has resulted in a Fire Management Assistance Grant (FMAG) declaration (FM-5441-AZ) on June 12, 2022.
- A Type 1 Incident Management Team was requested and took responsibility for the Pipeline Fire on June 16, 2022, as well as for the nearby Haywire Fire.

II. GUBERNATORIAL PROCLAMATIONS CONTINUING

A. Statewide Drought Emergency (99006); Declared: June 23, 1999

- The Governor proclaimed an emergency due to the lack of precipitation.
- On May 22, 2007, the Governor signed Executive Order 2007-10, Drought Declaration for the State of Arizona. The Order supplements the directives in the Statewide Drought Emergency and shall remain in effect until the Governor rescinds it.
- Loans that offset economic losses because of reduced revenues to farmers and ranchers caused by drought have been made available by USDA and Small Business Administration.
- There was no allocation from the Governor's Emergency Fund for this declaration.

B. February 2005 Winter Storms & Flooding Emergency (25005); Declared: February 16, 2005, Amended: March 8, 2005; Presidential Declaration FEMA-1586-DR-AZ: April 14, 2005

- The President's declaration provided Public Assistance and Hazard Mitigation Grant Programs for Gila, Graham, Greenlee, Mohave, Pinal, and Yavapai counties as well as the Havasupai Tribe, Hopi Tribe, San Carlos Apache Tribe, and the portion of the Navajo Nation within the state of Arizona.
- Maricopa County was not included in the federal declaration as they did not meet the county threshold requirement per federal regulation. Maricopa County is supported under the Governor's declaration.
- One project is still active/outstanding due to an extended environmental review process with FEMA.

C. Summer 2006 Monsoons & Flooding Emergency (27001); Declared: August 8, 2006, Amended: September 13, 2006; Presidential Declaration FEMA-1660-DR-AZ: September 7, 2006; Amended: September 29, 2006 and November 9, 2006.

- The President’s declaration and subsequent amendments made Public Assistance and Hazard Mitigation Grants available for Gila, Graham, Greenlee, Navajo, Pinal and Pima Counties, the Gila River Indian Community within Pinal County, the tribal areas of the Hopi Tribe within Navajo County, the Navajo Nation within Apache, Coconino, and Navajo Counties, and the Tohono O’odham Nation within Pima and Pinal Counties.
- One project is still active/outstanding due to an extended environmental review process with FEMA.
- Total allocations from the Governor’s Emergency Fund to date are \$2,661,217, with no anticipated additional future allocation needs.

D. January 2010 Winter Storm Emergency (20102/73010); Declared: January 21, 2010, Amended: February 11, 2010; Presidential Declaration: FEMA-3307-DR-AZ: January 24, 2010; FEMA-1888-DR-AZ: March 18, 2010

- The Governor declared an emergency for significant cumulative precipitation coupled with high winds and heavy snow in areas across Arizona from January 18 – 22, 2010. This storm system led to record levels of snow-fall and significant flooding, posing an extreme danger to public health and safety.
- On January 24, 2010, the Governor submitted a request to the President for an Emergency Declaration in support of life sustaining efforts to the citizens of the Hopi Tribe and Navajo Nation. This was a complex incident involving two tribes, three counties, and a very large geographical area. Presidential Declaration made that day.
- The President’s major disaster declaration made Public Assistance and Hazard Mitigation Grants available for Apache, Coconino, Gila, Greenlee, La Paz, Mohave, Navajo and Yavapai Counties and the Gila River Indian Community, Hopi Tribe, Navajo Nation, San Carlos Apache Tribe, Tohono O’odham Nation, and White Mountain Apache Tribe.
- The Governor’s requests for Snow Assistance as well as activation of FEMA’s Individual Assistance Program were denied, as was the appeal.
- There were a total of 243 projects associated with this event.
- Total allocations from the Governor’s Emergency Fund to date are \$5,043,347.03, with no anticipated additional future allocation needs.

E. Statewide 2014 Flooding (73027/4203-DR); Declared: Declared: September 4, 2014

- On September 8, 2014, a powerful seasonal monsoon rainstorm combined with remnants of Hurricane Norbert caused record precipitation amounts and flooding in Arizona; and the heavy rains resulted in significant flooding impacts to transportation infrastructure throughout the Phoenix-metro area in Maricopa County.
- The subsequent flooding caused closure of State Route 51, Interstates 10 and 17, and U.S. Route 60 in Maricopa County; and the heavy rains threatened lives and required emergency response search and rescue missions, caused residential damages, and forced evacuations in La Paz County.
- Total allocations from the Governor’s Emergency Fund to date are \$2,047,879.82 to this emergency for these repairs.

F. ADOT State Route 88 and State Route 366 (73041); Declared: July 24, 2017

- On July 23-24, 2017, thunderstorms resulted in flash flooding overwhelming highway infrastructure along State Route 366 and State Route 88, resulting in the Arizona Department of Transportation taking action to implement closures to that section of highway. The flooding caused damage to the roadway creating the potential for an imminent public safety situation in eastern Arizona and central Arizona. The severity and magnitude of damage to the highway infrastructure exceeded the capacity of the Arizona Department of Transportation, requiring the support of the Federal Highways Administration.
- There was no financial contribution from the Governor’s Emergency Fund for this declaration.

G. ADOT 2018 Highway Flood Damage (73050); Declared: October 17, 2018

- On October 3-4, 2018, Arizona experienced thunderstorms originating from the remnants of Hurricane Rosa. The flooding damaged roadways and created an imminent public safety situation in Central Arizona.
- The severity and magnitude of damage to highway infrastructure exceeded the capacity of the Arizona Department of Transportation, requiring the support of the Federal Highway Administration.
- There was no Governor’s emergency fund contribution to this declaration.

- H. 2018 Pinal County Flooding (73051);** Declared: November 19, 2018
- On October 1 and through October 4, 2018, Arizona experienced a series of thunderstorms originating from the remnants of Hurricane Rosa; the storms resulted in flash flooding, which caused damage to Pinal County roadways; and to canals, laterals, and other irrigation infrastructure owned and operated by the Maricopa-Stanfield Irrigation and Drainage District.
 - Pinal County, in accordance with A.A.C. R8-2-304, requested assistance from the state for the repair of public infrastructure.
- I. 2019 February Winter Storms (73052);** Declared: February 28, 2019;
- Between February 14, 2019, and March 1, 2019, a series of winter storms produced unusually high amounts of heavy snow and rainfall throughout Arizona. Between February 14, 2019, and March 1, 2019, a series of winter storms produced unusually high amounts of heavy snow and rainfall throughout Arizona.
 - Apache, Coconino, Gila, Navajo, and Yavapai Counties, in accordance with A.A.C. R8-2-304, requested assistance from the state with the repair of public infrastructure.
- J. Drought Impact Assessment (73053);** SEC Action: June 17, 2019
- This assessment, conducted by the University of Arizona, will evaluate the monetary impact of the current drought on the agriculture, tourism, and recreation sectors. This study will help in estimating the associated costs of drought mitigation actions, such as wildfire fighting, water hauling and placement or early warning system sensors.
 - The State Emergency Council in accordance with A.A.C. R8-2-304, appropriated \$32,000.00 to this event.
- K. SEC Mitigation Projects FY19 (73054);** SEC Action: June 17, 2019
- The State Emergency Council, in accordance with A.A.C. R8-2-304 appropriated \$1,356,207.77 to this event.
- L. Museum Fire (SD2001)** Declared July 23, 2019, Amended September 5, 2019
- On July 21, 2019, a wildfire originated in the Coconino National Forest northwest of Mount Elden. The fire threatened numerous homes and local residents as well as critical communications infrastructure located at the top of Mount Elden.
 - Coconino County, in accordance with A.A.C. R8-2-304, requested assistance from the state for the repair of public infrastructure.
- M. Pinetop-Lakeside Flooding (SD2002)** Declared September 5, 2019
- On August 1, 2019, an excessive rain and hail event occurred, during which 4.8 inches of rain fell in a 45-60-minute period within the Town of Pinetop-Lakeside, in Navajo County. The excessive rain overwhelmed the storm system and many storm culverts were blocked by hail, debris and silt which caused flooding to private property. Due to the flooding, a concrete lined drainage channel received damage.
 - The Town of Pinetop-Lakeside, in accordance with A.A.C. R8-2-304, requested assistance from the state for repair of public infrastructure.
- N. ADOT Tropical Storm Lorena Flooding (SD2003)** Declared October 17, 2019
- On September 23-24, 2019, Arizona experienced thunderstorms originating from the remnants of Tropical Storm Lorena. Significant rainfall occurred in Maricopa, Gila, Yavapai, and Coconino Counties, as well as the area of the recent Woodbury Fire burn scar. Tributaries to the Salt River overflowed in many locations, damaging bridges, culverts, and retaining walls, many of which are historic; the flooding damaged State Route 88, a commercial corridor to Tortilla Flats, Apache Lake Marina, and Roosevelt Lake. This created an imminent public safety situation, and this rainfall caused extensive localized washout, rockfall debris, road scour, flooding, ash flow, and erosion throughout the lower terrain. Significant portions of State Route 88 were damaged, causing the Arizona Department of Transportation to close the multiple miles of road. The severity and magnitude of damage to highway infrastructure has exceeded ADOT's capabilities, requiring the support of the Federal Highway Administration.
 - Although no injuries were incurred, flood water over-topped the Davis Wash Bridge and swept an patrol crew that was assessing road conditions downstream.
 - The Arizona Department of Transportation, in accordance with A.A.C. R8-2-304, requested assistance from the state with the repair of public infrastructure.

- There were no Governor’s Emergency Fund dollars allocated to this event.
- O. COVID-19 Emergency (SD2004/4524-DR)** State Declared March 11, 2020, Federal Declared April 4, 2020
- The World Health Organization declared a Public Health Emergency of International Concern on January 30, 2020; the US Department of Health and Human Services declared a Public Health Emergency related to the COVID-19 outbreak on January 31, 2020; and the World Health Organization officially declared a pandemic due to COVID-19 on March 11, 2020.
 - There were no Governor’s Emergency Fund dollars allocated to this event.
- P. Rioting-Imposition of Curfew (SD2005)** Declared May 31, 2020
- Individuals engaged in legal and peaceful protests throughout the nation. A minority of protestors engaged in riots resulting in assaults, vandalism, violence and criminal damage. The violent civil disturbances and riots continued and grew nationally and in Arizona, endangering additional Arizonans lives and property. On May 28-30, 2020, multiple peaceful protests were held in downtown Phoenix, however, after ending, a number of those attending did not disperse and began to cause a civil disturbance and resulting in damage to police vehicles, vandalizing government buildings and throwing rocks and other items at police; downtown area of the City of Tucson was also vandalized by persons who burned dumpsters, blocked streets and destroyed property. Looting occurred in downtown Scottsdale at multiple businesses in the Scottsdale Fashion Square Mall and the surrounding area; and the level of disturbances and danger to persons and property has continued to increase with information suggesting that civil disturbances will expand to other areas of the State.
- Q. ADOT Bush Fire (SD2101)** Declared August 4, 2020
- The Bush Fire, a human-caused wildfire, originated twenty-two miles northeast of Mesa on June 13, 2020, along State Route (SR) 87 within the Tonto National Forest.
 - The fire spread from Maricopa County northward towards the Mazatzal Mountains and easterly towards the Tonto Basin and Roosevelt Lake areas in Gila County.
 - The severity and magnitude of damage to highway infrastructure exceeded the Arizona Department of Transportation’s (ADOT) capabilities, requiring the support of the Federal Highway Administration (FHWA).
 - There are no Governor's Emergency Fund dollars associated with this declaration. Arizona Department of Transportation (ADOT) was approved by the Federal Highway Administration for Emergency Relief funds for repairs in Maricopa and Gila Counties.
- R. ADOT Salt, Griffin, Gin, and Champion Fires (SD2102)** Declared December 11, 2020
- During the period of August 17, 2020, through September 02, 2020, Arizona experienced the four lightning-caused wildfires (Salt, Griffin, Gin, and Champion Fires), three of which (Griffin, Gin, and Champion Fires) merged into a single fire, which caused fire damages within Gila County.
 - These fires damaged significant portions of infrastructure, including, but not limited to, State Route 188, State Route 288, and US 60.
 - There are no Governor's Emergency Fund dollars associated with this declaration. Arizona Department of Transportation (ADOT) was approved by the Federal Highway Administration for Emergency Relief funds for repairs for Gila County.
- S. Border Crisis (SD2103)** Declared April 20, 2021
- Soon after January 20, 2021, as a result of a new Presidential administration’s anticipated policy changes regarding immigration, foreign nationals began entering the United States at substantially higher rates through both legal and illegal means.
 - Counties across the state are directly impacted by entries into Arizona.
 - The Governor's declaration authorized the Adjutant General to mobilize and activate all or such part of the Arizona National Guard as necessary to assist in the protection of life and property throughout the State. It also authorized the AZNG to augment and support the Arizona Department of Public Safety and local law enforcement for violation(s) of the laws of the State of Arizona.
- T. ADOT 7th Street Bridge (SD 2104)** Declared May 11, 2021
- On February 28, 2021, a 10-inch-high pressure gas main failed and caught fire, damaging the 7th Street Bridge in Phoenix, Arizona, located within Maricopa County.

- Emergency protective measures caused responding agencies to immediately secure and close the bridge. As a result of the fire, critical structural elements of the bridge were compromised and the extended closure of the bridge caused all traffic, including emergency traffic, to be detoured approximately three miles.
- The continued detour increases response times for emergency services and impacts bus routes, residential, and commercial traffic.
- There are no Governor's Emergency Fund dollars associated with this declaration. Arizona Department of Transportation (ADOT) has been approved by the Federal Highway Administration for Emergency Relief funds.

U. Telegraph Fire (SD2105) Declared June 9, 2021

- On June 4, 2021, a wildfire, subsequently named the Telegraph Fire, started within Gila and Pinal Counties.
- The fire was a fast moving and dynamic fire burning in mostly shrub and grass.
- Firefighters protected values in Top of the World, Superior, Claypool, Miami, and Globe.
- The fire resulted in numerous evacuation status alerts, and the Red Cross set up shelters at High Desert Middle School in Globe and at Skyline High School in Mesa.
- The fire resulted in a Fire Management Assistance Grant declaration on June 06, 2021.

V. Mescal Fire (SD2106) – Declared June 9, 2021

- On June 02, 2021, a wildfire, subsequently named the Mescal Fire, started within Gila County.
- The remote and rugged location of the fire caused challenges to supporting firefighting operations.

III. GUBERNATORIAL PROCLAMATIONS TERMINATED

A. Schultz Post-Fire Flood Emergency (11001/73018)

- Declaration: June 20, 2010
- Amended: October 08, 2010
- Termination: June 06, 2022

B. Nogales International Outflow Interceptor Breach (73042)

- Declaration: July 27, 2017
- Amended: August 04, 2017
- Termination: June 06, 2022

C. Woolsey Flood Protection District Flooding Event (73043)

- Declaration: August 14, 2017
- Termination: June 06, 2022

D. Tinder Fire Emergency (73045)

- Declaration: April 30, 2018
- Termination: June 06, 2022

E. 2018 Coconino Flooding Emergency (73048)

- Declaration: July 27, 2018
- Amended: October 09, 2018
- Termination: June 06, 2022

F. 2018 Mammoth Monsoon and Water System Emergency (73049)

- Declaration: August 13, 2018
- Termination: June 06, 2022

IV. CONTINGENCIES

A. Statewide Search and Rescue Contingency (70100)

- There were 715 search and rescue mission identifiers issued for field operations during FY 2022, of which 392 received contingency fund assistance. Expenses and costs reimbursed to County Sheriffs and State support agencies for this contingency totaled \$106,231.78.

B. Hazardous Materials Contingency (80100)

- There were no hazardous materials incident responses supported by the Governor's HAZMAT Contingency Fund during the period July 1, 2021, to June 30, 2022. Accordingly, there were no funding allocations made for the Hazardous Materials Contingency within FY 2022.

V. ARIZONA STATE EMERGENCY COUNCIL AND MEETING

A. The Arizona State Emergency Council Membership:

- Governor
- Secretary of State
- Attorney General
- Adjutant General, Department of Emergency and Military Affairs
- Director, Division of Emergency Management
- Director, Department of Transportation
- Director, Department of Health Services
- Director, Department of Environmental Quality
- Director, Department of Public Safety
- Director, Department of Agriculture
- Director, Department of Administration
- Director, Department of Water Resources
- President, Arizona State Senate (Advisory Member)
- Speaker, Arizona House of Representatives (Advisory Member)

B. The Arizona State Emergency Council Meetings and Actions:

1. April 07, 2022, Meeting

- Proposal #1: To allocate \$200,000 from the Governor’s Emergency Fund to the Search and Rescue Contingency (70101) Council Action: The Council approved the allocation of \$200,000 for this proposal.
- Proposal #2: To allocate \$400,000 from the Governor’s Emergency Fund to the Northern Monsoonal Flooding event (SD2202) Council Action: The Council approved the allocation of \$400,000 for this proposal.

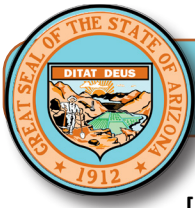
2. June 14, 2022, Meeting

- Proposal #1: To allocate \$200,000.00 from the Governor’s Emergency Fund to the Search and Rescue Contingency Fund (70101) Council Action: The Council approved the allocation of \$200,000 for this proposal.
- Proposal #2: To allocate \$250,000.00 from the Governor’s Emergency Fund to the July 2021 Coconino Flooding event (SD2201) Council Action: The Council approved the allocation of \$250,000 for this proposal.
- Proposal #3: To allocate \$130,000.00 from the Governor’s Emergency Fund to the July 2021 Northern Monsoonal Flooding event (SD2202/DR4620) Council Action: The Council approved the allocation of \$130,000 for this proposal.
- Proposal 4: To allocate \$450,000.00 from the Governor’s Emergency Fund to the July 2021 Pinal County Flooding event (SD2204) Council Action: The Council approved to allocate \$450,000 for this proposal.
- Proposal 5: To allocate \$400,000.00 from the Governor’s Emergency Fund to the Gila Bend Flooding event (SD2205) Council Action: The Council approved to allocate \$400,000 for this proposal.
- Proposal 6: To allocate \$170,000.00 from the Governor’s Emergency Fund to the August 2021 Coconino Flooding event (SD2206) Council Action: The Council approved to allocate \$170,000 for this proposal.

VI. GOVERNOR'S EMERGENCY FUND ALLOCATIONS AND EXPENDITURES July 1, 2021 Through June 30, 2022

State PCA	Emergency Declaration	Beginning Balance	FY2021 Allocations	Reversion of Funds	Expenditures	Balance June 30, 2022
52380	GEF Appropriation	\$4,000,000.00	(\$1,800,000.00)	(\$2,200,000.00)	\$ -	\$ -
80100	Statewide Hazardous Materials	\$1,897.31	\$ -	\$ -	\$ -	\$1,897.31
70101	Search and Rescue	\$160,294.61	\$ -	\$600,000.00	(\$420,307.69)	\$339,986.92
73000	Reverted Emergency Appropriations	\$93,811.39	\$ -	(\$93,811.39)	\$ -	\$-
73010	January 2010 Winter Storm Emergency	\$171,736.38	\$ -	\$ -	\$ -	\$171,736.38
73015	Summer 2006 Monsoons & Flooding Emergency	\$5,482.36	\$ -	\$ -	\$2,676.05	\$8,158.41
73018	Schultz Fire Post-Fire Flood Emergency-15	\$10,706.06	\$ -	\$ -	\$ -	\$10,706.06

State PCA	Emergency Declaration	Beginning Balance	FY2021 Allocations	Reversion of Funds	Expenditures	Balance June 30, 2022
73027	Statewide 2014 Flooding	\$18,611.20	\$ -	\$ -	(\$86.28)	\$18,524.92
73029	February 2005 Storm & Flooding-PCA25005	\$86,009.58	\$ -	\$ -	(\$77,314.87)	\$8,694.71
73042	Nogales International Outfall Interceptor Breach	\$12,900.71	\$ -	\$ -	(\$113.42)	\$12,787.29
73043	Woolsey Flooding	\$12,963.00	\$ -	\$ -	(\$31.12)	\$12,931.88
73045	Tinder Fire	\$43,688.68	\$ -	\$ -	\$497.51	\$44,186.19
73048	2018 Coconino County Flooding Emergency	\$464,131.02	\$ -	\$ -	(\$166,870.15)	\$297,260.87
73049	2018 Mammoth Monsoon and Water Sys Emergency	\$3,501.45	\$ -	\$ -	(\$32.53)	\$3,468.92
73051	2018 Pinal County Flooding	\$680,384.24	\$ -	\$ -	(\$5,525.68)	\$674,858.56
73052	2019 February Winter Storm	\$1,459,194.63	\$ -	\$ -	(\$70,674.40)	\$1,388,520.23
73053	Arizona Drought Impact Assessment	\$2,200.00	\$ -	\$ -	\$5,000.00	\$7,200.00
73054	Mitigation Projects (SEC FY19)	\$303,259.15	\$ -	\$ -	(\$154,491.25)	\$148,767.90
SD2001	Museum Fire Emergency	\$140,340.84	\$ -	\$ -	(\$2,949.08)	\$137,391.76
SD2002	Pinetop-Lakeside Flooding	\$199,409.55	\$ -	\$ -	(\$107,890.98)	\$91,518.57
SD2004	COVID-19 Emergency	\$ -	\$ -	\$ -	\$ -	\$-
SD2005	Rioting-Imposition of Curfew	\$182,979.33	\$ -	\$93,811.39	(\$9,196.11)	\$267,594.61
SD2103	2021 Border Crisis	\$614,471.86	\$ -	\$ -	(\$487,500.91)	\$126,970.95
SD2105	Telegraph Fire	\$188,623.10	\$ -	\$ -	(\$14,475.01)	\$174,148.09
SD2106	Mescal Fire	\$198,930.72	\$ -	\$ -	(\$413.80)	\$198,516.92
SD2201	2021 Coconino County Flooding	\$ -	\$200,000.00	\$250,000.00	(\$33,420.43)	\$416,579.57
SD2202	July 2021 Northern Monsoonal Flooding	\$ -	\$200,000.00	\$530,000.00	(\$242,901.98)	\$487,098.02
SD2203	July 2021 Miami Flooding	\$ -	\$200,000.00	\$ -	(\$16,638.79)	\$183,361.21
SD2204	July 2021 Pinal County Flooding	\$ -	\$200,000.00	\$350,000.00	(\$69,395.49)	\$480,604.51
SD2205	Gila Bend Flooding	\$ -	\$200,000.00	\$300,000.00	(\$28,306.37)	\$471,693.63
SD2206	August 2021 Coconino Flooding	\$ -	\$200,000.00	\$170,000.00	(\$8,950.58)	\$361,049.42
SD2207	Cattle Tank Flooding	\$ -	\$200,000.00	\$ -	(\$17,552.19)	\$182,447.81
SD2210	Tunnel Fire	\$ -	\$200,000.00	\$ -	(\$4,448.90)	\$195,551.10
SD2212	Pipeline Fire	\$ -	\$200,000.00	\$ -	(\$78.01)	\$199,921.99
	Total:	\$5,055,527.17	\$1,800,000.00	\$2,200,000.00		\$7,124,134.71



STATUTORILY AFFILIATED COMMISSIONS & COUNCILS

STATE EMERGENCY COUNCIL [A.R.S. § 26-304]

The State Emergency Council (SEC) is comprised of the Governor, Secretary of State, Attorney General, Adjutant General, Division of Emergency Management Director, and the directors of the seven state agencies that manage public health and safety in Arizona. The President of the Arizona Senate and Speaker of the Arizona House of Representatives serve as Advisory Members. The SEC makes recommendations for orders, rules, policies, and procedures to the Governor; recommends responsibility, service, or activity to a state agency relative to emergencies or planning for emergencies; and issues, in the event of inaccessibility of the Governor, a state of emergency proclamation under the same conditions that the Governor could issue such a proclamation. In addition, the SEC approves expenditures of amounts greater than \$200,000 from the Governor’s Emergency Response Fund.

The SEC met twice this past year, on April 7, 2022 to allocate funding for the Search & Rescue Contingency Fund and Northern Monsoonal Flooding events; and on June 14, 2022 to allocate additional funding to Search & Rescue Contingency Fund, for the July 2021 Coconino Flooding event, for the July 2021 Northern Monsoonal Flooding event, the July 2021 Pinal County Flooding event, the Gila Bend Flooding event, and the August 2021 Coconino Flooding event. Additional details on the SEC can be found in the proceeding Governor's Emergency Fund report.

MILITARY AFFAIRS COMMISSION [A.R.S. § 26-261]

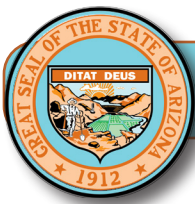
The Military Affairs Commission (MAC) did not meet during this report period. Information on the MAC and minutes from past meetings can be found at www.azgovernor.gov/MAC/.

Members of the MAC have advanced support for Arizona’s military installations and missions, including support to two recent compatible development Joint Land Use Studies in Coconino and Pinal Counties.

The MAC has continued its relationship with the Arizona Commanders’ Summit (ACS) to address common issues for the benefit of Arizona’s military installations and defense industry. Through this partnership, the MAC and ACS will discuss over the upcoming FY how the state and the MAC can be best postured to support the military installations and missions in the state over the foreseeable future.

The MAC has also been monitoring the potential for a Base Realignment and Closure (BRAC) and threats to military installations and missions in Arizona, to include proposed force structure changes by the U.S. Air Force at Davis-Monthan AFB and the Arizona Air National Guard 162nd Wing.

The MAC launched an update to the *Economic Impact of Arizona's Principal Military Operations Study* in September 2021, and will collect the financial data from the installations following the close of the federal FY in 2022 to release the report in early 2023.



COMMISSIONS & COUNCILS FUNDS ANNUAL REPORT

MILITARY INSTALLATION FUND [A.R.S. § 26-262]

The Military Installation Fund is directed by the Military Affairs Commission with DEMA providing administrative oversight. There were no funding disbursements in FY2022 for property or easement acquisitions. Forecasted activity in FY2023 will be the removal of structures on previously acquired property, funding of an updated economic impact study on military activities in the state, the transfer of \$1.25M to support construction of a new Arizona Army National Guard Readiness Center as authorized by the Legislature in Laws 2018, Chapter 278, Section 14; Laws 2021, Chapter 406, Section 1, and transfer of \$191,000 for Army National Guard Readiness Center maintenance/building renewal projects as authorized in Laws 2021, Chapter 406, Section 10.

Beginning Fund Balance: 07/01/2021	\$2,263,268
Revenues:	
	\$0
<hr/>	
Total Funds Available	
Expenditures:	
Existing Property Management Expenses	\$83,771
Military Economic Impact Study Update	\$62,500
Property/Project Funding	\$0
Total Expenditures	\$146,271
Ending Fund Balance: 06/30/2022	2,116,998

VII. GOVERNOR'S EMERGEN

State PCA	EMERGENCY DECLARATION	Personal Services	Employee Related Expenditures	Professional and Outside Services
		6000	6100	6200
80100	Statewide Hazardous Materials	\$ -	\$ -	\$ -
70101	Search and Rescue	(\$57.55)	(26.70)	\$ -
73000	Reverted Emergency Appropriations	\$ -	\$ -	\$ -
73010	January 2010 Winter Storm Emergency	\$ -	\$ -	\$ -
73015	Summer 2006 Monsoons & Flooding Emergency	\$ -	\$ -	\$ -
73018	Schultz Fire Post-Fire Flood Emergency-15	\$ -	\$ -	\$ -
73027	Statewide 2014 Flooding	(69.63)	(16.65)	\$ -
73029	February 2005 Storm & Flooding-PCA25005	(2,657.56)	(627.10)	\$ -
73042	Nogales International Outfall Interceptor Breach	(100.88)	(12.54)	\$ -
73043	Woolsey Flooding	(28.02)	(3.10)	\$ -
73045	Tinder Fire	(28.02)	(3.10)	\$ -
73048	2018 Coconino County Flooding Emergency	(739.87)	(149.70)	\$ -
73049	2018 Mammoth Monsoon and Water Sys Emergency	(28.02)	(4.51)	\$ -
73051	2018 Pinal County Flooding	(3,727.44)	(1797.64)	\$ -
73052	2019 February Winter Storm	(12,922.50)	(2484.10)	\$ -
73053	Arizona Drought Impact Assessment	\$ -	\$ -	\$ -
73054	Mitigation Projects (SEC FY19)	(5,190.63)	(1465.84)	\$ -
SD2001	Museum Fire Emergency	(2,414.65)	(534.43)	\$ -
SD2002	Pinetop-Lakeside Flooding	(3,239.94)	(632.34)	\$ -
SD2004	COVID-19 Emergency	\$ -	\$ -	\$ -
SD2005	Rioting-Imposition of Curfew	(2,790.21)	(785.70)	\$ -
SD2103	2021 Border Crisis	(2,233.57)	(130.41)	\$ -
SD2105	Telegraph Fire	(11,096.81)	(2057.26)	\$ -
SD2106	Mescal Fire	(33.62)	(3.72)	\$ -
SD2201	2021 Coconino County Flooding	(20,597.43)	(4320.36)	\$ -
SD2202	July 2021 Northern Monsoonal Flooding	(181,823.16)	(46251.49)	\$ -
SD2203	July 2021 Miami Flooding	(11,376.04)	(2206.11)	\$ -
SD2204	July 2021 Pinal County Flooding	(48,366.08)	(14371.25)	\$ -
SD2205	Gila Bend Flooding	(20,152.91)	(4189.36)	\$ -
SD2206	August 2021 Coconino Flooding	(6,048.57)	(1075.68)	\$ -
SD2207	Cattle Tank Flooding	(13,786.68)	(3378.24)	\$ -
SD2210	Tunnel Fire	(3,421.79)	(740.05)	\$ -
SD2212	Pipeline Fire	(58.03)	(19.98)	\$ -
	TOTALS:	(\$352,989.61)	(\$87,287.36)	\$-

CY FUND EXPENDITURES

Travel In-State	Travel of-State	Out- Aid to Organizations	Other Operating Expenditures	Indirect	TOTAL
6500	6600	6800	7000	9100	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	(\$359,516.94)	(\$60,706.50)	\$ -	(\$420,307.69)
\$ -	\$ -	\$ -	\$ -	\$ -	\$-
\$ -	\$ -	\$ -	\$ -	\$ -	\$-
\$ -	\$ -	\$2,676.05	\$ -	\$ -	\$2,676.05
\$ -	\$ -	\$ -	\$ -	\$ -	\$-
\$ -	\$ -	\$ -	\$ -	\$ -	(\$86.28)
\$ -	\$ -	(\$74,030.21)	\$ -	\$ -	(\$77,314.87)
\$ -	\$ -	\$ -	\$ -	\$ -	(\$113.42)
\$ -	\$ -	\$ -	\$ -	\$ -	(\$31.12)
\$ -	\$ -	\$528.63	\$ -	\$ -	\$497.51
\$ -	\$ -	(165,980.58)	\$ -	\$ -	(\$166,870.15)
\$ -	\$ -	\$ -	\$ -	\$ -	(\$32.53)
(0.60)	\$ -	\$ -	\$ -	\$ -	(\$5,525.68)
(342.08)	\$ -	(54,925.72)	\$ -	\$ -	(\$70,674.40)
\$ -	\$ -	\$5,000.00	\$ -	\$ -	\$5,000.00
\$ -	\$ -	(147,834.78)	\$ -	\$ -	(\$154,491.25)
\$ -	\$ -	\$ -	\$ -	\$ -	(\$2,949.08)
(515.18)	\$ -	(103,503.52)	\$ -	\$ -	(\$107,890.98)
\$ -	\$ -	\$ -	\$ -	\$ -	\$-
\$ -	\$ -	(5,620.20)	\$ -	\$ -	(\$9,196.11)
(478,590.18)	\$ -	\$ -	(6,546.75)	\$ -	(\$487,500.91)
(1,193.70)	\$ -	\$ -	(127.24)	\$ -	(\$14,475.01)
(295.79)	\$ -	\$ -	(80.67)	\$ -	(\$413.80)
(6,877.64)	\$ -	(1,625.00)	\$ -	\$ -	(\$33,420.43)
(14,797.97)	\$ -	\$ -	(29.36)	\$ -	(\$242,901.98)
(3,024.71)	\$ -	\$ -	(31.93)	\$ -	(\$16,638.79)
(2,764.99)	\$ -	(3,893.17)	\$ -	\$ -	(\$69,395.49)
(3,964.10)	\$ -	\$ -	\$ -	\$ -	(\$28,306.37)
(201.33)	\$ -	(1,625.00)	\$ -	\$ -	(\$8,950.58)
(387.27)	\$ -	\$ -	\$ -	\$ -	(\$17,552.19)
(287.06)	\$ -	\$ -	\$ -	\$ -	(\$4,448.90)
\$ -	\$ -	\$ -	\$ -	\$ -	(\$78.01)
(\$513,242.60)	\$-	(910,350.44)	(\$67,522.45)	\$-	(\$1,931,392.46)



DEMA ADMINISTERED FUNDS ANNUAL REPORTS

NATIONAL GUARD POSTSECONDARY EDUCATION REIMBURSEMENT PROGRAM [A.R.S. §§ 26-179, 180, 181]

The National Guard Postsecondary Education Reimbursement Program increased its reach compared to the prior year, but participation was impacted by external factors.

Statutory requirements that applications for tuition reimbursement be received within 15 days of registration for a semester (A.R.S.§ 26-180) continues to impact application submission. The strength of the economy and current job market has impacted recruiting and retention. COVID-era restrictions on recruiting in schools has also been a factor. This year the Legislature gave authority to extend this benefit to a Guardsmen's immediate family. This enhanced benefit should contribute to the current recruiting environment and see increased utilization of the program.

Beginning Fund Balance: 07/01/2021 **\$1,000,000**

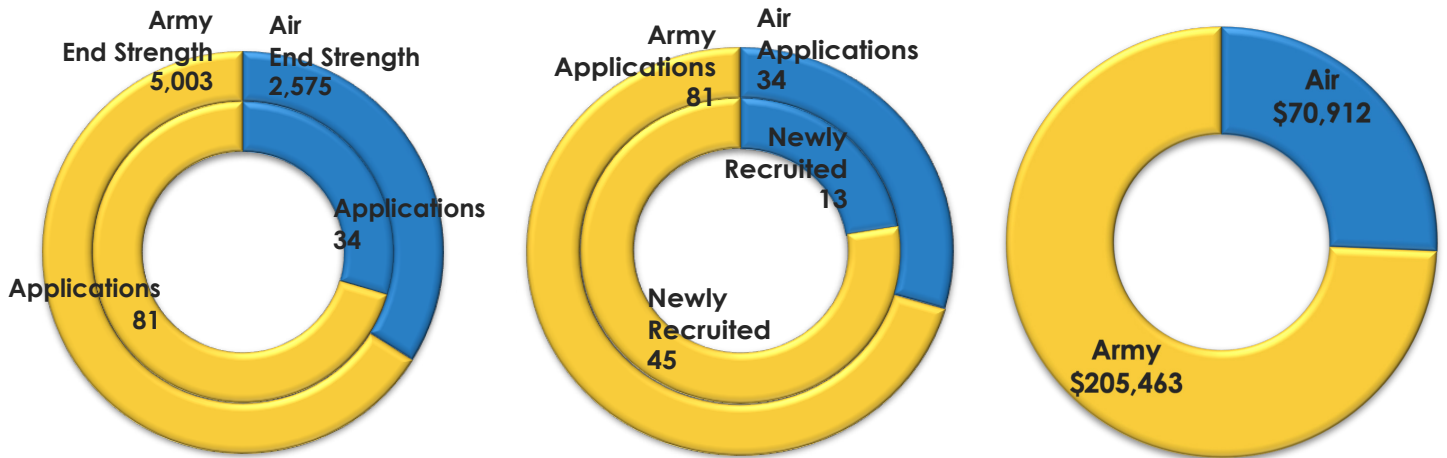
Revenues:

FY2022 Appropriation	\$1,000,000
Total Funds Available	\$1,000,000

Expenditures:

Air Guard - 34 recipients, 13 newly recruited	\$70,912
Army Guard - 81 recipients, 45 newly recruited	\$205,463
Total Expenditures	\$276,375

Ending Fund Balance: 06/30/2022 **\$723,625**



CAMP NAVAJO FUND [A.R.S. § 26-152(E)]

The Camp Navajo fund was established for the operation, maintenance, capital improvements, and personnel services necessary for the AZ National Guard to operate a regional training site and storage facility at Camp Navajo. The fund is administered by the Adjutant General and consists of monies received from storage of commodities for Department of Defense customers, primarily the U.S. Departments of the Air Force and Navy. Per various requirements, the fund cannot be used to offset any state obligation for matching federal funds, but can be used to sustain and improve Camp Navajo and state-specific AZ National Guard projects. As past of this training support requirement, funds from the Camp Navajo Fund were used in FY21 to acquire approximately 800 additional acres around Silverbell Army Hekiport and Picacho Stagefield to support continued Army Aviation training and position the state and Heliport for future missions - to include the Future Long Range Assault Aircraft collective training requirement.

Beginning Fund Balance: 07/01/2021 **\$11,898,568**

Revenues:

Revenues from Operations	\$11,730,081
Total Funds Available	\$23,628,649

Expenditures:

Personal Services & ERE	\$5,824,816
Xfer for Silverbell Land Purchase	\$2,485,000
Operating Expenditures	\$5,271,701
Total Expenditures	\$13,581,518

Ending Fund Balance: 06/30/2022 **\$10,047,131**

NUCLEAR EMERGENCY MANAGEMENT FUND [A.R.S. § 26-302.02]

The Nuclear Emergency Management Fund was established to develop and maintain the Arizona emergency response plan for off-site response to an accident or incident at an Arizona commercial nuclear generating station to comply with the requirements established by the United States Nuclear Regulatory Commission and Federal Emergency Management Agency. The development and maintenance of Arizona’s off-site nuclear emergency response plan is funded via an assessment levied by the Arizona State Legislature on commercial nuclear generating stations in Arizona.

The Nuclear Emergency Management Fund is managed by the Division of Emergency Management (DEMA-EM). Per A.R.S. § 26-306.01, DEMA-EM's Director is responsible for recommending the amount

“necessary to develop, maintain and support the state plan” by October 31 of each even numbered year. The FY2022 and FY2023 assessment recommendations, Laws 2021, Chapter 71, were passed by the Arizona Legislature and signed by the Governor in March 2021.

At the request of the Department of Health Services, the field monitoring activities that were inherited from the former Arizona Radiation Regulatory Agency were transferred to DEMA. Existing expertise and force structure within DEMA, to include the 91st Civil Support Team under the Joint Task Force, will leverage synergies and increase effectiveness in the state's off-site nuclear response while reducing overall cost of the program.

Agency	FY2020		FY2021		FY2022	
	Appropriation	FTEs	Appropriation	FTEs	Appropriation	FTEs
	\$2,526,277	13.88	\$2,549,792	13.88	\$2,576,291	13.88
Arizona Division of Emergency Management	\$749,000	5.5	\$1,167,392	8.5	\$1,202,414	8.5
Arizona Department of Health Services	\$789,663	5.5	-	-	-	-
Arizona Department of Agriculture	\$280,512	2.88	\$280,512	2.88	\$280,512	2.88
*Maricopa County	\$687,116	N/A	\$690,925	N/A	\$710,709	N/A
*Town of Buckeye	\$70,000	N/A	\$72,100	N/A	\$74,300	N/A

*Disbursement by DEMA

EMAC CONTINGENCY FUND [A.R.S. § 26-401(E)]

The Emergency Management Assistance Compact (EMAC) is a mutual aid agreement among states and territories of the United States that was consented to by Congress in 1996. EMAC enables states to share resources during natural and human-caused disasters, including terrorism. Arizona adopted the compact in 2000 and was added to statute in A.R.S. § 26-402. The EMAC revolving fund was established in 2016 consisting of monies appropriated by the Legislature and monies received as reimbursement for costs incurred by this state while assisting other states with emergencies or natural disasters as prescribed in A.R.S. § 26-402, with a one-time transfer of \$300,000 from the Governor's Emergency Fund to establish the funding that EMAC assistance could be drawn against. Monies in the fund are continuously appropriated and are exempt from the provisions of section 35-190 relating to lapsing of appropriations.

Beginning Fund Balance: 07/01/2021	\$300,000.00
Expenditures:	
CA-2021 Wildfires	\$32,033.05
Total Expenditures	\$32,033.05
Reimbursements:	
CA-2021 Wildfires	-
Total Reimbursements	-
Total Expenditures	\$32,033.05
Ending Fund Balance:	\$267,966.95

