

# Arizona Department of Emergency and Military Affairs

## Annual Report 2009-10



*Governor Janice K. Brewer*



*M.G. Hugo E. Salazar  
The Adjutant General of Arizona*

### *Our Vision*

*A Department that will consist of trained and educated members, who will provide for the safety and well-being of the state and nation throughout the 21st Century. We will encourage people to excel and to actively participate in shaping our destiny.*

Table of Contents

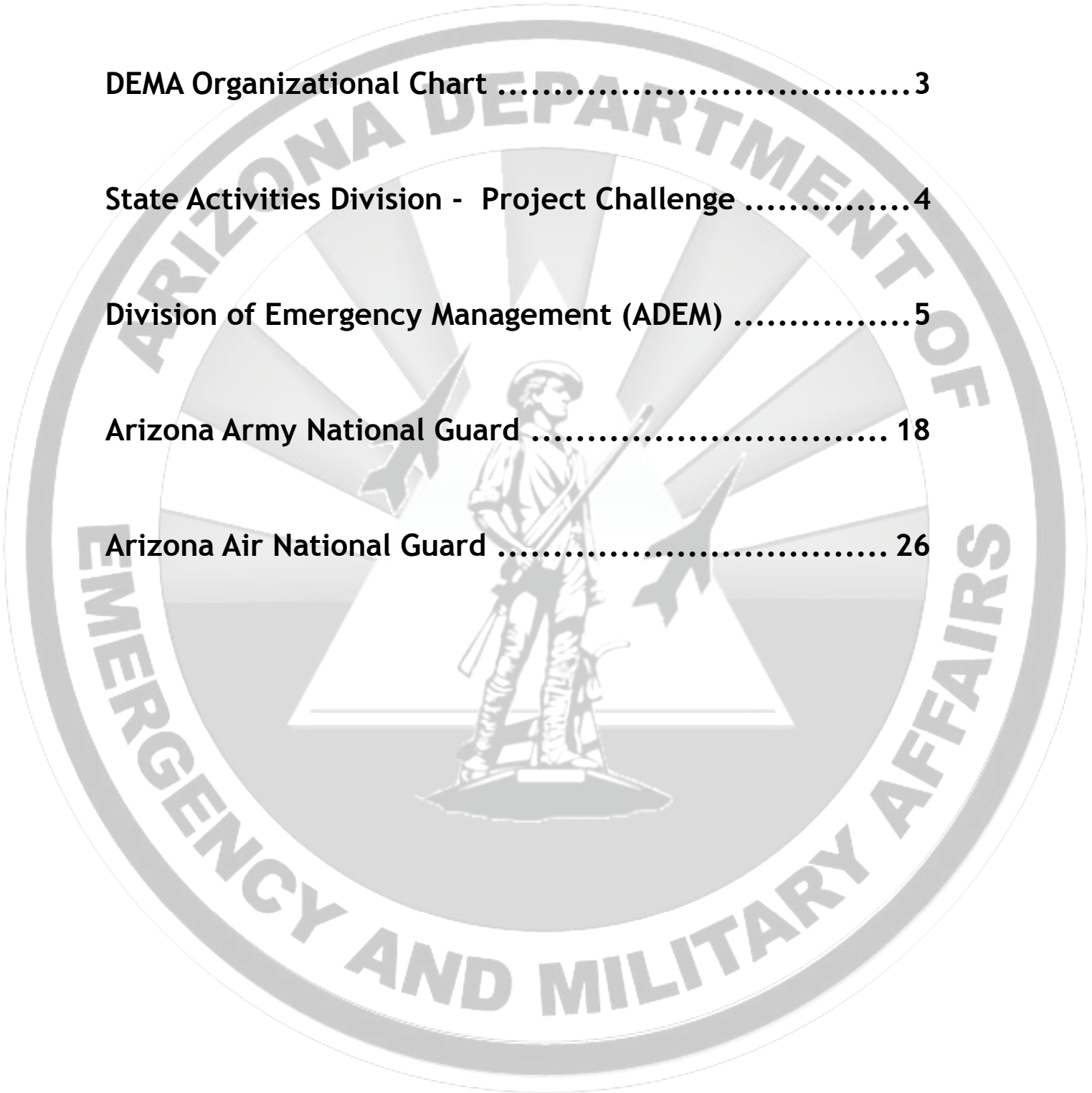
DEMA Organizational Chart ..... 3

State Activities Division - Project Challenge ..... 4

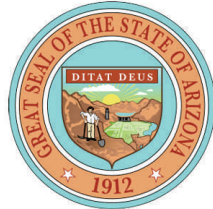
Division of Emergency Management (ADEM) ..... 5

Arizona Army National Guard ..... 18

Arizona Air National Guard ..... 26



# Arizona Department of Emergency and Military Affairs Organizational Chart



Governor Janice K. Brewer



MG Hugo E. Salazar  
The Adjutant General



Mr. Edward Flinn COL (R)  
Director of  
State Activities



Mr. Lou Trammell  
Director - Arizona Division of  
Emergency Management



BG Jose Salinas  
Director - Joint Staff  
Arizona National Guard



COL (P) Matt Brown  
Asst. Adjutant General  
Arizona Army National  
Guard



Brig Gen Michael Colangelo  
Asst. Adjutant General  
Arizona Air National Guard

The Department of Emergency and Military Affairs' mission is ***“To promote, protect and defend the health, safety, peace and quality of life of the citizens of our communities, state and nation.”***

DEMA is divided into three programs: Administration, Emergency Management, and Military Affairs. The Administration program coordinates the activities of the other programs. It provides overall financial, contracting, personnel, property management actions, and Project Challenge for training at-risk youth . The Emergency Management program prepares and coordinates emergency response plans for the state. The Military Affairs program contains the Army National Guard and the Air National Guard programs each of which develop, train, and sustain a military force for the protection of life and property, preservation of peace, maintenance of order, and public safety. Military Affairs also administers the Joint Counter Narco-terrorism Task Force.



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## *Division of State Activities*

*FY 2009 - 2010*

### PROJECT CHALLENGE

#### ACCOMPLISHMENTS:

During FY 2009-10, the Project Challenge Program reached several achievements, including:

- Graduated 138 out of 150 cadets
- 21 graduates earned a high school diploma
- 17 graduates earned their GED.
- 100 cadets recovered on average 6 high school credits
- 2 cadets entered AmeriCorps with one more pending acceptance
- 2 cadets enrolled into the New Mexico Military Institute
- 38 cadets were awarded National Mentor Certificates for the mentoring of Kindergartners to 4th graders in reading, math, and writing
- 14 cadets are currently enrolled in higher education
- Of the 9 major awards presented at the annual National Guard Bureau ChalleNGe Conference, Arizona's Project ChalleNGe was recognized for having the Best Health and Hygiene Training Program for cadets.



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## **Division of Emergency Management**

**FY 2009 - 2010**

### **Division Overview**

The Division of Emergency Management serves to develop and strengthen partnerships within the state to protect the health and safety of people and property. Arizona's emergency management community consists of thousands of dedicated personnel working together in a shared partnership between the public and private sectors.

#### **Mission**

*The Division coordinates emergency services and the efforts of governmental Agencies to reduce the impact of disasters on persons and property in Arizona.*

### **Division's Goals**

1. Reduce or eliminate the effects of disasters through mitigation activities.
2. Increase preparedness to reduce the impact of emergencies and disasters through comprehensive planning, training and exercise programs.
3. Increase state, local and private capabilities to respond to and recover from emergencies and disasters.
4. To implement the Emergency Planning and Community Right-to-Know Act.

### **Organization**

The division consists of the director's office and is organized along functional lines with four sections: Preparedness, Operations, Recovery and Logistics; and the Arizona Emergency Response Commission.

### **Office of the Director**

The director formulates policy and provides guidance affecting all aspects of division activities. In times of emergency, the director serves as the Governor's Authorized Representative and administers emergency funds allocated by the declaration. The director also serves as chair of the Arizona Emergency Response Commission.

### **Preparedness Section (Planning, Training and Exercise)**

Preparedness strengthens emergency management through the planning, training and exercising of our emergency management community: (local, state, and federal governments, voluntary agencies, business and industry, and individual citizens) to respond to, recover from, and mitigate against disasters through planning, training and exercise activities.



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### **Operations Section (Emergency Response, Hazard Assessment, Mitigation, Public/Private Partnership, and Continuity of Operations Planning)**

Emergency response functions include the ongoing threat assessment of natural, civil, and technological hazards; the mobilization of state and federal assets in support of Arizona counties and local jurisdictions; and Search and Rescue missions. Mitigation programs minimize the impacts of future disasters through state and local mitigation planning and projects that protect public infrastructure and households. The Public/Private Partnership maximizes disaster response and recovery capacity through unified government and private sector efforts. Continuity of Operations Planning coordinates the efforts of 130 state agencies, boards, and commissions in the development of cohesive business continuity plans to ensure the timely delivery of critical business functions in a post-disaster environment.

### **Recovery Section (Public Assistance and Individual Assistance)**

The Recovery Section coordinates the recovery efforts for the state and provides support to communities, local governments and state agencies in recovering from any state or federally declared disaster event. Responsibilities include coordination of state and federal agencies, non-governmental organizations and private entities; administration of the Governor's Emergency Fund; management of short-term recovery efforts to include disbursement of state and federal disaster funds and liaison with the affected communities to get the necessary resources delivered as quickly as possible; and oversight and management of long-term recovery efforts to include development of long-term strategy and assemble a Recovery Task Force to address long-term recovery needs.

### **Logistics Section**

Logistics consolidates logistics, facilities, telecommunications and information management functions for the division. During emergencies, the section coordinates emergency procurement, availability of state and federal resources and support for the State Emergency Operations Center. During routine periods, the section coordinates procurement activities, manages facilities and asset inventories; and manages communications resources to support communications during emergencies and disasters.

### **Arizona State Emergency Response Commission (AZSERC)**

The AZSERC implements the federal Emergency Planning and Community Right-to-Know Act (EPCRA) program in Arizona; supervises of Local Emergency Planning Committees, administers state and federal grants, coordinates emergency notification of chemical releases, public disclosure of business and industry, chemical inventories and emergency plans, risk communication, and EPCRA outreach activities to support emergency responders, industry, community and academia.

## **MAJOR ACCOMPLISHMENTS**

### **Number of Emergencies and Current Statuses**

#### **Open/Active Contingencies, Emergencies and Current Status(es)**

##### **1. Statewide Search and Rescue Contingency (70100)**

- 648 search and rescue mission identifier issued during FY2010.
- Total reimbursement cost during FY2010 = \$180,499.34.
- Total allocations during FY2010 = \$200,000.



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## 2. Hazardous Materials Contingency (80100)

- No hazardous materials incident responses supported by the Governor's HAZMAT Contingency Fund during FY2010.
- Costs incurred for this contingency were audit costs for previous fiscal years in the amount of \$698.60.
- No funding allocations were made during FY2010.

## 3. Statewide Drought Emergency (99006)

- June 23, 1999, the Governor proclaimed an emergency due to the lack of precipitation.
- Loans that offset economic losses because of reduced revenues to farmers and ranchers caused by drought have been made available by USDA and Small Business Administration.
- No funding allocation from the Governor's Emergency Fund has been made.

## 4. Rodeo/Chediski Fire Emergency (22006)

- June 19, 2002, the Governor proclaimed a state of emergency.
- June 25, 2002, the President declared the Rodeo/Chediski Fire a major disaster.
- All applicants in FEMA's Individual and Family Grant Program and the Public Assistance Program have been closed out. ADEM is in the process of closing out these disaster programs with DHS/FEMA.
- Total allocations from the Governor's Emergency Fund are \$1,803,304.68.

## 5. Aspen Fire Emergency (23004)

### [Presidential Declaration FEMA-1477-DR-AZ]

- June 19, 2003 the Governor proclaimed an emergency.
- July 14, 2003 the President declared a Major Disaster Declaration for Pima County for the Aspen Fire.
- All applicants in FEMA's Public Assistance Program have been closed out. ADEM is in the process of closing out this disaster with DHS/FEMA.
- Total allocations from the Governor's Emergency Fund are \$1,215,575.

## 6. Northern Arizona Winter Storm Emergency (25004)

### [Presidential Declaration FEMA-1581-DR-AZ]

- December 29, 2005 the Governor declared a state of emergency.
- February 17, 2005, the President declared a Major Disaster Declaration.



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- Eligible recovery projects are in process for this emergency until 2011.
  - Total allocations from the Governor's Emergency Fund are \$2,331,448.

**7. February 2005 Winter Storms and Flooding Emergency (25055)**  
**[Presidential Declaration FEMA-1586-DR-AZ]**

- February 16, 2005 the Governor declared a state of emergency.
- April 14, 2005 the President declared a Major Disaster Declaration.
- Eligible recovery projects are in process for this emergency until 2011.
- Allocations from the Governor's Emergency Fund to date are \$4,147,689 with an anticipated future allocation of \$671,599.

**8. Operation Good Neighbor (26003)**  
**[Presidential Declaration FEMA-3241-DR-AZ]**

- September 3, 2005, the Governor declared a state of emergency.
- The Governor was requested by the Federal Emergency Management Agency (FEMA) to assist with the national state of emergency due to the catastrophic consequences of Hurricane Katrina.
- First evacuees arrived in Arizona on September 4, 2005.
- September 12, 2005, the President declared an Emergency Declaration for the support efforts provided by Arizona to include 100% federal reimbursement.
- Final payments have been disbursed and applicant files are closed. ADEM is in the process of closing out the disaster with DHS/FEMA.
- Total allocations from the Governor's Emergency Fund equal \$950,000 with \$700,000 reversion to the General Fund.

**9. Summer 2006 Monsoons & Flooding Emergency (27001)**  
**[Presidential Declaration FEMA-1660-DR-AZ]**

- August 8, 2006, the Governor declared a state of emergency.
- September 7, 2006, the President declared a Major Disaster Declaration.
- Eligible recovery projects are in process for this emergency until 2012.
- To date, \$1,906,217 has been allocated to this emergency.
- Future estimated obligations total \$653,061.

**10. January 2008 Severe Precipitation Emergency (28003)**



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- February 19, 2008, the Governor declared a state of emergency.
  - Applicants are in the final audit stages. Anticipate termination in FY2011.
  - Total allocations to this emergency to date are \$322,500.

#### **11. Sedona Flash Flood Emergency (20101)**

- September 15, 2009, the Governor declared a state of emergency.
- Total allocations to this emergency are \$200,000 and at this time demonstrate sufficient funding to address the situation.

#### **12. January 2010 Winter Storm Emergency (20102) [Presidential Declaration FEMA-1888-DR-AZ]**

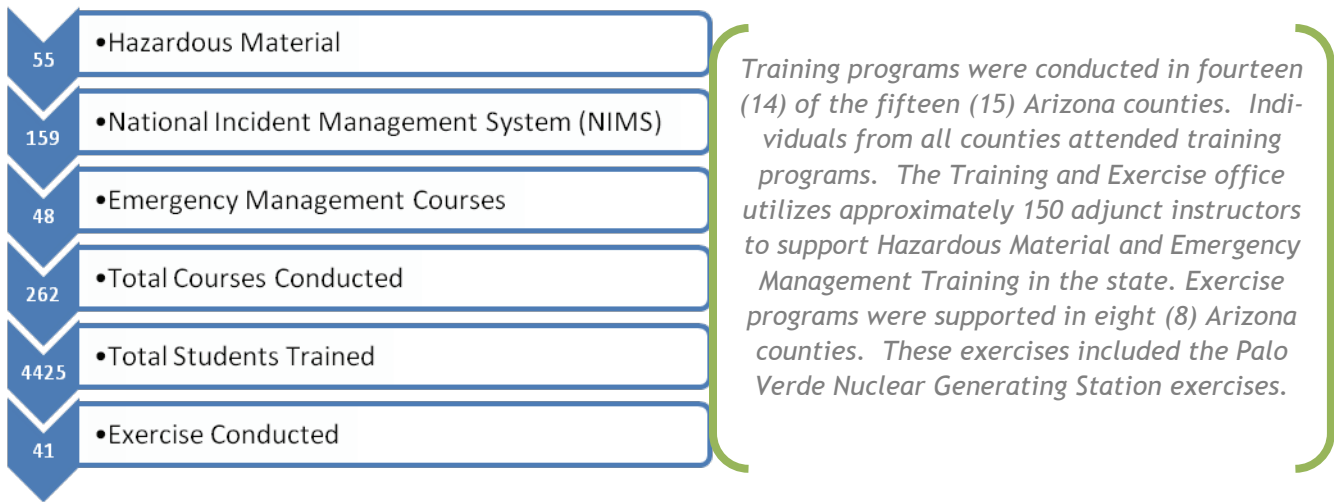
- January 21, 2010 the Governor declared an emergency.
- January 24, 2010 the Governor submitted a request to the President for an Emergency Declaration in support of life sustaining efforts to the citizens of the Hopi Tribe and Navajo Nations. This was a complex incident involving two tribes, three counties and a very large geographical area.
- President Obama declared an emergency on January 24, 2010 and authorized Federal relief and recovery assistance for the affected area.
- February 16, 2010 the Governor submitted a request to the President for a Major Disaster Declaration.
- March 18, 2010 the President declared a Major Disaster Declaration. by approving Public Assistance for those counties and tribal nations that met FEMA's per capita impact criteria.
- The Governor's request for Individual Assistance Program and Snow Assistance were denied by FEMA as was our final appeal.
- Total allocations from the Governor's Emergency Fund to date for this event are \$2,225,000.
- Current estimated State Share is \$4,497,895 which leaves an estimated shortfall of \$2,272,895 to be funded in future fiscal years.



## Emergency Worker Training

The ADEM Training and Exercise Office provided training in support of entities within Homeland Security Regions of the State of Arizona. Training programs were funded from Hazardous Material Emergency Planning (HMEP) funds, Homeland Security Program (HSP) funds, and Urban Area Security Initiative (UASI) funds.

From July 01, 2009 to June 30, 2010, the following courses and exercises were conducted:



## OUTLOOK FOR SFY 09-10 (1 JULY 09 TO 30 JUNE 10)

### Emergency Preparedness (Planning, Training and Exercise)

The following Training and Exercise Statistical information for July 1, 2009 to June 30, 2010 is based upon submitted requests for training and exercise programs from both state and county authorities received by the Training and Exercise Office. Eight (8) of fifteen (15) counties have requested exercise support.

•Training Programs Provided/Requested	232
•Hazardous Material Programs	55
•NIMS Programs	159
•Emergency Management Programs	48
•Exercise Program Support Provided/Requested	41

Utilizing historic trends, it is believed that the above numbers will increase by at least 30% across all programs prior to the end of June, 2010. We are seeing a reduction in training requested often related to economic issues .



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## **Emergency Response (Hazard Assessment, Mitigation, Public/Private Partnership, and Continuity of Operations Planning)**

### **Emergency Response Group**

The Hazard Assessment Unit will continue to monitor all hazards & produce timely threat advisories. A special emphasis continues on flood prone areas of the Schultz Fire and Nogales Wash channel.

The Schultz Fire burn area will likely threaten public safety and property for the next three to five years. Over 50% of the 15,000 acre fire burned intensely and changed the runoff characteristics of the watershed. Consequently, destructive flood events are occurring with just routine rainfall amounts. Ongoing situation awareness and emergency response readiness is required. Emergency planning and mitigation measures are ongoing as this threat evolves.

Nogales Wash continues to threaten public safety and property in this border region. A multi-agency task force has prepared the Nogales Wash Emergency Response Plan. This plan is reviewed and updated annually. It's expected that the Nogales Wash and associated International Outfall Interceptor threat will continue for several years as a congressional appropriation of at least \$100M is required to assess the problem, identify the optimal solution, and upgrade the infrastructure to current requirements.

The Operations Section continues to develop Arizona's incident management capability through an ongoing partnership with Arizona's All-Hazard Incident Management Teams (AHIMT). This includes emerging Type 3 AHIMTs, the State of Arizona AHIMT (AZ AHIMT), and the Southwest Area Wild Land Fire IMTs. An exchange of training opportunities and incident response support is ongoing.

ADEM and the AZ AHIMT have developed a cohesive relationship in response to extraordinary emergencies. ADEM deployed the AZ AHIMT to four incidents this past year. This includes the Wenden Flood, Operation Winter Storm on the Hopi and Navajo Nations, Nogales Wash Flood, and Schultz Flood incidents. This team was deployed by the Arizona Division of Forestry to the Hardy Fire near Flagstaff, Arizona.

In the past year, Arizona Department of Administration contractors mitigated the waste tire fire threat at the Mobile Waste Tire Facility. Over 8 million waste tires were removed with most being recycled. A final hazardous waste inspection and securing of the site remain.

Phase II of the WEB SAR Project is complete. This enables the automation of SAR Mission approvals. Additional features include the capture of mission and lost person behavior data. Phase III of the WEB SAR Project will automate and capture SAR missions costs including overtime, resource costs, supplies, and replacement of damaged equipment.

Budget cutbacks continue to impact response time and availability of Arizona Department of Public Safety Air Rescue assets, impacting Arizona Sheriff's Search and Rescue (SAR) mission readiness. ADEM's SAR Coordinator is mitigating these challenges through long-term relationships with other rescue aviation assets to include the Arizona Army National Guard, Marine Corp Air Station Yuma, the 305th Aerospace Rescue & Recovery Squadron at Davis Monthan AFB, and the Arizona Wing of the Civil Air Patrol.

While military aviation assets are impacted by overseas deployments, other military aviation assets may be acquired through the Air Force Rescue Coordination Center. This includes US Air Force rescue assets at Nellis Air Force Base near Las Vegas, Nevada and Kirtland Air Force Base near Albuquerque, New Mexico.



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## Mitigation Group

The primary purpose of the Mitigation Group is to reduce the risk of future disaster damage and provide financial support to implement cost-effective mitigation measures. The Mitigation Group does this by:

- Administering pre- and post-disaster mitigation programs;
- Providing education and mitigation information to state agencies and local governments; and
- Assisting local and tribal governments develop a multi-hazard mitigation plan to ensure eligibility for disaster mitigation programs.

A Major Disaster Declaration was made on March 18, 2010, as the result of a severe winter storm and flooding which occurred in January 2010. The Major Disaster Declaration releases federal funds to the Hazard Mitigation Grant Program (HMGP) for mitigation activities statewide with priority given to the declared counties. The amount available will be 15% of the total disaster costs, which are currently being accessed and will be locked in a year from the date of the disaster declaration. The Mitigation Group is currently working with communities who are interested in applying for this program and will submit grant projects to the Federal Emergency Management Agency (FEMA) NLT March 18, 2011. The Mitigation Group is also soliciting applications for the non-disaster mitigation grant programs.

The Mitigation Group will conduct three training courses in SFY 2010/2011: the Hazard Mitigation Planning Course, a Benefit/Cost Analysis Course and an Applications Development Workshop. Brochures, publications and a newsletter which contain mitigation information will also be provided to local jurisdictions.

Three tribal hazard mitigation plans will be developed and/or updated in SFY 2010/2011. The tribes include the Cocopah Indian Tribe, the Colorado River Indian Tribe and the Navajo Nation. Eleven county multi-jurisdictional plans will also be updated to ensure continued eligibility for disaster mitigation programs. These counties include Apache, Coconino, Gila, Graham, Greenlee, Mohave, Navajo, Pinal, Santa Cruz, Yavapai, and Yuma. The bi-national mitigation plan which includes five Arizona border communities and Sonora, Mexico is completed and awaiting final review and signature. The State Hazard Mitigation Plan is also awaiting final review and signature before being submitted to FEMA.

## COOP Programs Group

The State Continuity of Operations Programs Group assists agencies, boards and commissions in developing Continuity of Operations (COOP) Programs. The State COOP Programs Group works collaboratively with the agencies, boards and commissions to build on previous planning efforts.

In SFY 10-11, the State COOP Programs Group is stressing planning as a component of a robust COOP program. Working with other state agencies a pandemic annex was completed for inclusion in agency continuity plans. The COOP Programs Group has developed tools to assist organizations in meeting the current guidelines and following best practices based on evolving COOP guidance from FEMA.

The COOP Programs Group has taken on the responsibility of imputing data into the statewide enterprise application to assist agency's limited resources. A scalable process has been developed to accommodate agencies planning needs regardless of the size of the organization. A continuing goal of the COOP Programs Group is to foster relationships between state agencies during times of crisis.

The Private Sector Partnership Unit's objective is to advance the cooperation between those charged



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with emergency management as public officials and the members of the private sector that control the state's critical infrastructure and key resources.

In SFY 10-11, the Private Sector Partnership Unit continues to team with local, state and federal public partners in forwarding the concept of preparedness, response, recovery and mitigation of all emergency situations to the private sector. Four locations have been indentified to operate as the Business Emergency Coordination Center (BECC). Two locations are private facilities and the two are facilities owned by public agencies.

The information sharing program, Partners for Arizona's Safety and Security (PASS) provides critical structure information, threat analysis, and training opportunities to over 220 members of the private sector. In electronic mailings, the Division of Emergency Management provides this information collected from the Arizona Counter Terrorism Information Center, U.S. Department of Homeland Security, the Federal Bureau of Investigation and Arizona's private sector partners.

## **Disaster Recovery (Public Assistance and Individual Assistance) Outlook for SFY 2011**

### **Governor's Emergency Fund**

- Current Outstanding Obligation Estimates:

\$671,599	February 2005 Winter Storms (25005)
653,061	Summer 2006 Monsoons & Flooding (27001)
2,272,895	January 2010 Winter Storm (20102)
2,400,000	Schultz Fire Post-Fire Flooding (11001)
296,500	Monsoon 2010 (11003)
<b>\$6,294,055</b>	<b>Total</b>

- With only \$2.9M in allocations to the Governor's Emergency Fund as we enter into FY2011, we would still be left with \$3,394,055 to carry over to FY2012 assuming there are no declarations or new events within FY2011.

### **Individual Assistance & Public Assistance Programs**

- Arizona currently has nine open state disasters, seven of which are also Federal declarations. Three of the nine are in final closeout phase, five are active and one supports the ongoing drought status for the state.
- During FY2011 we will be focusing on closing out the Rodeo/Chediski Fire Emergency (22006) and the Aspen Fire Emergency (23004) with FEMA as well as the January 2008 Severe Precipitation Emergency (28003).
- Actively working and assisting applicants, communicating with FEMA as appropriate as we focus on the five open and active disasters.
- Outreach in the form of training courses, providing educational outreach to county and local jurisdictions. This training will help these agencies develop a recovery plan for their community in the event that they are impacted by a disaster.



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## Disaster Logistics (Facilities, Telecommunications, Information Management)

### State Emergency Operations Center (SEOC)

The SEOC supports disaster response representatives from state and local governments, volunteer organizations, and to direct and coordinate disaster response. The facility maintains data automation, multimedia distribution and telecommunications systems to support this coordination effort. Numerous upgrades to telecommunications and information technology systems were installed to increase capability.

### Alternate State Emergency Operations Center (ASEOC)

Although a joint-use ASEOC is maintained in Prescott which also serves as a forward emergency operations center for the northern regions of Arizona, the Division partnered with Arizona State University to develop an additional ASEOC in central Arizona. This facility provides ASU an SEOC to be incorporated in their emergency management degree program and provide the state with a “hot” ASEOC should displacement be required.

### Alert Notification Systems

The Division is responsible for the administration and operations of multiple emergency notification systems. This includes the Emergency Alert System, National Warning System, Notification & Alert System and the Division’s Alert Notification System. The Division Alert Notification System has recently been expanded to include notification for several state agencies and county emergency management personnel as well.

### Information Management

The Division’s local area network automates day-to-day operations and supports a web-based emergency information management system to support a statewide disaster response. The local area network is integrated with Arizona’s wide area network “MAGNET.” The Division “emergency information system” uses the web-based “E-Team” system. E-Team allows city, county, and state to manage disaster information, taskings, and other documentation using a common system which expands to allow additional participants. The division local area network supports the agency’s Homepage, [www.dem.azdema.gov](http://www.dem.azdema.gov).

### Telecommunications

The Division continued to improve the capabilities of the statewide emergency communications system. Communication initiatives included:

- **Statewide (Fixed-Facility) Interoperability Communications**  
This initiative is to provide near-term, low-cost fixed-facility interoperability communications in each county/region. The Arizona Interagency Radio System plans have been completed. New equipment is currently being installed into 37-sites throughout the state to provide mutual-aid frequencies/channels to all emergency services agencies in VHF, UHF and 800 band, providing interoperability between systems.
- **Mobile Communications**  
This initiative is to establish reliable mobile emergency communications and interoperability capabilities in support of the state and county EOCs using communications vehicles for field operations during an emergency. The Division is responsible for the maintenance and continued training and exercising of mobile Communications equipment to support field operations during an emergency. This equipment includes; four 24-foot communications vehicles, one 40-foot operations,



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communications vehicle, one support/chase vehicle, and one portable Satellite System. This past year, several deployments were made by these vehicles to support, fires, search & rescue missions, and large scale planned events. ADEM refurbished its outdated communications vehicle and it is on loan to Santa Cruz County to increase capabilities in the southern portion of the state. During this last year, all five mobile communications vehicles received updated satellite systems which dramatically improving phone and data capabilities.

- **Arizona EOC (800MHz) Network**  
This radio network was created as part of an agreement between Arizona Public Service (APS) and the Division. APS allows ADEM use of 3 talk groups on their statewide radio system for emergency communications between the SEOC and County EOC's. Currently we have radio equipment installed in 15 of the 15 counties. Capability has been expanded to include southern Nevada public safety agencies to interoperate with Arizona on this network.
- **DEMA Radio Network**  
This radio network was the old Broadway Consumer System that was used primarily by the Arizona National Guard. The radio system stills utilizes military frequencies, but is now managed by ADEM and opened more for state agency use in response to emergencies. The DEMA Radio Network provides VHF military frequency access throughout most of the state on a 9-site network that will provide backup communications to all county EOCs and field operations. We are currently looking to add a site in Greenlee County that would add coverage to Graham and Greenlee EOC. Communications are currently working with DEMA on cost sharing for upgrades. Two (2) state agencies have joined the DEMA Radio Network, those being State Land and Department of Corrections. Currently looking to update/upgrade the Greens Peak in Showlow and the Hualapai in Kingman sites.
- **Government Emergency Telecommunications Services (GETS)**  
The Government Emergency Telecommunications Service is a telecommunications service provided by the Office of the Manager, National Communications System that supports federal, state, and local government, industry, and non-profit organization personnel in performing their National Security and Emergency Preparedness missions.
- **Volunteer Amateur Radio Network**  
Updated an MOU with the state's Radio Amateur Civil Emergency Services (RACES) that is an agreement with the volunteer amateur radio club to support the state in times of emergencies. This agreement provides the state with personnel and radio equipment, operating on amateur radio frequencies of HF, UHF and VHF, in support of state and county EOCs and field operations. Other associated groups include, but not limited to Civil Air Patrol, Amateur Radio Emergency Services, Military Amateur Radio Services, as well as other licensed operators supporting the Red Cross and Salvation Army.
- **State Alert & Notification System**  
This system is installed in the State Emergency Operations Center (SEOC) that when programmed will call out over phone lines to alert and notify key personnel as to threats and activities, requiring deployments and activations. The system is a Dialogic DCC Communicator NxT application that runs on an in-house computer



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system, with a backup system in Tennessee. The system has grown since its installation to include twelve (12) of the County Emergency Management Offices, twenty (20) state agencies, and two (2) federal response groups have been added this year. Those being the Disaster Medical Assistance Team (DMAT) and the Disaster Mortuary Team (DMORT).

- **Strategic Technology Reserve:** A strategic cache of telecommunications equipment is being purchased by ADEM through AZDOHS and the Public Safety Interoperable Communications grant. This cache will include five enclosed equipment trailers forward-deployed to the five regions. The cache will consist of satellite phones, wireless local area network with "ruggedized" laptops, 700/800MHz radios, generators and other telecommunications equipment. A portion of this cache will be housed at the SEOC; satellite phones and laptops will also be forward-deployed to the Governor's key cabinet and staff members. All equipment is currently being fielded to state agencies and county emergency management agencies. ADEM has a cache of six (6) satellite phones that could be used for unsecured transmissions. Fielding is expected to be completed by the end of 2010.

#### **NIMS Emergency Responder Credentialing (Statewide Emergency Management Credentialing Initiative)**

Logistics Section is facilitating the development of a state emergency management credentialing system. The Logistics Chief has formed a workgroup to review existing federal guidance and state and local programs and determine the best method for instituting a credentialing process that works at all jurisdictional levels. The workgroup is made up of 35 professionals from all relevant sectors, law enforcement, fire, EM, public works, health, etc.

#### **Mutual Aid**

Emergency Management Assistance Compact (EMAC) and the division continue as the lead agency for inter-state and intra-state mutual aid. The Logistics staff is currently serving as the Lead State Representative for EMAC region IX. Arizona hosted EMAC A-Team training in July 2010 and currently has over 20 A-Team trained personnel. Arizona will assume the EMAC Executive Task Force (ETF) chair position for 2011. The EMAC chair also serves as the National Coordinating Group Lead during any emergencies nationwide.

The Arizona Mutual Aid Compact (AZMAC) was finalized in June 2008. Currently there are a total of 12 counties, 36 cities and towns, five Tribal Nations and 18 other jurisdictions as signatories. This intra-state mutual aid agreement facilitates mutual assistance during disasters from one jurisdiction to another in Arizona.

#### **Arizona State Emergency Response Commission (AZSERC)**

The Arizona Emergency Response Commission (AZSERC) for 2011 will strive to accomplish the following tasks. AZSERC will continue to administer the Hazardous Material Emergency Preparedness (HMEP) Grant funding to the Arizona Division of Emergency Management (ADEM) for hazardous materials training to State, County and Local first responders. AZSERC will provide funding through the HMEP Grant to local jurisdictions for Hazardous Material planning activities.

AZSERC will hold at least two State Emergency Response Commission (SERC) meetings at separate locations within the state. The SERC supervises and coordinates the activities of the Local Emergency Planning Committee (LEPC), establishes procedures for receiving and processing public requests for information collected under Emergency Planning and Community Right to Know Act (EPCRA), and re-

views local emergency response plans.

The Commission is committed to informing the public of Hazardous Chemicals traveling Arizona State highways and rail. Through this procedure the LEPCs can identify what hazardous chemicals are in their jurisdictions. We had a five year program that accomplished and completed Commodity Flow Studies for the State from 2003 to 2008. The new 5-year program started again in 2009 and presently is completing a commodity flow study in the Flagstaff and Holbrook/Winslow areas. This five year program is solely affected by available funding.

AZSERC is providing guidance to the LEPC's for the implementation of the new template the LEPCs are using for their LEPC Emergency Response Plans.

In reporting year 2009, we achieved a 98 percent electronic submission rate for Tier II chemical reporting by facilities within the state. Our goal for reporting year 2010 is to achieve 100 percent reporting. The Commission is also implementing improvements to the online Tier II reporting system for over 4,000 facilities in Arizona.

In 2009, we began a process of working with the federal Environmental Protection Agency (EPA) to gain direct access to the online reporting of Toxic Reporting Inventory data (TRI) reports. Currently, we are unable to access the online Form R's reported by facilities within Arizona. Currently facilities must submit either hard copy or scan in as a PDF file and email to AZSERC. For SFY 2010 and 2011, AZSERC is waiting on a Memorandum of Agreement (MOA) from Arizona Department of Environmental Quality (ADEQ) to grant AZSERC a TRI Node to gain access to the electronic data through EPA's online system.

The Commission will also attempt to attend at least eight LEPC meetings held within the State as well as conduct at least five (5) monitoring visits of the LEPC's relating to the Hazardous Materials Emergency Preparedness Grant (HMEP) and the State Emergency Response Fund (ERF). We will continue to administer the HMEP grant and ERF fund. The Commission is also the Region IX representative for the National Association of State Title III Program Officials (NASTTPO) and will continue to represent those states and territories.



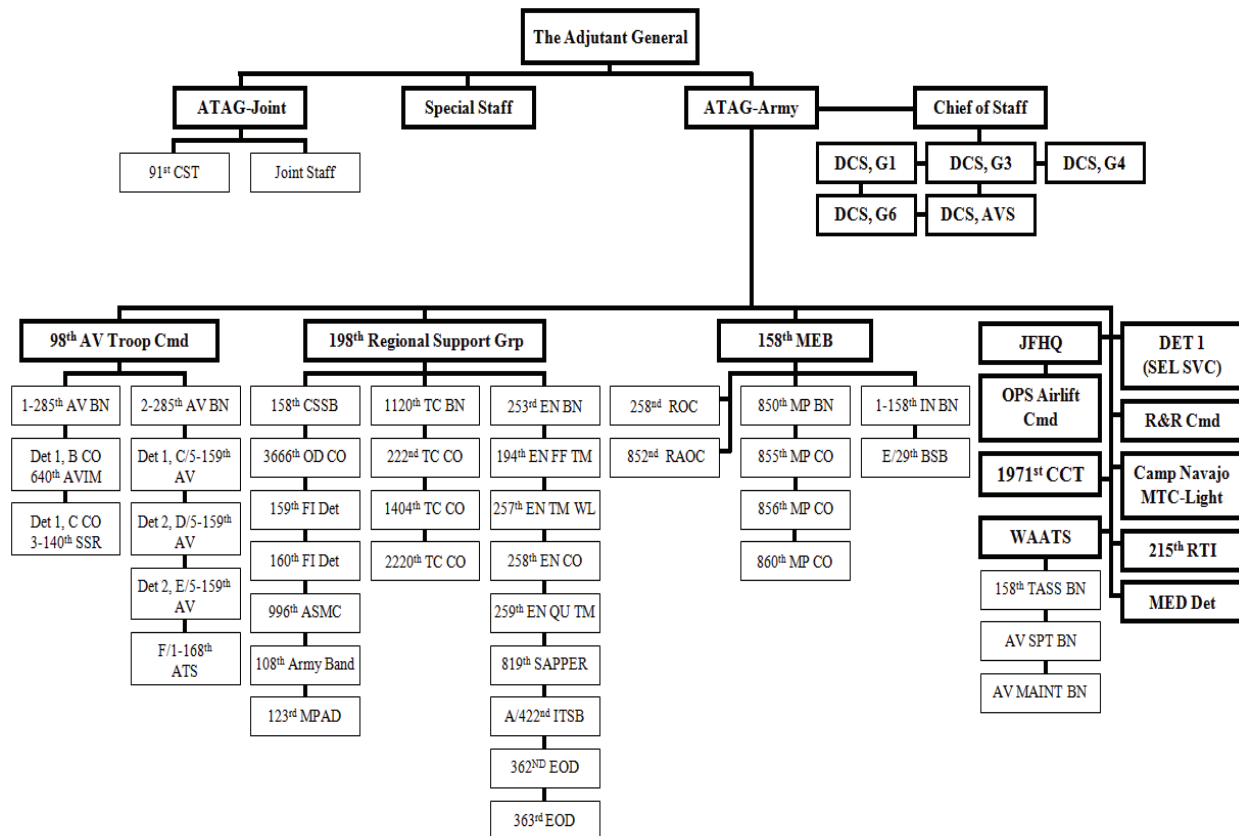
# Arizona Army National Guard

## Annual Report FY - 2009 - 2010

The Arizona Army National Guard (AZ ARNG) continuously provides a trained and ready force capable of performing full spectrum contingency operations at the state and federal level whenever needed. Entering our ninth year of combat operations in Afghanistan and our 7th year in Iraq, coupled with further development in support to civil authorities, our challenges are neither new nor insurmountable and our force stands ready to defeat those challenges. In this year, we will continue deploying our units to support our nation's overseas contingency operations, refine our ability to coordinate defense support of civil authorities in support of the Arizona Division of Emergency Management and continue activation of our new Maneuver Enhancement Brigade. The demands of these organizational efforts will not distract us from our mission of maintaining trained and ready units. We continue to have the most combat-proven leaders and Soldiers in the AZ ARNG since World War II. We will continue to educate and develop family readiness within our organization in order to empower and prepare our family members for the unique challenges associated with reserve component military life. We continue to recruit, train, retain and equip quality Soldiers capable of meeting the unique challenges of providing an all volunteer and ready force. We will continue effectively managing resources and adding value to the community, state and nation. The AZ ARNG stands ready to meet the federal and state level emergencies of both today and tomorrow.

### Strength and Condition of the AZ ARNG as of 31 August 2010

1. Unit names and locations:







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situation and work diligently to improve the quality of our force by focusing personnel actions towards filling our new units, the improvement of administrative processes, Soldier and Family resiliency, and retention .

- **Human resource operations.** The Deputy Chief of Staff, G-1 (DCS, G-1) coordinates all human resources support to AZ ARNG Soldiers and their family members including the following significant operations.
  - ◆ **G-1 Mobilization.** The G-1 Mobilization section provided guidance and support to all AZ ARNG major commands, units, and Soldiers deployed in support of Operation Iraqi Freedom and Operation Enduring Freedom. G-1 Mobilization functions also provide human resource support (personnel) information and tools for those commanders, leaders, and staff sections who have individuals or units processing through the deployment cycle. In FY10, the G-1 Mobilization section processed over 777 Soldiers for deployment. The G-1 Mobilization section also interfaces with 14 mobilization stations ensuring AZ ARNG deploying and redeploying units receive the maximum support during the process .
  - ◆ **Enlisted Personnel Management (EPM).** The EPM section processes promotions, transfers, accessions and discharges of enlisted Soldiers and also manages the AZ ARNG Enlisted Promotion System. The EPM processed the following FY10 personnel actions:
    - ⇒ 962 Soldiers accessed in the AZ ARNG;
    - ⇒ 1,135 Certificates of Release from Active Duty (DD Form 214);
    - ⇒ 435 Corrections to DD Form 214, Certificate of Release or Discharge from Active Duty (DD Form 215);
    - ⇒ 1,247 National Guard Reports of Separation and Record Service (NGB Form 22);
    - ⇒ 903 Soldiers considered for promotion;
    - ⇒ 1,045 discharge transactions;
    - ⇒ 388 promotions for sergeants and above; and
    - ⇒ 365 customer service support actions in response to VA/civilian requests .
  - ◆ **Officer Personnel Management (OPM).** The OPM branch processes promotions, branch/MOS changes, transfers, reassignments, accessions, separations, evaluations and waivers for all commissioned officers and warrant officers in the AZ ARNG. The OPM branch works directly with NGB to federally recognize officer actions. The OPM branch manages the Officer Board System to include promotions, command and school selections, selective retention, federal recognition and mandatory Department of the Army boards. In FY10, the OPM Branch processed the following actions:
    - ⇒ 83 officers accessions into the AZ ARNG;
    - ⇒ 62 officer separation transactions;
    - ⇒ 180 officer promotions;
    - ⇒ 360 federal recognition orders;
    - ⇒ 42 officer boards;
    - ⇒ 1,800 published orders;
    - ⇒ 1,120 officer evaluation reports; and
    - ⇒ 65 customer service requests related to VA/civilian inquiries.
  - ◆ **Education Programs.** AZ ARNG Soldiers are encouraged to take advantage of their Montgomery GI Bill (SR-MGIB, REAP, AD-MGIB or Post 9-11 GI Bill) and federal tuition assistance programs for their personal and professional development. Due to budgetary cuts, funding for the State Educa-



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tion Reimbursement Program is suspended for the foreseeable future.

The DCS, G-1 office accomplished the following actions in FY 10:

- ⇒ Processed 970 Montgomery GI Bill Scholarship applications;
  - ⇒ Processed 89 GI Bill Kicker Scholarship applications;
  - ⇒ Reviewed 982 applications for federal tuition assistance; and
  - ⇒ Provided financial support for 786 Soldiers
- **Soldier Actions Branch.** The Soldier Actions Branch encompasses the ID Card DEERS/RAPIDS section which processed over 5,000 ID Cards in 2010 for Soldiers, family members, DoD Civilians/Contractors and retirees. The section assists military retirees with ensuring they receive all their benefits including, but not limited to, healthcare and retirement pay. The Soldier Actions Branch employs a transition assistance coordinator which ensures Soldiers returning from deployment are aware of all the resources they have to transition back into civilian life. The Soldier Actions Branch assists commanders in ensuring Soldiers receive all of their awards and decorations. They also ensure retiring Soldiers receive either a Governor's or Presidential Certificate, an AZ ARNG retirement plaque and an encased flag. Soldier Actions branch ensures the quality of the retention and enlistment bonus program and has successfully paid out over 1,500 Soldier bonuses this year.
  - **Yellow Ribbon Reintegration Program (YRRP).** The YRRP was developed and implemented in October, 2008 using six specific activities to transition our deploying service members from the combat zone back to their status as citizen Soldiers, Airmen, Marines, and Sailors by providing information, services, referrals and proactive outreach opportunities to them and their Family members. The team successfully conducted 44 activities across the state of Arizona for 5,213 service members and family members throughout the deployment cycle. The YRRP coordinated with over fifty community partners communicating information on government benefits, employment outreach, resume writing, preventative health, resiliency training, financial advice, education benefits and much more.
  - **Family Program Activities.** The AZ ARNG Family Programs Office serves as a brokerage to coordinate federal, state, community and volunteer support to military family members from all DoD services living within Arizona.
  - **Family Assistance Centers.** The AZ ARNG operates two Family Assistance Centers (FACs) in Phoenix and Tucson where approximately 100 volunteers donate their time and services in support of military families. Each FAC includes a resource center which coordinates and refers home staple items to the Families of deployed military members. FAC personnel made over 11,500 wellness calls, sent 1,777 emails and letters to Soldiers and their Families and distributed approximately 163 food boxes to needy military Families in FY10. FACs supported approximately 215 walk-in visitors, 225 military Families who requested assistance through the AZ ARNG Family Assistance Fund and the Army Emergency Relief Fund during FY10.
  - **Family Readiness Program.** The AZ ARNG Family Readiness Program conducted a Family Readiness Group (FRG) certification training event for ten units and their FRGs during 2010. Additionally, the 2010 Joint Family Programs Workshop provided training for over 300 attendees in partnership with multiple community organizations.
  - **The AZ ARNG Child and Youth Programs provided state-wide support for:** Operation Purple Camp; Operation Military Kids (OMK) Pathfinder Camp; Boys and Girls Club/OMK "Back to School Blast"; the Camouflage Kids event; the Teen Leadership and Youth Consortium - NASCAR event; and the EAA Youth Eagles flight



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experience. Over 100 military youth attended each event. Youth Programs held their annual Youth Symposium with 142 youth in attendance. Ten National Guard children participated in this year's annual Chess Camp. Youth Programs coordinated and partnered with OMK, YMCA and the American Legion to host the Month of the Military Child Recognition Day in Oracle, AZ and had over 200 Soldiers and their Families in attendance. Youth Programs also coordinated two training events for the Military Child and Education Coalition (MCEC) providing "Living in the New Normal" and "The Guard and Reserve Institute" training to approximately 40 education professionals. Finally, Family Programs coordinated with Operation Homefront Arizona to provide 200 backpacks and over \$2,000 in school supplies for National Guard Youth.

- **Arizona Coalition for Military Families.** The AZ ARNG Family Programs office began transitioning Arizona's Inter-Service Family Assistance Committee (ISFAC), identified as the Arizona Coalition for Military Families (ACMF) to become a stand-alone entity in partnership with a non-profit organization. The ACMF conducted its first state-wide symposium in support of military Families in 2010 reaching approximately 130 communities as well as governmental and military agencies. This event included 13 public and private sector planning partners, 66 speakers representing 30 different organizations, 35 exhibitors, 275 attendees and 10 sponsors. Throughout the year, ACMF conducted 16 training events and conferences with 1000+ attendees in northern, central, and southern Arizona. ACMF was also an integral component and partner in Arizona's strategic vision in support of military families as developed through a grant from the US Department of Health and Human Services.
  - **Survivor Outreach Services (SOS).** The AZ ARNG Survivor Outreach Services expanded from one coordinator to three in 2010. Two coordinators cover the Phoenix metro area and central Arizona. The third coordinator is now located in Prescott covering northern Arizona. Coordination has been made with Fort Huachuca to cover southern Arizona. The SOS program provides benefit coordination for the survivors of fallen Soldiers to include counseling, education assistance and financial planning. The program is currently working with over 70 survivor households throughout Arizona. As the program enters 2011, the program will take over the long term care for Arizona Soldiers' survivors and our coordinators will contact over 400 Arizona survivor households to initiate services.
5. **Recruitment activities and status.** The AZ ARNG recruited 1,045 personnel into its ranks during FY10 including 83 officers and 962 enlisted Soldiers. 139 of these new Soldiers joined the AZ ARNG as interstate transfers from the National Guard organizations of other states or as in-service recruits transitioning from other service components (e.g., active Army, Navy, etc.) The AZ ARNG began FY10 with an NGB assigned end strength mission of 5,346 Soldiers. On 30 June 2010, the AZ ARNG had 5,245 Soldiers or 98.0% of the required strength. The AZ ARNG is positioned to achieve the NGB assigned end strength mission of 5,346 Soldiers for FY11.

#### 6. Outlook for FY 10-11 (1 July 2010 to 30 June 2011):

- **Mobilizations.** The AZ ARNG will mobilize five units during FY11 totaling 267 Soldiers. An additional 81 Soldiers have volunteered to conduct individual deployments in support of overseas contingency operations .
- **Demobilizations.** The AZ ARNG will bring six units home from deployment during FY11 totaling 703 unit Soldiers and 38 individually deployed Soldiers.



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- New equipment fielding.
    - ◆ The AZ ARNG fielded over forty different line items of vehicles and equipment during FY10 which constitutes an extremely higher level of equipment fielding than the National Guard has seen in decades. Military police combat capability was improved markedly with Driver Vision Enhanced (DVE) for improved vehicle mobility and Integrated Laser White Light Pointer (ILWLP) weapon systems. Rolling stock and cargo capacity continue to be complemented by upgraded models of up-armored HMMWVs and FMTVs, tractor trailers and cargo trailers. The ground and air maintenance communities received Shop Equipment, Contact Maintenance (SECM), Maintenance Support Devices (MSP), Aircraft Repair Kits, and Standard Aircraft Towing Systems (SATS). Infantry, signal and aviation units received Warfighter Information Network-Tactical (WIN-T) systems while multiple units received High Frequency Radios, Mobile Tracking Systems (MTS), Blue Force Trackers (BFT) and Battle Command Sustainment Support Systems (BCS3). Engineers received up-armored Back Hole Loaders and 20-ton Dump Trucks and Javelin Control Launch Units (CLU) which are vital to operations on and off the battlefield. Multiple weapons and support systems (i.e. M107 Long Range Sniper Rifles, M240 and M249 Machine Guns, M320 Grenade Launchers, Thermal Weapons Sights and Night Vision Devices, Telescopes, etc.) were fielded to all mission essential units. Infantry, military police, engineer and explosive ordnance units were fielded Mine Detectors, Raven Small Unmanned Aircraft Systems (SUAS) and Advanced Field Artillery Tactical Data Systems (AFATDS) all critical to mission success.
    - ◆ The AZ ARNG expects ongoing fielding to continue through the next fiscal year at an unprecedented pace. AZ ARNG leaders currently have visibility of at least ten equipment fielding events during the first quarter of FY11. New vehicle systems include M1148 Tactical Firefighting Trucks (TFFT), M1158 HEWATT Water Based Tenders, M1117 Armored Security Vehicles (ASV), up-armored Heavy & Skid Loaders, M1167A1 HMMWVs with TOW systems and a plethora of other combat ready vehicles. Additional equipment to be received includes upsized generator systems, Non-lethal Capability Sets (especially useful during civil support operations), Light Kit Motion Detectors (LKMD), upgraded radio systems like the AN/PSC-5D and the Joint Chemical Agent Detector (JCAD) chemical agent alarm .
  - Unit activations/in-activations. The AZ ARNG inactivated both the 258th Rear Operations Center and the 852nd Rear Area Operations Center and will activate the 365th Signal Company, the 158th Brigade Support Battalion and 1st Detachment, 629th Trail Defense on September 1st, 2010. Further, Camp Navajo Garrison will transition to a multifunctional Maneuver Training Center - Light (MTC-L).
  - Significant exercises and overseas deployment training.
    - ◆ The 1st Battalion, 158th Infantry Regiment completed a JANUS-driven simulation exercise for its battalion headquarters, facilitated by the Battalion Staff Training Program, at Papago Park Military Reservation in January 2010 .
    - ◆ Medical personnel from multiple AZ ARNG units provided medical support for the U.S. Army facility at Grafenwoehr, Germany from May through September 2010 .
    - ◆ Staff members from 1st Battalion, 158th Infantry Regiment supported the Singapore military's "Tiger Balm Exercise" in Hawaii providing a staff planning cell in conjunction with the 29th Brigade Combat Team during the month of June, 2010.



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- ◆ The 996th ASMB will be supporting Medical Operations in El Salvador from March through April 2011 .
  - ◆ The 123rd MPAD will be conducting Public Affairs missions in Grafenwoehr, Germany from January through April 2011.
- **Joint Exercises and State Partnership Program Events**
    - Joint Staff Training. Joint Forces Headquarters-Arizona (JFHQ-AZ) participated in several exercises during the past year including the Kazakhstan Strategic Partnership Program. The AZ ARNG continues its strong relationship with the Kazakhstani military and the Ministry of Emergency Situations through the State Partnership Program (SPP). The AZ ARNG completed 20 of 26 planned SPP events during FY10. Two of the planned events were canceled by the Kazakhstani government and four events were not funded by NGB .
    - Military to military events.
      - ◆ Bilateral Defense Consultations. The AZNG SPP hosted the Kazakhstani Bilateral Defense Consultation with the US in November, 2009. The US participants in this conference were from the Office of the Secretary of Defense, US CENTCOM, U.S. Transportation Command, Defense Threat Reduction Agency, and the AZNG. The Kazakhstani participants were headed by the Deputy Minister of Defense Gen Lt Bulat Sembinov and his staff.
      - ◆ HMMWV Maintenance Exchange. AZ ARNG Soldiers demonstrated and provided class room instruction on the maintenance of medium tactical trucks in March and April, 2010.
      - ◆ Advanced Military Police Exchange. AZ ARNG Soldiers of the 856th Military Police Company provided hands on demonstrations on many types of MP procedures and SOPs in June, 2010.
      - ◆ Engineering Exchange. AZ ARNG Soldiers of the 253rd Engineer Battalion gave hands on instruction and several live demonstrations on well drilling procedures, rock crushing operations, SAPPER lanes training, and battalion staff operations in June, 2010.
      - ◆ Steppe Eagle Exercise. This coalition effort between the United States and British governments prepares a Kazakhstani Army Brigade for deployment in future peacekeeping operations and to become NATO interoperable. This was a two event exercise for AZ ARNG Soldiers. AZ ARNG soldiers conducted a Military Decision Making Process (MDMP) Seminar to prepare a Division Operations Order for use during the Command Post Exercise (CPX) later in the year. AZ ARNG coached and mentored Kazakhstani staff officers on battalion and brigade tactical operations center (TOC) operations in a peace keeping environment during the CPX.
    - Military to civilian events.
      - ◆ Information Exchange on 911 Operations. The AZNG and City of Phoenix Fire Department 911 Center gave demonstrations and technical information on the operation of a 911 Call Center in February, 2010. This event led Astana, Kazakhstan's capitol city, to adopt and implement the City of Phoenix's 911 procedures using the same computer software.
      - ◆ Advanced Firefighter Technique Exchange. The Deputy Fire Chief and two Battalion Chiefs from the City of Phoenix traveled to Kazakhstan to discuss different modern tactics and techniques related to fighting fires in July, 2010. This annual

event resulted in the Kazakhstani government building a fire station in the City of Astana based on plans received from the City of Phoenix

### Joint Staff Initiatives

- The Joint Staff will focus on its primary mission of Defense Support to Civil Authorities (DSCA) during the coming year in preparation for the Vigilant Guard exercise scheduled for November, 2011. The Joint Staff has partnered with the Arizona Division of Emergency Management in order to synchronize operations and leverage common resources.
- The President of the United States authorized a limited deployment of National Guard personnel to support the United States Customs and Border Protection (USCBP) along the U.S. Mexican border in a Title 32 status beginning in July, 2010. Operation Copper Cactus is a one year, 560 Soldier and Airmen, support mission consisting of entry identification teams (EITs) and criminal intelligence analysts (CIs) in support of the USCBP. Operation Copper Cactus is a limited mission and is expected to terminate NLT 30 June 2011.
- The Joint Staff continues to refine a tiered response concept to improve initial emergency response for DSCA operations by elements of the AZNG. Three response levels have been identified. The AZNG will be able to quickly and efficiently analyze the situation, identify and deploy required response forces and provide effective command and control of them in order to support ADEM as we increase our posture through the established levels.
- The Joint Staff has developed a force package concept that will identify known and prepared task forces to deal with potential emergency response events. The force package concept was given its first practical test in support of local and tribal authorities in response to a severe winter weather event in northern Arizona during much of January, 2010. Army and Air units are assigned specific force packages that they are responsible to provide during DSCA operations. These established units prepare their assigned force packages for quick and effective deployment when required. The force package concept will be exercised in support of Vigilant Guard in November, 2011.



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## *Arizona Air National Guard*

### *Annual Report - FY 2009 - 2010*

#### **UNIT NAMES / LOCATIONS**

- 161<sup>st</sup> Air Refueling Wing, Phoenix, AZ
- 162<sup>nd</sup> Fighter Wing, Tucson, AZ
- 214 Reconnaissance Group, Davis Monthan AFB, AZ
- 107<sup>th</sup> Air Control Squadron, Luke AFB, AZ
- JFHQ, Phoenix, AZ

#### **ACTIVE DEPLOYMENTS (AS OF 30 JUNE 2010)**

##### 161 ARW

- 1 Acft Maint Officer, Kabul, Afghanistan (28 Nov 09 - 31 Aug 10)
- 1 POL, Soto Cano, Honduras (3 Jan 10 - 15 Jul 10)
- 1 Logistics Planner, Al Udeid AB, Qatar (11 Jan - 9 Jul 10)
- 1 Supply, Al Dhafra AB, UAE (25 Jan - 8 Jul 10)
- 1 Security Forces, San Juan, Puerto Rico (5 Feb - 11 Jun 10)
- 1 TMO, Akrotiri, Cyprus, (18 Feb - 23 Aug 10)
- 2 CES, Al Udeid AB, Qatar (2 Mar - 1 Oct 10)
- 1 Intel Officer, Creech AFB, NV, (1 Dec 09 - 30 Sep 10)
- 1 Aircrew Survival, Al Udeid AB, Qatar (26 Feb - 10 May 10)
- 11 Firefighters, Ali Al Salem AB, Kuwait (May - Sep 10)
- 3 Services, Ali Al Salem AB, Kuwait (May - Oct 10)
- 2 PERSCO, Ali Al Salem AB, Kuwait (Jun - Aug 10)
- 1 AGE Mechanic, Ramstein AB, Germany (15 May - 31 Jul 10)
- 1 MX Chief, Manas AB, Kyrgyzstan (Jun-Dec 10)
- 42 SFS Mobilized (Dec 2009 - Aug 2010)



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- 1 LRO Mobilization (2 Feb - 30 Sep 10)
  - 38 CES Mobilization (Jun 2010 - Apr 2011)
  - 1 LRO Possible Mobilization (Apr 2011)

#### 161st ARW Personnel

- TOTAL AIRMEN ASSIGNED: 817; 266 FULLTIME + 551 DSG
- TOTAL AIRMEN AUTHORIZED: 816; 274 FULLTIME + 542 DSG
- TOTAL DEPLOYED AIRMEN: 110
- RECRUITMENT LEVELS: 102%

#### 162nd Fighter Wing

- 30 SFS, Balad, Iraq (2 Jan 10 - Jul 10)
- 1 Officer, Kazakhstan (4 Jun 08 - 04 Jun 10)
- 2 F-16 Pilots, Poland (29 Jan - 30 Apr 10)
- 1 F-16 Pilot, Poland (12 Mar - 28 May 10)
- 1 Life support crew, Poland (12 Mar - 28 May)
- 4 F-16 Pilots, Pakistan (16 Apr - 31 May 10)
- 2 Life Support, Pakistan (16 Apr - 31 May 10)
- 1 Enlisted, Kyrgyzstan (1 Apr - 5 Oct 10)
- 1 Enlisted, Qatar (26 Apr - 2 Sep 10)
- 2 F-16 Pilots, Poland (30 Apr - 2 Aug 10)
- 2 F-16 Pilots, Columbia (16 - 21 May 10)
- 7 Enlisted, Iraq (1 May - 20 Sep 10 )
- 1 Officer, Afghanistan (30 Apr - 30 Nov 10)

#### 162nd FW Personnel

- TOTAL AIRMEN ASSIGNED: 1415; 855 FULLTIME + 560 DSG
- TOTAL AIRMEN AUTHORIZED: 1452; 969 FULLTIME + 483 DSG
- TOTAL DEPLOYED AIRMEN: 55
- RECRUITMENT LEVELS: 92%



### 214th RG

- Deployed in state. 91 members on title 10 orders.

### 214th RG Personnel

- TOTAL AIRMEN ASSIGNED: 138; 61 FULLTIME + 77 DSG
- TOTAL AIRMEN AUTHORIZED: 158; 55 FULLTIME + 103 DSC
- TOTAL DEPLOYED AIRMEN: 91
- RECRUITMENT LEVELS: 112%

### 107th ACS

- Non-deployable.

### 107th ACS Personnel

- TOTAL AIRMEN ASSIGNED: 67: 47 FULLTIME + 20 DSG
- TOTAL AIRMEN AUTHORIZED: 50; 49 FULLTIME + 1 DSG
- TOTAL DEPLOYED AIRMEN: NONE
- RECRUITMENT LEVELS: ON-HOLD UNTIL EXCESS DSGS ARE PRIORITY PLACED NLT 2012