

Arizona Department of Emergency and Military Affairs

Annual Report 2008-09



Governor Janice K. Brewer



*M.G. Hugo E. Salazar
The Adjutant General of Arizona*

Our Vision

A Department that will consist of trained and educated members, who will provide for the safety and well-being of the state and nation throughout the 21st Century. We will encourage people to excel and to actively participate in shaping our destiny.

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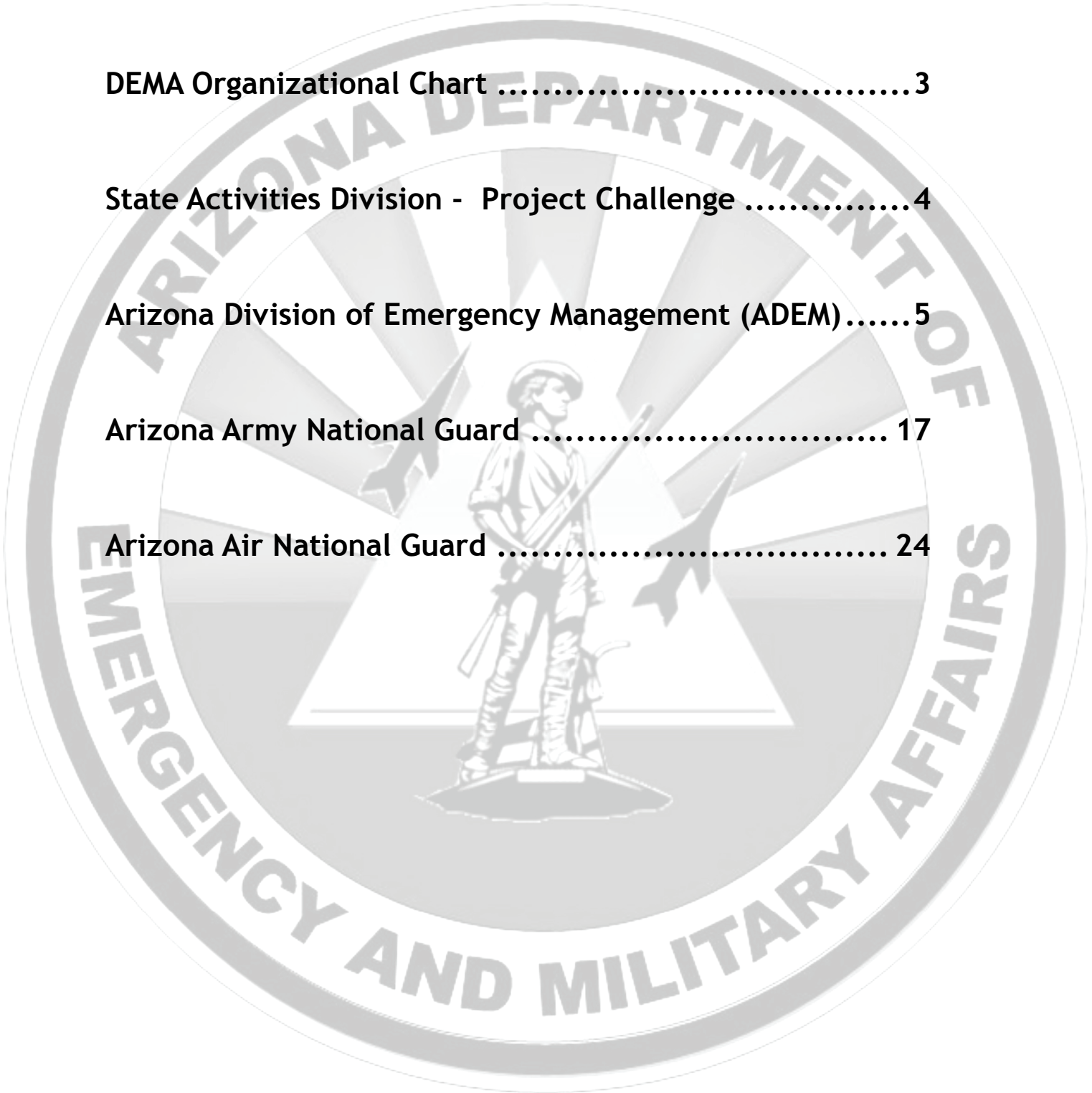
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Arizona Department of Emergency and Military Affairs Organizational Chart



Governor Janice K. Brewer



MG Hugo E. Salazar
The Adjutant General



Mr. Edward Flinn COL (R)
Director of
State Activities



Mr. Lou Trammell
Director - Arizona Division of
Emergency Management



BG Timothy Phillips
Director - Joint Staff
Arizona National Guard



COL (P) Matt Brown
Asst. Adjutant General
Arizona Army National
Guard



Brig Gen Michael Colangelo
Asst. Adjutant General
Arizona Air National Guard

The Department of Emergency and Military Affairs' mission is ***“To promote, protect and defend the health, safety, peace and quality of life of the citizens of our communities, state and nation.”***

DEMA is divided into three programs: Administration, Emergency Management, and Military Affairs. The Administration program coordinates the activities of the other programs. It provides overall financial, contracting, personnel and property management actions. The Emergency Management program prepares and coordinates emergency response plans for the state. The Military Affairs program contains the Army National Guard and the Air National Guard programs each of which develop, train, and sustain a military force for the protection of life and property, preservation of peace, maintenance of order, and public safety. Military Affairs also administers Project Challenge for training at-risk youth and the Joint Counter Narco-terrorism Task Force.



Division of State Activities

FY 2008 - 2009

PROJECT CHALLENGE

ACCOMPLISHMENTS:

During FY 2008-09, the Project Challenge Program reached several achievements, including:

- Graduated 115 cadets out of 120 cadets (95% graduation rate).
- 58 graduates earned their GED.
- 9 graduates chose to serve in the military .
- 27 graduates enrolled in college.
- 4 graduates earned a high school diploma.
- 13 graduates enrolled in high school.
- 4 graduates dual enrolled in high school and college.
- 1 graduate enrolled in technical training.
- 3 graduates enrolled in job corps.
- 79 scholarships were awarded to graduates.

Outlook for FY 09-10:

Project Challenge is scheduled to graduate 165 cadets, while seeking to complete various building and construction projects.



Department of Emergency and Military Affairs Annual Update – SFY 2009

Arizona Division of Emergency Management (ADEM)

Division Overview

The Division of Emergency Management serves to develop and strengthen partnerships within the state to protect the health and safety of people and property. Arizona's emergency management community consists of thousands of dedicated personnel working together in a shared partnership between the public and private sectors.

Mission

The Division coordinates emergency services and the efforts of governmental Agencies to reduce the impact of disasters on persons and property in Arizona.

Division's Goals

1. Reduce or eliminate the effects of disasters through mitigation activities.
2. Increase preparedness to reduce the impact of emergencies and disasters through comprehensive planning, training and exercise programs.
3. Increase state, local and private capabilities to respond to and recover from emergencies and disasters.
4. To implement the Emergency Planning and Community Right-to-Know Act.

Organization

The division consists of the director's office and is organized along functional lines with four sections: Preparedness, Operations, Recovery and Logistics; and the Arizona Emergency Response Commission.

OFFICE OF THE DIRECTOR

The director formulates policy and provides guidance affecting all aspects of division activities. In times of emergency, the director serves as the Governor's Authorized Representative and administers emergency funds allocated by the declaration. The director also serves as chair of the Arizona Emergency Response Commission.

PREPAREDNESS SECTION (PLANNING, TRAINING AND EXERCISE)

Preparedness strengthens emergency management through the planning, training and exercising of our emergency management community: (local, state, and federal governments, voluntary agencies, business and industry, and individual citizens) to respond to, recover from, and mitigate against disasters through planning, training and exercise activities.

OPERATIONS SECTION (EMERGENCY RESPONSE, HAZARD ASSESSMENT, MITIGATION, PUBLIC/PRIVATE PARTNERSHIP, AND CONTINUITY OF OPERATIONS PLANNING)

Emergency response functions include the ongoing threat assessment of natural, civil, and technological hazards; the mobilization of state and federal assets in support of Arizona counties and local jurisdictions; and Search and Rescue missions. Mitigation programs minimize the impacts of future disasters through state and local mitigation planning and projects that



protect public infrastructure and households. The Public/Private Partnership maximizes disaster response and recovery capacity through unified government and private sector efforts. Continuity of Operations Planning coordinates the efforts of 130 state agencies, boards, and commissions in the development of cohesive business continuity plans to ensure the timely delivery of critical business functions in a post-disaster environment.

RECOVERY SECTION (PUBLIC ASSISTANCE AND INDIVIDUAL ASSISTANCE)

The Recovery Section coordinates the recovery efforts for the state and provides support to communities, local governments and state agencies in recovering from any state or federally declared disaster event. Responsibilities include coordination of state and federal agencies, non-governmental organizations and private entities; administration of the Governor's Emergency Fund; management of short-term recovery efforts to include disbursement of state and federal disaster funds and liaison with the affected communities to get the necessary resources delivered as quickly as possible; and oversight and management of long-term recovery efforts to include development of long-term strategy and assemble a Recovery Task Force to address long-term recovery needs.

LOGISTICS SECTION

Logistics consolidates logistics, facilities, telecommunications and information management functions for the division. During emergencies, the section coordinates emergency procurement, availability of state and federal resources and support for the State Emergency Operations Center. During routine periods, the section coordinates procurement activities, manages facilities and asset inventories; and, manages communications resources to support communications during emergencies and disasters.

ARIZONA STATE EMERGENCY RESPONSE COMMISSION (AZSERC)

The AZSERC implements the federal Emergency Planning and Community Right-to-Know Act (EPCRA) program in Arizona; supervises of Local Emergency Planning Committees, administers state and federal grants, coordinates emergency notification of chemical releases, public disclosure of business and industry, chemical inventories and emergency plans, risk communication, and EPCRA outreach activities to support emergency responders, industry, community and academia.

MAJOR ACCOMPLISHMENTS

Number of Emergencies and Current Statuses

The Recovery Section coordinates the recovery efforts for the state, which includes but is not limited to Individual Assistance and Public Assistance Programs. Responsibilities include coordination of state agencies; administration of the Governors Emergency Fund; management of short-term recovery efforts to include disbursement of state and federal disaster funds and liaison with the affected communities to get the necessary resources delivered as quickly as possible; and oversight and management of long-term recovery efforts to include development of long-term strategy and form and assemble a Recovery Task Force to address long-term recovery needs.

Presidential Declarations of FY 2008-09

None

Presidential Declarations Remaining Open

Disaster Recovery operations continue on seven previous year Presidential declarations. These are:



-
1. **ARIZONA 2000 FLOOD EMERGENCY, OCTOBER 2000 FLOODING (DR-1347)**
October 2000 Flooding
 2. **RODEO-CHEDISKI FIRE EMERGENCY (DR-1422)**
June 2002 Wildland Fire
 3. **ASPEN FIRE EMERGENCY (DR-1477)**
June 2003 Wildland Fire
 4. **NORTHERN ARIZONA WINTER STORM EMERGENCY (DR-1581)**
January 2005 Flooding
 5. **FEBRUARY 2005 WINTER STORMS AND FLOODING EMERGENCY (DR-1586)**
February 2005 Flooding
 6. **OPERATION GOOD NEIGHBOR (EM-3241)**
September 2005 Hurricane Katrina/Rita Evacuees
 7. **SUMMER 2006 MONSOONS & FLOODING EMERGENCY (DR-1660)**
August 2006 Flooding

Governor's Proclamations of FY 2008-09

1. **NOGALES WASH 2008 EMERGENCY (29001)**

On July 15, 2008, the Governor declared a state of emergency for flooding in the Nogales Wash, Santa Cruz County. Beginning July 6, 2008, rain water flowed down the hills of Nogales in Sonora, Mexico that emptied at flood levels into the Nogales Wash in Nogales, Sonora and into Nogales, Arizona where they joined high water already collecting from additional precipitation in the area.

The wash flood control system and infrastructure in the general area of Morley Avenue and Bankard Street was no longer able to sustain normal traffic due to the loss of several concrete floor panels. The deterioration of the Nogales Wash put the International Outfall Interceptor (IOI) in jeopardy of exposure, thereby risking a breach to the line that carries 14 million gallons of untreated sewage into Arizona daily.

Total allocations in the amount of \$206,008 were made from the Governor's Emergency Fund to this emergency.

2. **HAVASUPAI RESERVATION FLOODING (29002)**

On October 6, 2008, the Governor proclaimed an emergency for the Havasupai Reservation due to the intense thunderstorms and heavy rain over the area of the City of Williams and the Grand Canyon from August 15 -17, 2008. These rains resulted in significant flooding on the Cataract Creek and the Havasupai Reservation. Approximately 600 tourists and residents were stranded in Havasu Creek Canyon and search and rescue operations from multiple public safety agencies were called into action.

The proclamation directed all state agencies with resources available to support the Havasupai Tribe to coordinate within their department Tribal Consultation Policy and en-



couraged the federal government to provide the necessary economic and infrastructure recovery assistance.

There were no Governor's Emergency Funds allocated to this emergency.

Governor's Proclamations and Contingencies Remaining Open FY 1999-2009

The following prior year state emergency declarations remain open:

1. STATEWIDE DROUGHT EMERGENCY (99006)
2. ARIZONA 2000 FLOOD EMERGENCY (21104)
3. RODEO/CHEDISKI FIRE EMERGENCY (22006)
4. ASPEN FIRE EMERGENCY (23004)
5. NORTHERN ARIZONA WINTER STORM EMERGENCY (25004)
6. FEBRUARY 2005 WINTER STORMS & FLOODING EMERGENCY (25005)
7. OPERATION GOOD NEIGHBOR (26003)
8. SUMMER 2006 MONSOONS & FLOODING EMERGENCY (27001)
9. MONSOON 2007 EMERGENCY (28002)
10. JANUARY 2008 SEVERE PRECIPITATION EMERGENCY (28003)
11. STATEWIDE SEARCH AND RESCUE CONTINGENCY (70100)
Arizona's SAR community conducted 693 missions statewide. The State SAR Coordinator supports multi-agency response to the SAR missions including resource acquisition and incident management. The Coordinator also administers the reimbursement of SAR mission costs to county sheriffs and state agencies. County Sheriffs and state support agencies had a total reimbursement cost of \$295,229.50 in FY2008-09.
12. HAZARDOUS MATERIALS CONTINGENCY (80100)
The Hazardous Materials Contingency provides reimbursement for hazardous material response activities to local and state jurisdictions when there is no responsible party. There was one (1) hazardous materials incident response supported by the Governor's HAZMAT Contingency Fund during the period July 1, 2008 to June 30, 2009 for \$240.57.

Governor's Proclamations Terminated During FY 2008-09

- LA PAZ COUNTY SUMMER MONSOON EMERGENCY (26004)
Declared: September 16, 2005
Terminated: July 14, 2008
- NOGALES WASH 2007 EMERGENCY (28001)
Declared: August 28, 2007
Terminated: July 14, 2008



- **SEPTEMBER TERRORISM INCIDENT (22002)**
Declared: September 12, 2001
Terminated: May 19, 2009
- **FOREST HEALTH EMERGENCY (23003)**
Declared: May 22, 2003
Terminated: May 19, 2009
- **AZ-MEXICO INTERNATIONAL BORDER SECURITY EMERGENCY (26001)**
Declared: August 15, 2005
Terminated: May 19, 2009
- **GLASSY-WINGED SHARPSHOOTER (26008)**
Declared: June 23, 2006
Terminated: May 19, 2009
- **NOGALES WASH 2008 EMERGENCY (29001)**
Declared: July 15, 2008
Terminated: May 19, 2009
- **HAVASUPAI RESERVATION FLOODING (29002)**
Declared: July 15, 2008
Terminated: May 19, 2009

Emergency Worker Training

The ADEM Training and Exercise Office provided training in support of entities within Homeland Security Regions of the State of Arizona. Training programs were funded from Hazardous Material Emergency Planning (HMEP) funds, Homeland Security Program (HSP) funds, and Urban Area Security Initiative (UASI) funds.

From July 2008 to June 2009, the following courses and exercises were conducted:





OUTLOOK FOR SFY 09-10 (1 JULY 09 TO 30 JUNE 09)

EMERGENCY PREPAREDNESS (PLANNING, TRAINING AND EXERCISE)

The following Training and Exercise Statistical information for July 1, 2009 to June 30, 2010 is based upon submitted requests for training and exercise programs from both state and county authorities received by the Training and Exercise Office. Eight (8) of fifteen (15) counties have requested exercise support.

•Training Programs Provided/Requested	173
•Hazardous Material Programs	31
•NIMS Programs	93
•Emergency Management Programs	49
•Exercise Program Support Provided/Requested	35

Utilizing historic trends, it is believed that the above numbers will increase by at least 30% across all programs prior to the end of June, 2010.

EMERGENCY RESPONSE (HAZARD ASSESSMENT, MITIGATION, PUBLIC/PRIVATE PARTNERSHIP, AND CONTINUITY OF OPERATIONS PLANNING)

Emergency Response Group

The Hazard Analysis Unit will continue to monitor and assess all hazards. A special emphasis will continue on the progression of the H1N1 Virus as we transition through flu season.

The Mobile Waste Tire Facility (MWTF) and the Nogales Wash are ongoing high-profile threats. These require careful monitoring and readiness for emergency response. Emergency response plans are in place and will be updated as these threats evolve. The conditions of the MWTF continue to improve daily as waste tires are shipped out of the area for recycling. It's expected that the Nogales Wash and associated International Outfall Interceptor threat will continue for several years as a congressional appropriation of at least \$100M is required to assess the problem, identify the optimal solution, and replace the infrastructure to current day requirements.

Phase II of the WEB SAR Project is near completion. This enables the automation of SAR Mission approvals. Additional features include the capture of mission and lost person behavior data. Phase III of the WEB SAR Project will automate the capture SAR missions costs including overtime, resource costs, supplies, and replacement of damaged equipment.

Budget shortfalls have impacted the Arizona Department of Public Safety Air Rescue Unit. This reduces the availability of a critical life saving asset. The Air Rescue Unit may face additional cuts in the upcoming months.

ADEM's SAR Unit will continue development of Arizona's SAR readiness through the integration of Arizona's military assets. This includes the AZ Army National Guard, Marine Corp Air Station Yuma, the 305th Aerospace Rescue & Recovery Squadron at Davis-Monthan Air Force Base. Military assets in adjoining states will also be developed.



It's important to note that availability of military aviation assets are impacted by overseas deployments. The Arizona Civil Air Patrol will continue to play an important role

The Operations Section will continue to develop staff emergency response capability through an ongoing partnership with Arizona's wildland fire incident management teams. This includes training and other support to the State of Arizona Incident Management Team.

Mitigation Group

In SFY 09-10, ADEM anticipates FEMA's approval of three individual community mitigation plans, one individual tribal plan, and the update to six county multi-jurisdictional plans including tribes by June 2010. It's anticipated that six additional county multi-jurisdictional plans will begin their update by May 2010. FEMA approval of these plans ensures eligibility for federal disaster assistance. ADEM will continue development of a bi-national mitigation plan including five Arizona border communities and Sonora, Mexico. The plan will identify natural hazards and potential mitigation measures along the border.

The Town of Snowflake has applied for a flood control project through funds from the Hazard Mitigation Grant Program (HMGP) which became available after the 2006 Presidential Declaration (1660) for monsoon and flooding. The project has been undergoing an Environmental Assessment, but is anticipated to be funded by June 2010.

The Mitigation Group is currently in the process of closing out their portion of the Aspen Fire, Disaster #1477. The close-out process should be completed by December 2009.

Planning meetings are ongoing for the second update to the State Multi-Hazard Mitigation Plan (SMHMP). The current SMHMP expires December 14, 2010. It is anticipated the updated plan will be completed NLT August 2010 and submitted to the Federal Emergency Management Agency (FEMA) for approval. A FEMA approved plan is required to be eligible for disaster assistance funds.

COOP Programs Group

The State Continuity of Operations Programs Group assists agencies, boards and commissions in developing Continuity of Operations Plans (COOP). The State COOP Programs Group works collaboratively with the agencies, boards and commissions to identify mitigation opportunities, prepare for impacts to their operations, identify response protocols and develop recovery strategies.

In SFY 09-10, the State COOP Programs Group is stressing an all hazards approach to planning with an emphasis on pandemic preparedness. Several FEMA COOP guidance documents were released at the start of the calendar year and have directed a more prescriptive approach to the COOP development process. We are using the statewide enterprise application COOP planning tool that is based on recognized best practices and utilizing these new federal planning standards.

We are assisting the larger agencies with updating their COOP and imputing their plans into the statewide enterprise application. We are working closely with the smaller agencies, boards and commissions to develop their COOP with an emphasis on pandemic issues.

Public/Private Sector Partnership Unit

The mission of the Public/Private Partnership Unit is to identify the dependencies between the public and private sectors and to foster knowledge and growth in the area of emergency management.

In SFY 09-10, the Public/Private Sector Partnership will emphasize communication, education



and planning with the private sector companies that control the national, state and local critical infrastructure. This partnership continues to expand statewide. Development of the Business Emergency Coordination Center (BECC) is ongoing.

DISASTER RECOVERY (PUBLIC ASSISTANCE AND INDIVIDUAL ASSISTANCE)

The Individual Assistance Program expanded its capability to effectively and efficiently coordinate assistance to individuals and families impacted by disasters and emergencies through establishment of the Arizona Disaster Housing Task Force in partnership with the Arizona Department of Housing. The task force has been formed to better prepare Arizona's housing experts for future disasters through stakeholder planning. Task force membership includes FEMA, US Department of Housing and Urban Development (HUD), US Small Business Administration (SBA), US Department of Veterans Affairs (VA), Maricopa County Community Development, and the City of Phoenix.

The Public Assistance Program is currently administering ten (10) open state disasters. Seven (7) of these emergencies were beyond the capability of the state and received federal disaster declarations. These ten (10) open disasters represent in excess of \$63 million dollars of Public Assistance disaster recovery work. During this fiscal year, the Public Assistance Program processed over \$4.6 million dollars in federal and state reimbursement funding to applicants. These monies assist communities in continuing their recovery projects and ease the economic impacts of the disasters.

Section anticipate closing out the following six disasters: Arizona 2000 Flood Emergency (DR-1347) (21104); Rodeo/Chediski Fire Emergency (DR-1422) (22006); Aspen Fire Emergency (DR-1477) (23004); Operation Good Neighbor (EM-3241) (26003); Monsoon 2007 Emergency (28002); and January 2008 Severe Precipitation Emergency (28003).

DISASTER LOGISTICS (Facilities, Telecommunications, Information Management)

State Emergency Operations Center (SEOC)

The SEOC supports disaster response representatives from state and local governments, volunteer organizations, and to direct and coordinate disaster response. The facility maintains data automation, multimedia distribution and telecommunications systems to support this coordination effort. Numerous upgrades to telecommunications and information technology systems were installed to increase capability.

Alternate State Emergency Operations Center (ASEOC)

Although a joint-use ASEOC is maintained in Prescott which also serves as a forward emergency operations center for the northern regions of Arizona, the Division partnered with Arizona State University to develop an additional ASEOC in central Arizona. This facility provides ASU an SEOC to be incorporated in their emergency management degree program and provide the state with a "hot" ASEOC should displacement be required.

Roosevelt Armory

ADEM is currently in the process of taking over management of the former National Guard Armory. This facility will serve as a multi-use facility providing for staging areas during disaster response, training, sheltering, and resource storage. Several state agencies as well as volunteer non-profit organizations have expressed an interest in partnering with ADEM in the use of the armory facility.

Alert Notification Systems

The Division is responsible for the administration and operations of multiple emergency notification systems. This includes the Emergency Alert System, National Warning System, Notifica-



tion & Alert System and the Division's Alert Notification System. The Division Alert Notification System has recently been expanded to include notification for several state agencies and county emergency management personnel as well.

Information Management

The Division's local area network automates day-to-day operations and supports a web-based emergency information management system to support a statewide disaster response. The local area network is integrated with Arizona's wide area network "MAGNET." The Division "emergency information system" uses the web-based "E-Team" system. E-Team allows city, county, and state to manage disaster information, taskings, and other documentation using a common system which expands to allow additional participants. The division local area network supports the agency's Homepage, www.dem.azdema.gov.

Telecommunications

The Division continued to improve the capabilities of the statewide emergency communications system. Communication initiatives included:

Statewide (Fixed-Facility) Interoperability Communications

This initiative is to provide near-term, low-cost fixed-facility interoperability communications in each county/region. The Arizona Interagency Radio System plans have been completed. New equipment is currently being installed into 37-sites throughout the state to provide mutual-aid frequencies/channels to all emergency services agencies in VHF, UHF and 800 band, providing interoperability between systems. As of July 2008, 32 sites out of 37 have been completed including all selected sites in Maricopa County. The project will continue through 2009.

During this current reporting year, a new VHF transmit frequency has been assigned to the system and all existing sites have been modified to allow VHF duplex operation.

Mobile Communications

This initiative is to establish reliable mobile emergency communications and interoperability capabilities in support of the state and county EOCs using communications vehicles for field operations during an emergency. The Division is responsible for the maintenance and continued training and exercising of mobile Communications Equipment to support field operations during an emergency. This equipment includes; four 24-foot communications vehicles, one 40-foot operations, communications vehicle, one support/chase vehicle, and one portable Satellite System. This past year, several deployments were made by these vehicles to support, fires, search & rescue missions, and large scale planned events. ADEM refurbished its outdated communications vehicle and it is on loan to Santa Cruz County to increase capabilities in the southern portion of the state. During this last year, all five mobile communications vehicles received updated satellite systems dramatically improving phone and data capabilities.

Arizona EOC (800MHz) Network

This radio network was created as part of an agreement between Arizona Public Service (APS) and the Division. APS allows ADEM use of 3 talk groups on their statewide radio system for emergency communications between the SEOC and County EOC's. Currently we have radio equipment installed in 14 of the 15 counties. All 15 counties will have equipment by the end of 2008. Capability has been expanded to include southern Nevada public safety agencies to interoperate with Arizona on this network.

DEMA Radio Network

This radio network was the old Broadway Consumer System that was used primarily by



the Arizona National Guard. The radio system stills utilizes military frequencies, but will now be managed by ADEM and opened more for state agency use in response to emergencies. The DEMA Radio Network) provides VHF military frequency access throughout most of the state on a 9-site network that will provide backup communications to all County EOCs and field operations. We are currently looking to add a site in Greenlee County that would add coverage to Graham and Greenlee EOC. Communications are currently working with DEMA on cost sharing for upgrades. Two (2) state agencies have joined the DEMA Radio Network, those being State Land and Department of Corrections.

Government Emergency Telecommunications Services (GETS)

The Government Emergency Telecommunications Service is a telecommunications service provided by the Office of the Manager, National Communications System that supports federal, state, and local government, industry, and non-profit organization personnel in performing their National Security and Emergency Preparedness missions.

Volunteer Amateur Radio Network

Updated an MOU with the state's RACES (Radio Amateur Civil Emergency Services) that is an agreement with the volunteer amateur radio club to support the state in times of emergencies. This agreement provides the state with personnel and radio equipment, operating on amateur radio frequencies of HF, UHF and VHF, in support of state and county EOCs and field operations. Other associated groups include, but not limited to Civil Air Patrol, Amateur Radio Emergency Services, Military Amateur Radio Services, as well as other licensed operators supporting the Red Cross and Salvation Army.

State Alert & Notification System

This system is installed in the SEOC that when programmed will call out over phone lines to alert and notify key personnel as to threats and activities, requiring deployments and activations. The system is a Dialogic DCC Communicator NxT application that runs on an in-house computer system, with a backup system in Tennessee. The system has grown since its installation to include twelve (12) of the County Emergency Management Offices and twenty (2) state Agencies.

Secure Satellite Telephones

The section is looking to provide key government officials with secure Iridium Satellite telephones to maintain direction and control during emergencies. This project is on hold until later this year when new technology becomes available that incorporates 'broadcast' capabilities. In the meantime the Arizona National Guard has secure satellite phone capabilities that could be use in an emergency. ADEM has a cache of six (6) satellite phones that could be used for unsecured transmissions.

Strategic Technology Reserve: A strategic cache of telecommunications equipment is being purchased by ADEM through AZDOHS and the Public Safety Interoperable Communications grant. This cache will include five enclosed equipment trailers forward-deployed to the five regions. The cache will consist of satellite phones, wireless local area network with "ruggedized" laptops, 700/800MHz radios, generators and other telecommunications equipment. A portion of this cache will be housed at the State EOC; satellite phones and laptops will also be forward-deployed to the Governor's key cabinet and staff members. All equipment is currently being fielded to state agencies and county emergency management agencies. Fielding is expected to be completed by the end of 2009.



NIMS Emergency Responder Credentialing (Statewide Emergency Management Credentialing Initiative)

Logistics Section is facilitating the development of a state emergency management credentialing system. The Logistics Chief has formed a workgroup to review existing federal guidance and state and local programs and determine the best method for instituting a credentialing process that works at all jurisdictional levels. The workgroup is made up of 35 professionals from all relevant sectors, law enforcement, fire, EM, public works, health, etc. June 29, 2009 the Credential workgroup participated in a briefing by FEMA of the federal credentialing initiative.

Mutual Aid

Emergency Mutual Aid Compact (EMAC) and ADEM continue as the lead agency for inter-state and intra-state mutual aid. The Logistics Chief is currently serving as the Lead State Representative for EMAC region IX. This tenure will end in March 2010 when another state from the region will take the lead role. Arizona continues in training and development of EMAC response teams.

The Arizona Mutual Aid Compact (AZMAC) was finalized in June 2008. Currently there are a total of ten (10) Counties, twenty six (26) Cities and Towns, four (4) Tribal Nations and fourteen (14) Other Jurisdictions as signatories. This intra-state mutual aid agreement will facilitate mutual assistance during disasters from one jurisdiction to another.

ARIZONA STATE EMERGENCY RESPONSE COMMISSION (AZSERC)

The Arizona Emergency Response Commission (AZSERC) for 2010 will attempt to accomplish the following tasks. AZSERC will continue to provide funding to the Arizona Division of Emergency Management for conducting hazardous materials training to state, county and local first responders.

AZSERC will hold two (2) State Emergency Response Commission meetings at separate locations within the state. AZSERC has just finished the first round of Commodity Flow Studies for Arizona's major state highways and roadways and just began the first leg of the second phase of the commodity flows studies. This is a five-year program which is solely affected by available funding.

AZSERC, through the use of a contractor completed the emergency response plan template that all fifteen (15) county Local Emergency Planning Committees (LEPC) within the state will utilize. AZSERC will provide guidance to the LEPC's for the implementation of the plans and how to use the template.

AZSERC for the 2009 year achieved a ninety eight percent (98%) electronic submission rate for Tier II chemical reporting by facilities within the state. Our goal for 2010 is to achieve one hundred percent (100%) reporting. Improvements will be implemented to the online Tier II reporting system. AZSERC will continue to work with the Tohono O'odham, Salt River Pima, and Navajo Nation to join as reporters on the electronic Tier II reporting system.

AZSERC in 2009 began a process of working with the federal Environmental Protection Agency (EPA) to gain direct access to the online reporting of Toxic Reporting Inventory data (TRI) reports. Currently AZSERC is unable to access the online Form R's reported by facilities within Arizona. Currently facilities must submit either hard or scanned copy in as a PDF file and sent to us via email. A grant was submitted but denied by EPA. Attempts will continue to gain access to the electronic data through EPA's online system.



AZSERC will also attempt to attend at least eight (8) LEPC meetings held within the state as well as conduct at least five (5) monitoring visits of the LEPC's relating to the Hazardous Materials Emergency Planning Grant (HMEP) and the State Emergency Response Fund (ERF). AZSERC will continue to administer the HMEP grant and ERF fund.

AZSERC is also the Region IX representative for the National Association of State Title III Program Officials (NASTTPO) and will continue to represent those states and territories.



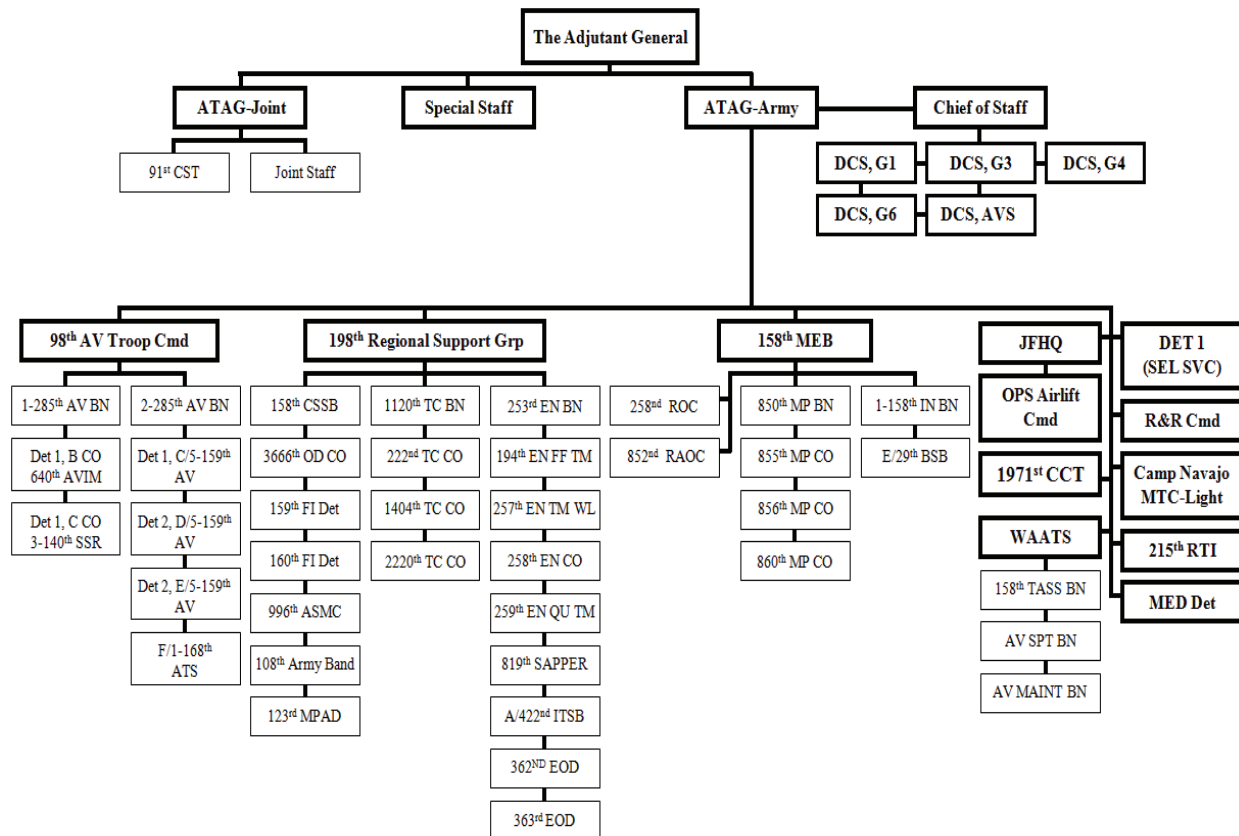
Arizona Army National Guard

Annual Report FY - 2008 - 2009

The Arizona Army National Guard (AZ ARNG) continuously provides a trained and ready force capable of performing full spectrum contingency operations at the state and federal level whenever needed. Our challenges are neither new nor insurmountable and our force is changing and shaping to defeat those challenges. In this year, we will conduct deployment operations to support our nation's overseas contingency operations, refine our ability to coordinate defense support of civil authorities operations in support of the Arizona Division of Emergency Management and begin activation of our new Maneuver Enhancement Brigade. The demands of these changes will not distract us from our mission of having trained and ready units - we have the most combat-proven leaders and Soldiers in the AZ ARNG since World War II. The AZ ARNG educates and develops family readiness within our organization in order to empower and prepare our family members for the unique challenges associated with reserve component military life. The AZ ARNG continues to recruit, train, retain and equip quality Soldiers capable of meeting the unique challenges of providing a ready force, effectively managing resources and adding value to the community, state and nation. The AZ ARNG stands ready to meet the federal and state level emergencies of both today and tomorrow.

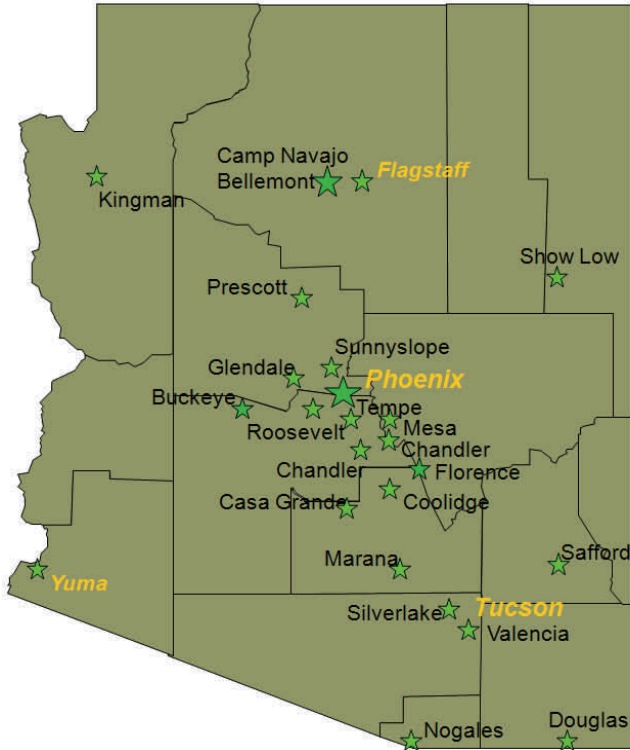
Strength and Condition of the AZ ARNG as of 30 June 2009

1. Unit names and locations:





Arizona Army National Guard Armory Locations



Unit Locations

BELLEMONT 819 th SAPPER 856 th MP CO (-) 1404 th TC CO (-) 194 th EN FF TM	MARANA WAATS 1-285 th AV BN Det 1, B/640 th AVIM Det 1, C/3-140 th SSR	PRESCOTT Det 1, 856 th MP C/1-158 th IN
CAMP NAVAJO Camp Navajo MTC-L	MESA HHC/1-158 th IN BN B/1-158 th IN	SAFFORD Det 1, 258 th EN
CASA GRANDE A/422 nd ITSB	PHOENIX JFHQ HHC/98 th AV Trp Cmd 2-285 th AV BN Det 1, C/5-159 th AV Det 2, D/5-159 th AV Det 2, E/5-159 th AV F/1-168 th ATS HHC/158 th MEB HQ/1-158 th IN BN HHC/850 th MP BN 855 th MP CO (-) HHC/198 th RSG 108 th Army Band 123 rd MPAD 159 th FI Det 160 th FI Det 222 nd TC CO (-) 257 th EN TM WL 258 th EN CO 259 th EN QU TM 3666 th OD CO 91 st CST 215 th RTI 1971 st CCT MED DET OPS Airlift Cmd R & R Cmd	TEMPE 996 th ASMC
CHANDLER HHC/253 rd EN BN E/29 th BSB	TUCSON HHC/158 th CSSB 2220 th TC CO (-) 852 nd RAOC 860 th MP CO A/1-158 th IN	
COOLIDGE 363 rd EOD	YUMA D/1-158 th IN Det 1, 855 th MP	
DOUGLAS Det 1, 2220 th TC		
FLAGSTAFF HHC/1120 th TC BN		
GLENDALE 258 th ROC 362 nd EOD		
KINGMAN Det 1, 222 nd TC		

2. Number of deployed Soldiers. The AZ ARNG currently has 567 Soldiers deployed worldwide in support of Overseas Contingency Operations. 182 of these Soldiers have volunteered to serve as individual augmenters to deployed units.
3. Units deployed and where they are located in the world. The following units are currently deployed in support of Operation Iraqi Freedom: 1404th Transportation Company, 363rd Explosive Ordnance Disposal Company, E Company, 29th Brigade Support Battalion, 123rd Mobile Public Affairs Detachment and a platoon of infantry volunteers supporting 1st Battalion, 221st Cavalry Squadron.
4. State Strength and re-integration program status.
 - State Strength. The AZ ARNG boasted a state strength of 5,338 at the end of fiscal year 2008. Department of the Army and National Guard Bureau (NGB) policy changed earlier this year, directing all states to reduce National Guard end strength to within congressional authorizations and to raise the quality of the “all volunteer force.” AZ ARNG leadership responded effectively to NGB’s challenge and reduced state strength to our assigned goal of 5,200 Soldiers. NGB’s current 2010 guidance sets a strength ceiling of 5,346.
 - Military Personnel Operations. The Deputy Chief of Staff, G1 (DCS, G1) coordinates all human resources support to AZ ARNG Soldiers and their family members including the following significant initiatives.
 - ◆ Personnel Services Delivery Redesign (PSDR). The AZ ARNG continues to make significant structural and procedural changes in order to improve



organizational personnel systems a year after the implementation of PSDR which was a response to continuing changes to the Army modularity restructuring.

- ◆ Defense Integrated Military Human Resource System (DIMHRS). The Department of Defense (DoD) planned to implement the transition to DIMHRS in 2009. The Army's huge investment into the implementation of DIMHRS limited support of previously used legacy data systems. Unfortunately, DoD reversed course on their plans for the DIMHRS transition in the spring 2009 requiring continued operation and maintenance of over 50 legacy personnel automation systems. Even though DIMHRS was not implemented, the AZ ARNG kept PSDR in place in order to maintain the legacy automated systems and ensure that Soldier support exceeds established Army standards.
- ◆ Civilian Employer Information (CEI). The DCS, G-1 became the responsible agent for CEI database and the recently fielded Army Disaster Personnel Accountability and Assessment System (ADPAAS). CEI was designed to help Soldiers with employer issues during deployments and helps identify key employees in organizations that may need exemption from mobilization and deployment. ADPAAS accounts for Soldiers and their families within a given locality during emergencies, natural disasters and attacks against the United States.
- Deployment Cycle Support Team. The Deployment Cycle Support Team developed and implemented the Yellow Ribbon and Reintegration Program (YRRP) in 2009. Using eight specific activities to transition our deploying service members from the combat zone back to their normal citizen Soldier status by providing information, services, referral and proactive outreach opportunities. We successfully conducted 30 activities across the state of Arizona for 2,569 Soldiers and family members throughout the deployment cycle. The YRRP's most recent event serviced 227 Soldiers and 59 family members with over forty service providers communicating information on government benefits, job search, resume writing, preventative health, wounded warrior programs, social skills, reintegration skills and much more.
- Family Program Activities. The AZ ARNG Family Programs Office serves as a brokerage to coordinate federal, state, community and volunteer support to military family members from all DoD services living within Arizona.
 - ◆ Family Assistance Centers. The AZ ARNG operates two family assistance centers in Phoenix and Tucson where approximately 100 volunteers donate their time and services in support of military families. Each family assistance center includes a resource center which coordinates and refers home staple items to the families of deployed military members. Family assistance center personnel made nearly 5,500 wellness calls, sent 1,944 emails and letters to Soldiers and their families and distributed approximately 324 food boxes to needy military families. Family assistance centers supported over 680 walk-in visitors, 43 deployed families and 142 non-deployed National Guard families who requested assistance through the AZ ARNG Family Assistance Fund and the Army Emergency Relief Fund during 2009.
 - ◆ Family Readiness Program. The AZ ARNG Family Readiness Program conducted three Family Readiness Group (FRG) certification training events certifying over 20 units and their FRGs during 2009. Additionally, the 2009 Joint Family Programs Workshop provided training for over 200 attendees in partnership with multiple community organizations.



- ◆ Child and Youth Programs. The AZ ARNG Child and Youth Programs group supported Operation Purple Camp, our annual youth symposium and the EAA Youth Eagles flight experience with over 100 military youth in attendance for each event. 20 National Guard children participated in the annual chess camp. We partnered with Operation Military Kids to provide a seven day camp experience for approximately 75 children. We coordinated youth activities for 19 Yellow Ribbon events supporting 182 children. Child and Youth Programs also coordinated training for the Military Child and Education Coalition providing “Living in the New Normal” training to approximately 40 education professionals. We coordinated with Operation Homefront Arizona to provide 200 backpacks and over \$2,000 in school supplies for National Guard Youth.
- ◆ Arizona Coalition for Military Families. The AZ ARNG Family Programs office initiated the launch of the Arizona Coalition for Military Families. The first event reached nearly 130 individuals and organizations in support of all branches of the military within the state of Arizona including nine state-wide training events culminating in the inaugural coalition meeting on August 19th, 2009.
- Education Programs. AZ ARNG Soldiers are encouraged to take advantage of the Montgomery GI Bill, the Post 9-11 GI Bill, federal tuition assistance and state education reimbursement programs for their personal and professional development. The DCS, G1 office accomplished the following actions in FY 09:
 - ◆ Assisted in the processing of applications for 840 Montgomery GI Bill and 331 kicker scholarships.
 - ◆ Reviewed over 940 applications for federal tuition assistance and provided financial support for 657 Soldiers.
 - ◆ Processed 1,325 state education reimbursement applications and reimbursed 600 service members.

Budgetary cuts to program funding reduced the 2009 fiscal year budget to \$750,000 from \$1.46 million in 2008. Further budget cuts for FY 2010 have suspended the state tuition reimbursement program.

- Recruitment activities and status. The AZ ARNG recruited 1,313 personnel into its ranks during FY09 including 95 officers and 984 enlisted Soldiers. Additionally, 234 personnel joined the AZ ARNG as interstate transfers from the National Guard organizations of other states or as in-service recruits transitioning from other service components (e.g., active Army, Navy, etc.) The AZ ARNG began FY09 with an NGB assigned end strength mission of 5,450 Soldiers which was later adjusted to 5,200 Soldiers. On 30 June 2009, the AZ ARNG had 5,227 Soldiers or 100.5% of the required strength which was well within the tolerance prescribed by NGB of less than 1.0% deviation from required numbers. The AZ ARNG is well positioned to achieve the NGB assigned end strength mission of 5,348 Soldiers for FY10.

5. Outlook for FY 09-10 (1 July 09 to 30 June 10)

- Mobilizations. The AZ ARNG will mobilize five units during FY10 totaling 708 Soldiers. An additional 130 Soldiers have volunteered to conduct individual deployments in support of overseas contingency operations.
- Demobilizations. The AZ ARNG will bring four units home from deployment during 2010 totaling 366 unit Soldiers and 80 individually deploying Soldiers.



- New equipment fielding.
 - ◆ The Arizona Army National Guard (AZ ARNG) fielded several iterations of new equipment in 2009. Military Police combat capability was enhanced by the fielding of M1117 Armored Support Vehicles (ASV-150s) and Raven unmanned aerial vehicles. Rolling stock and cargo capacity were enhanced by upgraded models of up-armored HMMWVs (“HUMVEE’s), modernized 10-ton dump trucks, tractor trailers and cargo trailers. New maintenance systems such as the Standard Automotive Tool Sets (SATS) and Forward Repair System (FRS) improved maintenance readiness. New intercom systems for use in existing Military Police vehicles and software upgrades for existing single-channel radios complemented AZ ARNG communications capability and designated individual soldiers received modern hand-held night vision devices.
 - ◆ AZ ARNG leaders expect to field additional vehicles, ground and air maintenance assets, command and control systems, logistics sets and chemical, biological, radiological, and nuclear (CBRNE) systems through the next fiscal year. New vehicle systems include other configurations of HMMWV’s, palletized load system (PLS) trailers and up-armored back hoe loaders. Maintenance Shop Equipment Contact light enclosure tents (SECM), Shop Equipment Welding (SEW) sets, AVA test sets and aircraft inspection/repair tool kits highlight upcoming developments in maintenance. New command and control systems feature the Movement Tracking System (MTS), tactical computers and additional radio systems. New logistics sets include field sanitation centers, Large Capacity Field Heaters (LCFH) and up-graded generator sets. CBRNE systems include radiac sets, Joint Service Transportable Decontamination Systems (JSTDS) and the Joint Chemical Agent Detector (JCAD) chemical agent alarm.
- Unit activations/deactivations. The AZ ARNG will inactivate the 2222nd Transportation Company on 31 August 2009 and will activate the Headquarters & Headquarters Company, 158th Maneuver Enhancement Brigade and the 260th Fire Fighting Team effective 1 September 2009.
- Significant exercises and overseas deployment training.
 - ◆ Medical personnel from multiple AZ ARNG units supported “Beyond the Horizons - Columbia” providing Level 1 medical support in a field environment in South America during the entire month of July, 2009.
 - ◆ Medical personnel from the Arizona Medical Detachment provided medical support to the U.S. Army facility at Vicenza, Italy from July through September, 2009.
 - ◆ Staff members from 1st Battalion, 158th Infantry Regiment supported the Singapore military’s “Tiger Balm Exercise” in Singapore providing a staff planning cell in conjunction with the 29th Brigade Combat Team during the month of July, 2009.
 - ◆ The 258th Engineer Company provided 85 Soldiers to conduct horizontal construction support to the U.S. Army’s Joint Maneuver Readiness Center in Hohenfels, Germany during July, 2009.
 - ◆ A Company, 422nd Expeditionary Signal Battalion provided 9 Soldiers to support the U.S. Army’s annual “Ulchi Focus Lens” training exercise in cooperation with their parent battalion, the U.S. Army and the military of the Republic of Korea in August, 2009.



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- ◆ Staff members from the Joint Force Headquarters - Arizona, AZ ARNG, supported the “Steppe Eagle” training exercise conducted by the military of Kazakhstan and NATO coalition forces in Kazakhstan in September, 2009.
 - ◆ Soldiers from the Joint Force Headquarters - Arizona are scheduled to provide legal support to the U.S. Army facility at Vicenza, Italy from May through June, 2010.
 - ◆ Soldiers from the Arizona Medical Detachment are scheduled to provide medical support to the U.S. Army facility at Grafenwoehr, Germany from May through June, 2010.
- Joint Exercises and State Partnership Program Events.
 - Joint Staff Training. Joint Forces Headquarters-Arizona participated in several exercises during the past year including:
 - ◆ Vigilant Guard (Puerto Rico) (March, 09). Full scale scenario based on a 7.2 earthquake resulting in widespread property damage, displaced citizens and significant loss of life. The exercise focused on deployment of the 161st Medical Group for EMEDS training, certification and triage support.
 - ◆ Zones of Mass Support TTX (Austin, TX) (February 09). Staff planning exercise to assist the Texas Governor with development of a plan dealing with a significant (100,000+) mass migration from Mexico into southern Texas focused on El Paso and Laredo.
 - ◆ Coyote Crisis (Tempe) (March, 2009) Arizona Department of Health Services full scale exercise based on National Homeland Security Planning Scenario #12. The exercise focused on communications support.
 - Kazakhstan Strategic Partnership Program. The AZ ARNG continues its strong relationship with the Kazakhstani military through the Strategic Partnership Program (SPP). The AZ ARNG completed 18 of 26 planned SPP events during FY09. Two of the planned events were canceled by the Kazakhstan government and six events were not funded by NGB.
 - ◆ Military to military events.
 - ⇒ HMMWV Maintenance Exchange. AZ ARNG Soldiers demonstrated and provided class room instruction on the maintenance of medium, tactical trucks in March and May, 2009.
 - ⇒ Reserve Forces Information Exchange. AZ ARNG Soldiers demonstrated and provided an overview of the processes used by the AZ ARNG to prepare personnel for deployment and to conduct normal personnel sustainment activities in February, 2009.
 - ⇒ Advanced Military Police Exchange. AZ ARNG Soldiers provided hands on demonstrations on many types of MP procedures and SOPs in June, 2009.
 - ⇒ EOD and Engineering Exchange. AZ ARNG Soldiers gave hands on instruction and several live demonstrations on explosive ordnance disposal and the use of explosives in June and August, 2009.
 - ⇒ Unit Deployment Exercise. AZ ARNG airmen of the 162nd Fighter Wing gave hands on instruction and live demonstrations on the preparation of equipment to be transported by US air assets in July, 2009.
 - ⇒ Steppe Eagle Exercise. AZ ARNG Soldiers traveled to Kazakhstan to mentor battalion level staff officers on the Military Decision Making Process



(MDMP) in September, 2009. This is a coalition effort between the United States and British governments to prepare a Kazakhstani army brigade for deployment in future peacekeeping operations.

- ◆ Military to civilian events.
 - ⇒ Information Exchange on 911 Operations. The AZNG and City of Phoenix Fire Department 911 Center gave demonstrations and technical information on the operation of a 911 center in February, 2009. This event led to Kazakhstan adopting and implementing several new procedures.
 - ⇒ Advanced Firefighter Technique Exchange. Firefighters from the AZ ANG's the 162nd Fighter Wing as well as from the cities of Tucson and Tempe demonstrated different modern tactics and techniques related to fighting fires. in May and August, 2009.
 - ⇒ KAZSPAS 09. Firefighters from the AZNG observed Kazakhstan's Ministry of Emergency Service's firefighter games which included participating teams from many of Kazakhstan's neighboring countries.
 - ◆ Military to border guards events. The Land-Coastal Border Enforcement Exchange was conducted in January, 2009. This event included personnel from both the U.S. Coast Guard and Border Patrol giving live demonstrations and classroom presentations on operating border crossing points as well as on conducting harbor security and drug enforcement operations.
 - ◆ Non-partner country events. The AZ ARNG hosted a Danish National Guard Officer in September, 2009. The Danish officer was exposed to the different procedures, tactics and techniques that AZ ARNG units use to train their personnel and prepare them for deployment.
- Joint Staff Initiatives
 - In the coming year, the Joint Staff will focus on its primary mission of Defense Support to Civil Authorities (DSCA). The Joint Staff has partnered with the Arizona Division of Emergency Management in order to synchronize operations and leverage common resources.
 - ◆ The Joint Staff is developing a tiered response concept to improve initial emergency response on the part of the Arizona National Guard. Three response levels have been identified. The AZNG will be able to quickly and efficiently analyze the situation, identify and deploy required response forces and provide effective command and control of them in order to support ADEM as we increase through the established levels.
 - ◆ The Joint Staff has developed a force package concept that will identify known and prepared forces to deal with potential emergency response events. Army and Air units will know which force packages they are responsible for so they can prepare these elements for quick and effective deployment when required.



Arizona Air National Guard

Annual Report - FY 2008 - 2009

UNIT NAMES / LOCATIONS

- 161st Air Refueling Wing, Phoenix, AZ
- 162nd Fighter Wing, Tucson, AZ
- 214 Reconnaissance Group, Davis Monthan AFB, AZ
- 107th Air Control Squadron, Luke AFB, AZ
- JFHQ, Phoenix, AZ

ACTIVE DEPLOYMENTS (AS OF 30 JUNE 2009)

161 ARW

- 101 airmen deployed with 161 ARW to AEF 9/10 (Jun - Sep 09)
- 2 airmen deployed to Al Udeid AB, Qatar
- 1 airman to Ali Al Salem AB, Kuwait
- 1 airman to Balad AB, Iraq
- 1 airman to Kirkuk AB, Iraq
- 1 airman to Baghdad IAP, Iraq
- 1 airman to Eskan Village, Saudi Arabia
- 1 airman to Ramstein AB, Germany
- 1 airman to Creech AFB, Nevada
- 2 airmen to Davis Monthan AFB, Arizona (from Phoenix)

214 RG

- 44 airmen mobilized in place, flying Predator orbits in SWA theater

TOTAL AIRMEN ASSIGNED: 2528

TOTAL DEPLOYED AIRMEN: 112



RECRUITMENT LEVELS:

- Authorized: 2523
- Assigned: 2528
- Recruitment percentage: 100.19%

OUTLOOK FOR JUL 09 - JUN 10

161 ARW:

- Mobilizations / deployments
 - ◆ 100 airmen mobilized through Sep 09
 - ◆ 44 Security Forces airmen to be mobilized to Manas AB, Kyrgystan (Dec 09 - Jun 10)
 - ◆ 1 Executive Officer, Kuwait (Aug 09 - Feb 10)
 - ◆ 1 Logistics Officer, Kuwait (Feb - Aug 10)
 - ◆ 24 Aerial Port (+), Kadena AB, Japan (24 Jul - 9 Aug 09)
 - ◆ 1 TMO, Akrotiri, Cyprus (Aug 09 - Feb 10)
 - ◆ 3 Aerial Port, Al Sahra, Iraq (Sep 09 - Jan 10)
 - ◆ 60 (+15) CES PRIME BEEF, SILVER FLAG (26 Sep - 3 Oct 09)
 - ◆ 1 Supply, Al Dhafra AB, UAE, (31 Oct - 29 Dec 09)
 - ◆ 1 POL, Soto Cano, Honduras (Dec 09 - Mar 10)
 - ◆ 1 TMO, Ramstein AB, Germany (Dec 09 - Mar 10)
 - ◆ 1 Radio Maint, Djibouti, Africa (Dec 09 - May 10)
 - ◆ 1 Supply, Akrotiri, Cyprus (Jan - Jul 10)
 - ◆ 1 Logistics Planner, Al Udeid AB, Qatar (Jan - Jul 10)
 - ◆ 1 Acft Maint Officer, Kabul IAP, Afghanistan (Mar - Aug 10)
- Inspections
 - ◆ Unit Compliance Inspection (Hq AMC), Nov 09
 - ◆ Maintenance MSEP (Hq AMC), Nov 09
 - ◆ Health Services Inspection - Med Sq (AFIA), Nov 09



162 FW

- Deployments
 - ◆ 1 airman to Balad SE, Iraq (Jul 09 - Jan 10)
 - ◆ 1 airman to Lakenheath, England (Jul 09 - Jan 10)
 - ◆ 1 airman to Incirlik, AB Turkey (Jul 09 - Sep 09)
 - ◆ 1 airman to Ramstein, Germany (Jul 09 - Jan 10)
 - ◆ 1 airman to GTB Cuba (Jul 09 - Jul 10)
 - ◆ 2 airmen to Al Udeid (Jul 09 - Oct 09)

214 RG

- Maintaining two orbits in SWA theater
 - ◆ 44 airmen mobilized through Dec 09
 - ◆ Will utilize volunteers through FY10 to maintain required coverage
- Groundbreaking in Jan 10 for new \$5.6M facility at Davis Monthan AFB